(200401033666) (672174-T) (Incorporated in Malaysia)

**Directors' Report and Audited Financial Statements as at 31 December 2020** 

Registered Office: Level 26, Menara Prestige No.1, Jalan Pinang P.O.Box 10103 50450 Kuala Lumpur

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## 1 PERFORMANCE OVERVIEW

The Group and the Bank recorded a profit before zakat and taxation of RM2.3 million and RM2.7 million respectively for the financial year ended 31 December 2020.

The results of the operations of the Group and the Bank during the financial year were mainly affected by the recognition of modification loss arising from modified contracted cashflow from automatic moratorium granted to eligible customers during the year as per government directive.

The Group's CET 1/ Tier 1 Capital Ratio and Total Capital Ratio as at 31 December 2020 stood at 35.672% and 36.808% respectively.

# 2 STATEMENT OF CORPORATE GOVERNANCE

## (i) Board responsibility and oversight

Kuwait Finance House (Malaysia) Berhad (hereinafter referred to as "KFHMB" or "the Bank") acknowledges that good corporate governance practices form the cornerstone of an effective and responsible organisation. Hence, the Board is committed to a corporate governance framework and structure which ensures protection of shareholder's rights as well as recognition of the rights of all other stakeholders ranging from customers, creditors, suppliers, employees, regulators and the community as part of its effort to achieve long-term sustainable value for all its stakeholders.

Additionally, the Bank has also adopted KFH Group Corporate Governance Policy Document for the subsidiaries of Kuwait Finance House K.S.C.P. ("KFHK").

In ensuring that the entire Islamic banking operations of the Bank complies with Shariah rules and principles, a sound and robust Shariah Governance Framework has been developed with emphasis on compliance with Shariah principles through an independent Shariah Committee. The framework includes instituting comprehensive policies, processes and infrastructure to ensure Shariah compliance in all aspects namely planning, development and implementation of the Bank's operations, products and activities.

In 2020, there were no Shariah non-compliance incidences reported to the Board.

#### Roles and Responsibilities of the Board

As custodian of corporate governance, the Board provides strategic direction with a view to preserve the Bank's long term viability whereby the Board reviews and evaluates the strategic planning process and monitors the implementation of the strategy carried out by the management.

In safeguarding the Bank's assets, shareholder's investment and stakeholders' interests, the Board also ensures that the Bank is equipped with an effective system of internal controls, and that there is a satisfactory framework of reporting on internal financial controls and regulatory compliance, as well as an effective risk management framework, which effectively monitors and manages the principal risks of the Bank's businesses.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# Roles and Responsibilities of the Board (Cont'd.)

Accountability is part and parcel of governance in the Bank as whilst the Board is accountable to the shareholder, the management is accountable to the Board. The Board ensures that the management acts in the best interests of the Bank and its stakeholders, and strives to improve the performance of the Bank.

The Board oversees the conduct of the Bank's businesses by ensuring that the business is properly managed by a management team of the highest caliber. Continuous reviews are conducted on the Bank's corporate and business governance in an effort to strengthen controls and enhance good governance practices in staying relevant to the challenges of the changing market environment.

# **Board Composition and Balance**

The Board currently has six (6) members, comprising four (4) independent non-executive directors and one (1) non-independent non-executive director and one (1) non-independent executive director.

The Directors comprise of members who are seasoned bankers and have wealth of experience in various banking segments including retail, corporate banking and credit management. The current independent members of the Board assist the Board in ensuring effective check and balance on the function of the Board. The composition of the Board also comprise nominee directors of KFHK to reflect the interest of the shareholder. A brief profile of each Director is presented below.

None of the Directors in office during the financial year has any shareholding in the Bank.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (i) Board responsibility and oversight (Cont'd.)

#### Directors' Profile

Muad S M M AlOsaimi Chairman / Independent Non-Executive Director (42 years of age - Kuwaiti)

Mr Muad S M M AlOsaimi ("Mr AlOsaimi") has a Bachelor of Science in Finance from George Mason University, U.S.A.

Currently, he is the CEO of Faiha International Real Estate Company K.S.C and the Deputy General Manager of Global Retail Company (a family-owned company) since 2003. He was appointed as an Independent Non-Executive Director of Kuwait Finance House K.S.C.P. ("KFHK") on 23 March 2014 and has been appointed as a member of Board Executive Committee, Board Risk Committee, Board Investment Committee of KFHK and Board Merger Committee (KFHK-AUB).

Mr AlOsaimi has extensive experience in investment, leasing and knowledge in the banking and real estate development and investment. He was an Investment Officer under the Investment Department of Aayan Leasing and Investment Company K.S.C.P in 2002 and completed an 18-month specialized training program consisting both theoretical and practical training in the fields of finance and investment at the Kuwait Investment Authority in 2001.

He has served as a Board Member of Kuwait Gate Holding Company (2004 to 2014), Kuwaiti Financial Center Company (2008 to 2011), Kuwait Auctions Company and as Vice Chairman of AlRaya International Real Estate Company.

He was appointed as the Chairman/Independent Non-Executive Director of Kuwait Finance House (Malaysia) Berhad on 16 February 2017.

#### Mohammad Nasser AlFouzan

#### Non-Independent Non-Executive Director

(58 years of age - Kuwaiti)

Mr Mohammed Nasser AlFouzan ("Mr AlFouzan") has a Bachelor degree in Business Administration from Kuwait University, Kuwait and a Diploma in Advance Banking from Arab Institute of Banking, Jordan. He completed the Executive Development Program at Wharton Business School, U.S.A and Strategic Marketing Management Program at Harvard Business School, U.S.A.

He has over 31 years of banking experience in the management of Retail Banking and Consumer Finance business with significant exposure to the Wholesale Banking activities at Kuwait Finance House K.S.C.P. ("KFHK") and has held senior positions in KFHK. His last position in KFHK was as a Consultant to the Group Chief Executive Officer before he left the organisation on 30 September 2018.

Mr AlFouzan was appointed as a Non Independent Non-Executive Director of KFHMB on 7 October 2014 and was redesignated as an Independent Non-Executive Director of KFHMB on 7 October 2020. He is also currently the Non-Independent Director of KFHK, the Vice Chairman of Kuwait Finance House (Bahrain) B.S.C., a subsidiary of KFHK. Furthermore, he is a Board Member of Sharjah Islamic Bank in United Arab Emirates.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (i) Board responsibility and oversight (Cont'd.)

#### **Directors' Profile (Cont'd.)**

Ahmad S A A AlKharji Non-Independent Executive Director (48 years of age - Kuwaiti)

Mr Ahmad S A A AlKharji ("Mr AlKharji") has a Bachelor of Science in Finance and Banking from Kuwait University, Kuwait and a Master of Business Administration from the University of San Diego, California, U.S.A.

Mr AlKharji was appointed as a Non-Independent Non-Executive Director ("NINED") of Kuwait Finance House (Malaysia) Berhad ("KFHMB") on 1 June 2014. Subsequent thereto, he became the Chief Executive Officer and Managing Director ("CEO & MD") of KFHMB and upon his resignation as CEO & MD, he remained as a Board Member and was re-designated as a NINED in July 2016. He was subsequently re-designated as Non-Independent Executive Director in 2017 to comply with the definition of Executive Director under BNM's Corporate Governance Policy. He is currently a Board member of Kuveyt Turk Participation Bank Inc and KFH Capital Investment Company, subsidiaries of Kuwait Finance House K.S.C.P ("KFHK") in Turkey and Kuwait respectively.

Mr AlKharji is a seasoned banker with more than 21 years of extensive experience in various portfolios including structured finance, corporate finance, project finance and banking supervision. Prior to his appointment as the CEO & MD of KFHMB, Mr AlKharji was the Deputy General Manager of Structured Finance at KFHK. He started his career with the Central Bank of Kuwait and Burgan Bank in Kuwait. Since joining KFHK in August 2003, he had served in various senior capacities within the Group. He is currently the Group Chief Corporate Banking Officer of KFHK.

# Khalid Sufat

#### Non-Independent Non-Executive Director

(65 years of age - Malaysian)

En Khalid Sufat ("En Khalid") is a Fellow Member of Association of Chartered Certified Accountants (UK), Member of Malaysian Institute of Certified Public Accountants And Member of Malaysian Institute of Accountants.

En Khalid was appointed as an Independent Non-Executive Director of Kuwait Finance House (Malaysia) Berhad ("KFHMB") on 3 January 2011. He was then redesignated as a Non-Independent Non-Executive Director on 3 January 2020 upon the expiry of his 9-year tenure as an Independent Non-Executive Director.

En Khalid has considerable experience in the banking industry having held several senior positions, namely, Managing Director of Bank Kerjasama Rakyat Malaysia Berhad, General Manager, Consumer Banking of Malayan Banking Berhad and Executive Director of United Merchant Finance Berhad.

He had previously managed five listed companies, namely, as Executive Director of Tronoh Mines Malaysia Berhad, as Deputy Executive Chairman of Furqan Business Organisation Berhad, as Group Managing Director of Seacera Tiles Berhad, as an Independent Director of Chemical Company of Malaysia Berhad and UMW Holdings Berhad respectively.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

## Directors' Profile (Cont'd.)

His directorships in other public companies include Malaysian Reinsurance Berhad and MNRB Holdings Berhad. He is also a Professional Member on the Board of Employees Provident Fund ("EPF") and the Chairman of EPF's Audit Committee.

# Abdul Khalil Abdul Hamid Independent Non-Executive Director

(64 years of age – Malaysian)

Bachelor of Economics (B. Admin) degree from the University of Malaya, Malaysia.

En Abdul Khalil Bin Abdul Hamid ("En Abdul Khalil") was appointed as an Independent Non-Executive Director ("INED") of Kuwait Finance House (Malaysia) Berhad ("KFHMB") on 10 June 2016. He is an Investment Committee member of Eastspring Investments Bhd and in May 2019, was appointed as Chairman of the said committee. On 13 April 2007, En Abdul Khalil was appointed as an INED of Prudential Assurance Malaysia Berhad ("PAMB") and subsequently as Chairman of PAMB on 1 January 2017. En. Abdul Khalil was also an INED of Prudential BSN Takaful Bhd from 17 July 2006 until the end of his tenure on 13 July 2017. En Abdul Khalil was appointed as an Independent Director of Mizuho Bank (Malaysia) Berhad on 11 November 2019.

En Abdul Khalil has 37 years of experience in the banking industry. He was the Executive Vice-President of Bank of Tokyo-Mitsubishi UFJ (Malaysia) Berhad ("BTM") (now known as MUFG Bank (Malaysia) Bhd) from 2002 until 2012, overseeing the execution of the bank's long and short-term strategies. He was appointed as the Advisor of Operations of BTM prior to his retirement in October 2013. Before joining BTM, he was the Head of Credit Management for Affin Bank Berhad where he was responsible for the underwriting and management of commercial loans. En Abdul Khalil's career began in February 1979 where he worked for Hongkong & Shanghai Banking Corporation. He subsequently left in 1985 as a Branch Sub-Manager of customer service and joined The Bank of Nova Scotia for 10 years, leaving as Manager, Personal Banking.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (i) Board responsibility and oversight (Cont'd.)

Mohamed Zaheer Mohamed Azreen Independent Non-Executive Director (50 years of age – Sri Lankan)

Mr Mohamed Zaheer Mohamed Azreen ("Mr Azreen") is an Associate Member of Chartered Institute of Management Accountants (CIMA) UK, Fellow Member of the Institute of Chartered Accountants (ICASL) of Sri Lanka, Fellow Member of the Institute of Certified Management Accountants (ICMA) of Sri Lanka, and is a Certified Risk Analyst (CRA).

Mr Azreen started his career in 1991 at KPMG in Colombo, Sri Lanka and then joined Messrs Ernst & Young ("EY"), Bahrain Office in October 1996 as Senior Accountant and was assigned the responsibilities of managing business community training unit which provide in house training to EY employees and its clients on various accounting and finance disciplines. He then joined Kuwait Finance House, Kuwait ("KFHK") in 1999 as Investment Manager, Direct Investment Department. He was later transferred to head the Banking Performance Monitoring Unit and the Credit Due Diligence Unit of International Banking Sector which oversee the performances of the banking subsidiaries. His last position in KFHK was as the Senior Manager, FI Credit Management under Treasury Division.

He was appointed as an Independent Non-Executive Director of Kuwait Finance House (Malaysia) Berhad ("KFHMB") on 1 March 2020.

Mr Azreen is currently a Consultant with Frontier Advisory (Pvt) Ltd, Colombo, Sri Lanka, a company that provide a range of advisory services on accounting, tax and business related matters.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

## **Board Meetings**

During the financial year ended 31 December 2020, six (6) Board meetings were held and attended by the directors. In the said Board meetings, strategic matters as well as reports on the progress of the Bank's business operations, budgets, evaluation of business propositions and corporate proposals, reviewing of the Bank's significant policies and other matters were tabled for deliberation, approval and endorsement by the members of the Board.

The agenda for every Board meeting together with meeting documents were circulated to all directors in advance prior to the scheduled Board meetings for their perusal. The Board has an annual schedule established for Board and Board Committee meetings and are also aware of matters that are specifically reserved for its decision.

The attendance of each Director in office at the end of the financial year at the aforesaid Board meetings is set out below:

Name of Directors	No of Meetings	Total Percentage of Attendance (%)
	Attended	
Muad S M M AlOsaimi (Chairman)	6/6	100%
Mohammad Nasser AlFouzan	6/6	100%
Ahmed S. A A Al Kharji	6/6	100%
Noorur Rahman Abbas Ali Abid#	3/3	100%
Khalid Sufat	6/6	100%
Abdul Khalil Abdul Hamid	6/6	100%
Mohamed Zaheer Mohamed Azreen^	5/5	100%

Notes:

<sup>#</sup> Resigned with effect from 14 September 2020

Appointed with effect from 1 March 2020

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (i) Board responsibility and oversight (Cont'd.)

#### **Board Committees**

The Board is assisted by five (5) Board Committees with specific terms of reference and functions, as follows:

## Board Audit Committee

The Board Audit Committee ("BAC") currently consists of two (2) INEDs and one (1) NINED. Seven (7) BAC meetings were held during the financial year.

The attendance of each Director who were members during the financial year at the aforesaid BAC meetings is set out below:

Name of Directors	No of Meetings Attended	Total Percentage of Attendance (%)
Mohamed Zaheer Mohamed Azreen	6/6	100%
(Chairman) <sup>@</sup> Khalid Sufat	7/7	100%
Mohammad Nasser AlFouzan*	2/2	100%
Abdul Khalil Abdul Hamid <sup>^</sup>	1/1	100%
Noorur Rahman Abid**	4/4	100%
Muad S M M AlOsaimi^^	1/1	100%

Notes:

\* Ceased as a Member on 1 February 2020 and appointed as Member on 15 October 2020

\*\* Resigned with effect from 14 September 2020

<sup>^</sup> Appointed as a Member on 1 February 2020 and ceased as a Member on 1 March 2020

<sup>®</sup> Appointed as a Member on 1 March 2020 and as the Chairman on 21 September 2020

<sup>^^</sup> Appointed as a Member on 21 September 2020 and ceased as Member on 15 October 2020

The roles and responsibilities of the BAC are to assist the Board in discharging its oversight duties and oversee the financial reporting process to ensure the balance, transparency and integrity of its published financial information. The BAC also reviews the effectiveness of the Bank's internal controls, risk management processes, cyber security controls, the internal audit function, the independent audit process including the appointment and assessing the performance of the external auditor, related party transactions, the process for monitoring compliance with laws and regulations affecting financial reporting and its code of business conduct.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

## Board Risk Management Committee

The Board Risk Management Committee ("BRMC") currently consists of three (3) INEDs. Five (5) BRMC meetings were held during the financial year.

The attendance of each Director who were members during the financial year at the aforesaid BRMC meetings is set out below:

	No of Meetings	
Name of Directors	Attended	Total Percentage of Attendance (%)
Abdul Khalil Abdul Hamid (Chairman)	5/5	100%
Mohammad Nasser AlFouzan	5/5	100%
Noorur Rahman Abbas Ali Abid^	3/3	100%
Mohamed Zaheer Mohamed Azreen*	2/2	100%

Notes:

Resigned with effect from 14 September 2020

Appointed as a Member with effect from 21 September 2020

The roles and responsibilities of the BRMC are to oversee the Bank's activities in managing credit, market, operational, technology, legal, compliance and other emerging risks as well as to ensure that the risk identification and mitigation is in place and functioning. The BRMC also oversees the formulation of risk strategies on an on-going basis and addresses issues arising from the changes in both the external business environment and internal operating conditions. The BRMC further approves the Annual Compliance Plan, framework and policies, provides oversight on overall technology related matters, review and approve outsourcing matters, review Independent Credit Review reports and recommend other risk related matters to the Board for approval.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# Board Nominating And Remuneration Committee

The Board Nominating And Remuneration Committee ("BNRC") currently consists of three (3) INEDs. Seven (7) BNRC meetings were held during the financial year.

The attendance of each Director who were members during the financial year at the aforesaid BNRC meetings is set out below:

	No of Meetings	
Name of Directors	Attended	Total Percentage of Attendance (%)
Mohamed Zaheer Mohamed Azreen	6/6	100%
(Chairman) <sup>#</sup>		
Mohammad Nasser AlFouzan	7/7	100%
Noorur Rahman Abbas Ali Abid^	4/4	100%
Abd Khalil Abd Hamid	7/7	100%

Notes:

<sup>#</sup> Appointed as a Member on 1 March 2020 and as the Chairman on 15 October 2020

<sup>^</sup> Resigned with effect from 14 September 2020

The roles and responsibilities of the BNRC are as follows:-

- (a) to provide a formal and transparent procedure for the appointment of directors, Chief Executive Officer, key senior management officers and members of Shariah Committee as well as assessment of the effectiveness of individual directors, the Board as a whole, Shariah Committee Members and the performance of the Chief Executive Officer and key senior management officers.
- (b) to provide a formal and transparent procedure for developing remuneration policy for directors, Chief Executive Officer, Shariah Committee members and key senior management officers as well as to ensure that the Bank's compensation packages are competitive and consistent with the Bank's culture, objectives and strategies.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# Board Credit Committee

The BCC currently consists of two (2) INEDs and one (1) NINED. Six (6) BCC meetings were held during the financial year.

The attendance of each Director who were members during the financial year at the aforesaid BCC meetings is set out below:

	No of Meetings	
Name of Directors	Attended	Total Percentage of Attendance (%)
Khalid Sufat (Chairman) <sup>*</sup>	6/6	100%
Mohamed Zaheer Mohamed Azreen <sup>#</sup>	5/5	100%
Abdul Khalil Abdul Hamid	6/6	100%
Noorur Rahman Abid**	1/1	100%

Notes:

<sup>#</sup> Appointed as a Member and Chairman on 1 March 2020 and relinquished Chairmanship

on 15 October 2020

<sup>\*\*</sup> Ceased as a Member/Chairman on 1 March 2020

The roles and responsibilities of the BCC are as follows:-

- (a) to veto/no objection/modify terms/concur with the Bank's credit and treasury investment (inclusive of investment in funds) as well as recovery proposals/actions as per the Delegation of Authority Matrix, subject always to adherence to the Golden Rule, where applicable;
- (b) to review and ensure appropriate actions are being taken for recovery of accounts graded '5' or worse (corporate and commercial accounts), other impaired accounts, early care accounts and accounts transferred to Profit Sharing Investment Account; and
- (c) to approve waiver, write-off, write down and haircuts transactions in accordance with the Delegation of Authority Matrix and Write-Off, Write Down and Haircut Transactions Policy.

<sup>&</sup>lt;sup>\*</sup> Appointed as the Chairman on 15 October 2020

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# Board Corporate Governance Committee

The Board Corporate Governance Committee ("BCGC") currently consists of one (1) INED, one (1) NINED and one (1) NIED. Two (2) BCGC meetings were held during the financial year.

The attendance of each Director who were members during the financial year at the aforesaid BCGC meetings is set out below:-

	No of Meetings	
Name of Directors	Attended	Total Percentage of Attendance (%)
Muad S M M AlOsaimi (Chairman)	2/2	100%
Ahmad S A A AlKharji	2/2	100%
Khalid Sufat*	1/1	100%
Abdul Khalil Abdul Hamid <sup>#</sup>	1/1	100%

Notes:

- \* Appointed as Member on 1 March 2020
- <sup>#</sup> Ceased as a Member on 1 March 2020

The main responsibilities of the BCGC are to develop and recommend to the Board corporate governance principles for the Bank and to continuously review its governance framework to ensure its relevance, effectiveness to meet the challenges of the future to remain sustainable.

#### Board Remuneration

A summary of the total remuneration of the Directors, in aggregate with categorization into appropriate Board Committees for the financial year ended 31 December 2020 is disclosed under Note 36 of the Audited Financial Statements.

# **Board Training**

The Board acknowledges the importance of keeping abreast with market developments and enhancement of their skills and knowledge to ensure that they are able to discharge their duties as Directors effectively and efficiently. During the year, the Directors had attended various training programmes and workshops on issues relevant to the industry.

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#### 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

#### (i) Board responsibility and oversight (Cont'd.)

## Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
1	Muad S M M AlOsaimi	28 July 2020	Cyber Awareness Briefing	To educate users on their responsibility to help protect the confidentiality, availability and integrity of their organisation's information and information assets.
		23 September 2020	Shariah Governance Policy Document ("SGPD") & Shariah	<ul> <li>Overview of the SGPD</li> <li>Highlights on the key enhancements as well as the impacts of SGPD.</li> <li>Highlights on the recent resolution of BNM's Shariah Advisory Council on the operationalization of e-money.</li> </ul>
		19 November 2020	Anti Money Laundering	<ul> <li>Covid-19 pandemic &amp; Money Laundering: Risks identified by the FATF.</li> <li>Consolidation of sectoral guidance by Bank Negara Malaysia: A look at the amendments.</li> <li>Areas of concern: e-KYC &amp; Digital identities.</li> </ul>
		2 November 2020	Cyber Security	To get to know the following: - Information / cyber focused regulation - Information security management - Ways to improve information security - Information security during Covid-19. - Examples of information security incidents.
		25 November 2020	AML/& CFT	To get to know the following: - New Trends in the AML / CFT Industry - Legal and Regulatory Environment - Sanctions recent trends and updates - High Risk Clients - FinTech and New Emerging Technologies - Recent AML / CFT Incidents.
2	Ahmad S. AlKharji	28 July 2020	Cyber Awareness Briefing	To educate users on their responsibility to help protect the confidentiality, availability and integrity of their organisation's information and information assets.
		23 September 2020	Shariah Governance Policy Document ("SGPD") & Shariah	<ul> <li>Overview of the SGPD</li> <li>Highlights on the key enhancements as well as the impacts of SGPD.</li> <li>Highlights on the recent resolution of BNM's Shariah Advisory Council on the operationalization of e-money.</li> </ul>
		19 November 2020	Anti Money Laundering	<ul> <li>Covid-19 pandemic &amp; Money Laundering: Risks identified by the FATF.</li> <li>Consolidation of sectoral guidance by Bank Negara Malaysia: A look at the amendments.</li> <li>Areas of concern: e-KYC &amp; Digital identities.</li> </ul>

## 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

#### (i) Board responsibility and oversight (Cont'd.)

## Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
2	Ahmad S. AlKharji (Cont'd.)	1 December 2020	Information Security – Understanding Payment Card Industry ("PCI") Data Security Standards ("DSS")	To understand the Payment Card Industry Data Security Standards
		1 December 2020	Information Securities – Malicious Inside Threat	To have awareness on the Threats and risks of not abiding with the right procedures regarding protecting information.
3	Mohamed Zaheer Mohamed Azreen	16 April 2020	Induction Program	To update new director on the key developments for KFHMB over the last few years.
		28 July 2020	Cyber Awareness Briefing	To educate users on their responsibility to help protect the confidentiality, availability and integrity of their organisation's information and information assets.
		9 September 2020	Induction Program - Compliance	Overview of Malaysia regulatory regime highlighting the regulatory developments in Malaysia, BNM standards on Compliance, KFHMB's compliance organisation structure and key functions and roadmap.
		23 September 2020	Shariah Governance Policy Document ("SGPD") & Shariah	<ul> <li>Overview of the SGPD</li> <li>Highlights on the key enhancements as well as the impacts of SGPD.</li> <li>Highlights on the recent resolution of BNM's Shariah Advisory Council on the operationalization of e-money.</li> </ul>
		19 November 2020	Anti Money Laundering	<ul> <li>Covid-19 pandemic &amp; Money Laundering: Risks identified by the FATF.</li> <li>Consolidation of sectoral guidance by Bank Negara Malaysia: A look at the amendments.</li> <li>Areas of concern: e-KYC &amp; Digital identities.</li> </ul>

#### 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

#### (i) Board responsibility and oversight (Cont'd.)

#### Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
4	Abdul Khalil Abdul Hamid	11 February 2020	Understanding the Evolving Cybersecurity Landscape	Learning objective:- - Learn the anatomy of a cyber-attack; - Gain knowledge about the threat environment including the latest trends in cyber attacks; - Gain understanding on regulatory requirements in Bank Negara Malaysia's Risk Management IT Guidelines; - Securities Commission's Cybersecurity Guidelines; - Gain understanding on how to map security obligations by role across the organisation; - Provide directors with handles on what to look out for in overseeing cybersecurity risks; - Learn takeaway tips for protecting company and personal information.
		21 July 2020	FIDE FORUM: Managing Virtual Banking and Insurance Businesses	To discuss the following:- - Lessons learned from discussion with regulators. - Opportunities for a differentiated value proposition from the incumbent banks and insurers. - Experience from launching digital financial services in collaboration with non-financial services partners.
		4 August 2020	FIDE : Invitation to Presentation of "Banking On Governance, Insuring Sustainability"	The presentation will unveil research findings on corporate governance, remuneration and risk management practices of 50 of the largest banks as well as 50 of the largest insurance companies from 15 different countries in the Asia Pacific region. It will also highlight how these companies are responding to new and emerging challenges relating to corporate culture, technical disruption, cybersecurity, environmental, social and governance issues, and responsible lending and investing.
		13 August 2020	Digital Financial Institutions Series: – A European Perspective - Fidor Bank's Digital Banking Experience	To discuss on the following:- - Opportunities and challenges the Fidor Bank experienced while scaling one of the first Digital Banking propositions in Europe. - Fidor's Digital Banking Operating Model that enabled its processes and operations to capitalise on market opportunities, especially in: - Maximising Revenue Streams - Improving Operational Efficiencies - Introducing Self-service - Optimising Customer Centricity - Relevant use cases with a focus on digitalisation what went well and lesssons learned.

## 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (i) Board responsibility and oversight (Cont'd.)

#### Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
4	Abdul Khalil Abdul Hamid (Cont'd.)	28 July 2020	Cyber Awareness Briefing	To educate users on their responsibility to help protect the confidentiality, availability and integrity of their organisation's information and information assets.
		3 September 2020	BNM-FIDE Forum Annual Dialogue with Governor of Bank Negara Malaysia.	Exclusive dialogue with Governor of BNM, on the topics of financial stability, economic and monetary developments.
		8 September 2020	Does Cybersecurity Only Become A Priority Once You've Been Attacked?	In the transformative age, as businesses rapidly pursue digital opportunities to evolve their business models and increase operational efficiency, cybersecurity risks increase exponentially. Organizations that lack appropriate and evolving security measures may face severe disruption to their business, financial loss and declining trust with their clients, customers and stakeholders. And the damage may be slow to repair.
		10 September 2020	Board Effectiveness Focus Group Discussion	The focus group discussion with Directors in the industry is to gather insights and experiences on the following: - Challenges in existing Board effectiveness evaluation practices. - Recommendations to enhance existing practices - Considerations to establish a fit-for-purpose framework.
		18 September 2020	Restructuring: The	Sharing of experience, tools and to quickly identify solutions and create understanding and alignment to obtain support for the restructuring from internal and external stakeholders.
		23 September 2020	Shariah Governance Policy Document ("SGPD") & Shariah	<ul> <li>Overview of the SGPD</li> <li>Highlights on the key enhancements as well as the impacts of SGPD.</li> <li>Highlights on the recent resolution of BNM's Shariah Advisory Council on the operationalization of e-money.</li> </ul>

## 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (i) Board responsibility and oversight (Cont'd.)

#### Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
	Abdul Khalil Abdul Hamid (Cont'd.)	25 September 2020	Captains' Forum Transformation Towards Recovery	<ul> <li>Highlights from the 2020 KPMG Global CEO Outlook.</li> <li>Managing in the new reality, with a special focus on achieving financial resilience.</li> <li>Discussion on how companies can adopt their existing financial frameworks to are more hostile and volatile environment in which profitability, cash flow and access to finance are coming under simultaneous pressure.</li> </ul>
		8 October 2020	Emerging Markets & International Capital Flows	Overview of cross-border capital flows to emerging economics.
		9 October 2020	Captains' Forum: Transformation Towards Recovery Session 2: Operational Resilience	Managing in the new reality, with a special focus on achieving operational resilience.
		2 November 2020	Board's Leadership in	<ol> <li>Overview of climate science, practical implications of climate change risk for Financial Institutions (FIs) and why it should be incorporated into FIs strategy, management and reporting.</li> <li>What A "net zero" climate approach means to FIs.</li> <li>How different FIs globally have managed this issue and measured their success.</li> <li>Lessons learnt from different FIs' experience on what worked and what did not work.</li> <li>Key metrics for FIs to consider adopting, including whose responsibility should it be in an FI to drive, implement and track this area.</li> <li>The role of the Boards of FIs to drive this strategy/agenda and the key conversation that Boards should have with their CEOs in this regard.</li> </ol>
		19 November 2020	Anti Money Laundering	<ul> <li>Covid-19 pandemic &amp; Money Laundering: Risks identified by the FATF.</li> <li>Consolidation of sectoral guidance by Bank Negara Malaysia: A look at the amendments.</li> <li>Areas of concern: e-KYC &amp; Digital identities.</li> </ul>
5	Khalid Sufat	22 May 2020	Latest Cybersecurity Threats And Landscape	Updating on recent developments on cybersecurity.
		9 June 2020	Corporate Liability Provision MACC (Amendments) Act 2018"	Liabilities of Directors under new amended Provisions.

# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

#### (i) Board responsibility and oversight (Cont'd.)

## Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
5	Khalid Sufat (Cont'd.)	26 June 2020	Takaful 101	Takaful Principles and Operations.
		2 July 2020	Shariah Governance Policy Document	Update on Shariah Governance in Takaful
		28 July 2020	Cyber Awareness Briefing	To educate users on their responsibility to help protect the confidentiality, availability and integrity of their organisation's information and information assets.
		29 July & 15 September 2020	Fundamentals of Reinsurance & Retrocession	Reinsurance & Retrocession Principles and Operations.
		17 August & 9 September 2020	Digital Transformation Program	Latest would trends in the digitalization of Corporations and Businesses.
		23 September 2020	Shariah Governance Policy Document ("SGPD") & Shariah	<ul> <li>Overview of the SGPD</li> <li>Highlights on the key enhancements as well as the impacts of SGPD.</li> <li>Highlights on the recent resolution of BNM's Shariah Advisory Council on the operationalization of e-money.</li> </ul>
		19 November 2020	Anti Money Laundering	<ul> <li>Covid-19 pandemic &amp; Money Laundering: Risks identified by the FATF.</li> <li>Consolidation of sectoral guidance by Bank Negara Malaysia: A look at the amendments.</li> <li>Areas of concern: e-KYC &amp; Digital identities.</li> </ul>
		1-2 December 2020	Shariah Audit Committee Conference 2020: Mainstreaming Shariah Audit In Islamic Finance	<ul> <li>Provide valuable insights on Shariah audit roles and deliberation of prevailing issues and mitigation efforts in addressing Shariah non-compliance and simultaneously enhancing Shariah Governance within the Islamic Financial Institutions ("IFIs") in line with the new requirements of the Shariah Governance Framework.</li> <li>To discuss institutional arrangements and requirements that need to be considered to ensure effective implementation of Shariah audit in enhancing the integrity of IFIs.</li> <li>Provide a global perspective to the Shariah audit practices of practitioners in different jurisdictions who are involved directly or indirectly in the process of Shariah auditing with a focus on issues of standards, qualifications and independence.</li> </ul>

## 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

#### (i) Board responsibility and oversight (Cont'd.)

#### Board Training (Cont'd.)

NO	NAME OF DIRECTOR	DATE	TITLE	OBJECTIVE
6	Mohammed Nasser Al-Fouzan	28 July 2020	Cyber Awareness Briefing	To educate users on their responsibility to help protect the confidentiality, availability and integrity of their organisation's information and information assets.
		23 September 2020	Enlightenment On The Shariah Governance Policy Document ("SGPD") & Shariah Resolutions Issued By Shariah Advisory Council Of BNM 2020.	<ul> <li>Overview of the SGPD</li> <li>Highlights on the key enhancements as well as the impacts of SGPD.</li> <li>Highlights on the recent resolution of BNM's Shariah Advisory Council on the operationalization of e-money.</li> </ul>
		19 November 2020	Anti Money Laundering	<ul> <li>Covid-19 pandemic &amp; Money Laundering: Risks identified by the FATF.</li> <li>Consolidation of sectoral guidance by Bank Negara Malaysia: A look at the amendments.</li> <li>Areas of concern: e-KYC &amp; Digital identities.</li> </ul>
		2 November 2020	Cyber Security	To get to know the following: - Information / cyber focused regulation - Information security management - Ways to improve information security - Information security during Covid-19. - Examples of information security incidents
		25 November 2020	AML/& CFT	To get to know the following: - New Trends in the AML / CFT Industry - Legal and Regulatory Environment - Sanctions recent trends and updates - High Risk Clients - FinTech and New Emerging Technologies - Recent AML / CFT Incidents

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# **Remuneration**

Since July 2018, the Board had approved the Bank's Rewards framework and Policy based on the recommendation of the Board Remuneration and Nomination Committee (""BNRC"").

This framework was developed with the purpose of fair and transparent in rewarding employee based on respective contributions to the Bank's performance and in line with the requirement of the governance regulations. The framework and the policy are reviewed periodically which enables KFHMB to attract and retain talents, in line with the Bank's objectives and strategy.

The following factors are taken into account in the design and proposal of the remunerations programmes:-

a) The Bank's performance, both long-term and short-term;

b) Prudent risk-taking at the employee, divisional and organizational levels based on RMD's review and feedback;

- c) External market conditions for talent and the Bank's attrition rate;
- d) The Bank's ability to pay; and
- e) Strong governance.

#### **Components of Remunerations**

The Bank's remuneration framework is structured in accordance with applicable laws and regulations and it consists of the following: -

a) Fixed Pay – consists of base salary and fixed allowances. It compensates for the respective level of expertise, skills and responsibility required for fulfilling a specific job, determined by the job grade. It is also taking into consideration of market competitive within the Financial Services sector.

b) Variable Remuneration – payable periodically by cash through specified time-line and objectives set by the management for achievement that enforcing pay-for-performance culture of the Bank.

c) Benefits – is part of total remuneration that provide employees with paid time off, medical and financial protection, financing product at preferential rates etc.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# Remuneration (Cont'd.)

# **Measurement of Performance**

The measurement of the Bank's performance will focus on the Bank's strategy and its annual priorities in the balance scorecard such as financial, risk-related and non-financial drivers for sustainability of the organization. Financial measures on the profitability, cost & asset management, stakeholder return, business growth etc. Risk-related and non-financial drivers' measures on mandatory compliance with Audit, Shariah and risk, key strategic initiatives, customer care/ stakeholder management and people-related measures. The business and financial KPIs are developed around the risk allowed by the Bank. Key measures on Risk for the Bank include the Risk Profile with approved indicators, Credit quality and Asset Quality. These are tracked closely by the Bank. These key measurements are cascaded to individual staff in the Bank. To remain independent, the control functions such as Audit, Compliance, Risk and Shariah do not carry any financial KPIs (Key Performance Indicator).

The KPIs in the scorecard will be assessed at the end of the year to determine the performance of an individual along-side with the behavioural and leadership competencies assessment. Performance rating for each individual are calibrated within the division and challenged at the EXCOM (Executive Management Committee) to ensure fair assessment. This exercise put focus on performance culture and pay-for-performance.

The assessment of the Compliance rating for the different divisions / units in terms on compliance to regulatory, policy and procedure requirements were independently conducted by the Control functions. Conversely, the control function KPIs are assessed independently by the board committees.

# Variable Remuneration

The Banks' performance measurements, qualifiers and threshold performance to qualify for the bonus are determined at the beginning of the performance year by the Board based on the recommendation of the BNRC.

At the end of the year, the approval of the Board will be sought to trigger the bonus payout if the agreed qualifier and threshold performance is achieved. The bonus payout will only be made after the approval of the Board and the audited accounts are cleared by BNM.

The yearly performance assessment and remuneration for the identified Key Responsible persons (KRPs) or Senior Officers in the Bank has to be approved by the Board upon recommendation by BNRC. Currently we have 14 of such Senior Officers or KRPs. These individuals are also the Bank's Material Risk Takers (MRT). Beside the Senior Officers, the Bank has also identified 17 Other Material Risk Takers (OMRT) which can materially commit or control significant amounts of the Bank's resources and among the most highly remunerated officers in the Bank. The remuneration of these Material Risk Takers have to be approved by the Board.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (i) Board responsibility and oversight (Cont'd.)

# Remuneration (Cont'd.)

# Variable Remuneration (Cont'd.)

The remuneration of the heads of Control Function (Internal Audit, Risk Management, Compliance and Shariah) have to be reviewed by the respective independent board committees.

The individual remunerations are promised on the achievement of the KPIs and determined by the pre-approved bonus matrix, stated in the approved Reward Policy. For longer term performance and remuneration adjustment, the MRT are participants of the Deferred Bonus Scheme which was approved by the Board. It is designed to avoid conflicts of interest; protect the clients' interests; and ensure there is no encouraging of excessive risk-taking. Guided by local to global benchmarks as reference, the deferred amount and period were designed to be practical to ensure it doesn't affect attraction and retention. Clawback and Forfeiture features were fair and transparent for both the Bank and employees. This will discourage employees from not complying with the rules leading to a reduction or cancellation of the variable remuneration of the year for the relevant employees.

Deferral mechanism is the same across all material risk takers except for the CEO, who would have a different mechanism. Other policy statements surrounding clawback and forfeiture include: Material restatement of financial results, Fraud and gross negligence or misconduct, Material violation of the principle of risk taking, Resignation or cessation of employment and inaccuracy of financial performance.

# (ii) Key Internal Control System

The BAC assists the Board to evaluate the adequacy and effectiveness of the internal controls systems.

The BAC reviews the financial statements, reports issued by Internal Audit, the external auditors and regulatory authorities, and follow-up on corrective action taken to address issues highlighted in the reports. Internal Audit conducts independent risk-based audits and provides assurance that the design and operation of the governance, risk and control framework across the Group is effective. The BAC oversees the independence and objectivity of the Internal Audit function, approves the annual risk-based audit plan and periodically reviews the progress of the plan and reports issued.

# Internal Audit Function

Internal Audit function operates under a charter approved by the BAC that formalised the roles and responsibilities of the function and its internal stakeholders. It includes unrestricted access to review all activities of the Bank and its subsidiaries. The Chief Internal Auditor functionally reports to the BAC and administratively to the CEO. The internal auditing function covers the Bank and its subsidiaries to ensure consistency in the governance, risk management, internal controls systems and the application of policies and procedures.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (ii) Key Internal Control System (Cont'd.)

# Internal Audit Function (cont'd.)

Internal Audit focuses its efforts on performing audits in accordance with the audit plan, which is prioritised based on a risk assessment of all activities undertaken by the Group. The risk assessment approach ensures that all risk-rated areas are kept in view to ensure adequate audit coverage and audit frequency. The risk-based audit plan is reviewed annually taking into account the changing financial significance of the business and risk environment. The BAC reviews and approves the annual internal audit plan.

Internal Audit also performs reviews on key banking operations and activities, investigations, special reviews requested by its stakeholders, review on Shariah Governance and also participates in significant system development activities and project committees to advise on governance and internal control measures. Internal Audit plays an active role in ensuring compliance with the requirements of Regulatory Authorities. Internal Audit also works collaboratively with the External Auditor, Risk Management and Compliance function to avoid duplication of effort.

There is an effective process for ensuring prompt resolution of audit issues. The progress of significant issues is regularly tabled to the BAC until such issues are satisfactorily resolved.

#### Management reports

Management reports are presented to and reviewed by the Board on a regular basis. In addition to the financial statements, other reports regularly tabled before the Board at periodical meetings include the reports on monitoring of compliance with banking laws and other Bank Negara Malaysia's guidelines on financing, capital adequacy and other regulatory requirements, as well as monthly progress reports on business operations.

The annual business plan and budgets that are prepared by the Bank's business units are also reviewed and approved by the Board.

The Bank has also put in place policies, standard operating procedures, guidelines and authority limits imposed on Management in respect of the day-to-day banking and financing operations, extension of credits, investments, acquisitions and disposal of assets.

In addition, proper policies and standard operating procedures are in place within the Bank in relation to hiring and termination of employees, formal training programmes for employees, performance management with annual and semi-annual performance appraisals, and other relevant procedures to ensure the employees are competent and adequately trained in carrying out their responsibilities.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (ii) Key Internal Control System (Cont'd.)

## Code of Ethics

The policy represents the Board's commitment to uphold, maintain and demonstrate a high level of integrity, professionalism and ethical conduct. It provides a clear direction in conducting business, interacting with community and business partners as well as general workplace behaviour. The policy promotes good business conduct and a healthy corporate culture that reflects integrity, transparency and fairness.

## Whistleblowing Policy

The Bank expects the highest standards of integrity from all its employees, suppliers and business partners. The Board takes a serious view of any wrongdoing on the part of its employees,

## Anti-Bribery and Corruption Policy

The Bank establishes the Policy to ensure it complies with the requirements and obligations imposed by the Malaysian Anti-Corruption Commission Act 2009 (MACC Act 2009) and Guidelines on Adequate Procedures issued pursuant to the newly enforced Section 17A(5) of the MACC Act 2009. The Policy also ensures the Bank conducts its business conforming to the highest level of integrity and ethics and all employees comply with the relevant laws and regulations on anti-bribery and corruption. It serves to also protect the Bank from financial and reputational loss as a result of regulatory and/or enforcement, censure and action. The Policy also emphasizes that employees are to ensure that there is no offering, soliciting, or receiving gifts in any form, to or from current or potential customers, vendors, agents and business partners, either directly or indirectly – which could influence impartial judgement during decision-making or places employees in a position of conflict of interest.

# **Related Party Transaction Policy**

The Bank is committed to ensure all related party transactions and recurrent related party transactions carried out in the ordinary course of business are made at arm's length and on normal commercial terms which are not more favourable to the related party.

# Management of Bank Information Policy

The Bank is committed to ensure it complies with the Personal Data Protection Act (PDPA) as evidenced by its Management of Bank Information Policy. The Policy ensures that the Bank properly handles and protects its customers' information against theft, loss, misuse, unauthorised access, etc. The Bank views that in its course of providing financial products and services, it is an utmost duty to ensure its customers' trust and confidence is consistently upheld.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

#### (iii) Risk Management

## Audited information according to MFRS 7 and MFRS 101

Risk management disclosure is in line with Malaysian Financial Reporting Standard ("MFRS") 7 Financial Instruments: Disclosures, and disclosures on capital management and MFRS 101 Presentation of Financial Statements (Revised). The Risk Management disclosure forms part of the financial statements audited by Bank's independent auditor, Messr Ernst & Young PLT.

Roles and responsibilities of BRMC are to oversee Bank's activities by providing effective and robust management of risks inherent within the Bank in order to protect and enhance shareholders's value.

## Highlights of major achievements

The Bank has been taking proactive measures to manage various risks posed by rapid changing business environment. These risks include Shariah non-compliance risk, credit risk, market risk, liquidity risk, reputational risk, business risk, strategic risk, operational risk, technology risk and cyber security risk, etc. These risks are systematically managed within the Bank's risk governance, risk management framework, risk infrastructure and risk management tools.

During the year under review, the Bank has successfully developed and implemented a number of initiatives to address the above risks. These include:

- Reviewed comprehensiveness of all takaful coverages subscribed by the Bank to ensure the Bank's interest is adequately safeguarded.
- Established and continuously enhancing technology and cybersecurity level in line with regulatory requirements and market best practices.
- Enhanced anti-money laundering system to be more efficient in detecting and capturing potential money laundering activities as well as conducting required screening on existing and potential customers against entities suspected to be involved in terrorism as issued by United Nations Security Council ("UNSC") and Kementerian Dalam Negeri.
- Strengthened Risk Management Division during the course of the year with the establishment of Independent Credit Review Department and Information Security Risk Department. In addition, three (3) year Risk Management Plan had been developed to instill sound and holistic risk management & responsibility culture.

The Board has delegated overall responsibility of reviewing the effectiveness of risk management practices to the Board Risk Management Committee (BRMC). The BRMC assists Board in reviewing and overseeing the effectiveness of risk management practices of the Bank whilst the Risk Management Division executes the continuous monitoring and evaluation of the Bank's risk management practices. Risk management policies and frameworks are formulated to identify, measure, and monitor and review various risks. The policies and frameworks are reviewed and recommended by BRMC for Board's approval.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (iii) Risk Management (Cont'd.)

# **Risk Management Framework**

In addition, BRMC also reviews and assesses the adequacy of risk management policies as well as ensuring that sufficient infrastructure, resources and systems are in place to sustain effective risk management practices. The risk management principles, policies, procedures and practices are updated regularly to ensure relevance and compliance with current applicable laws, regulations, as well as changes in the business and regulatory environment and also to ensure that all current policies and procedures are easily available to all employees.

# Three Lines of Defence Concept

The Bank adopts the concept of three (3) lines of defense i.e. risk taking units, risk control units and internal audit. The risk taking units are responsible for the day-to-day management of risks assumed by them in their business activities, while the risk control units manage the provision of specialised resources for establishing appropriate risk management frameworks and developing appropriate risk management tools and methodologies. Additionally, internal audit complements the concept by providing independent assurance of the effectiveness of the risk management process and approaches implemented by the Bank.

#### Credit Risk Management

The Bank defines credit risk as the risk of potential loss arising from a customer defaulting on its obligation to the Bank. The Corporate segment continues to contribute the major share of the Bank's financing and investment assets with 68% while the consumer financing segment contributed 32% of the Bank's total financing and investment assets in 2020.

The Single Counterparty Exposure Limit ("SCEL") defines the maximum exposure to a single counterparty and is in accordance to regulatory requirements. In addition more stringent limits have been set internally. Moody's Risk Rating System is used to rate corporate customers in accordance with accepted industry and regulatory standards. The quality of corporate and retail exposure is closely monitored using a comprehensive set of parameters and indicators and is presented regularly to management, the Board Committees and the Board.

The financing and investment limits are established in accordance to Board's approved Risk Appetite for all types of financing and investment monitored by Risk Management Division and Management Credit Committee. KFH Malaysia Financing Transactions Golden Rules are adopted to optimize the asset allocation decisions by measuring the impact of all major transactions on KFH Group capital adequacy ratio.

Wholesale and Retail Credit Team, consisting of independent full time credit personnel, plays a central role in analysing, reviewing and monitoring transactional credits pertaining to corporate, commercial and consumer financing activities. Counterparty risk is restricted and monitored at the customer level in accordance to the BNM/SCEL.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (iii) Risk Management (Cont'd.)

# Credit Risk Management (Cont'd.)

The Bank's credit risk policies and procedures set the principles in governing the way the Bank and its related subsidiaries conduct their credit risk management activities. It ensures credit risk underwriting is consistent across the Bank and provides guidance in the formulation of supplementary credit policies and practices specific to business units.

The Credit Risk Management Team has further enhanced credit risk management practices by producing more granular analysis reports presented to Management and BRMC. With consistently improved risk analytical communications, proactive collection strategies, monitoring and identification of business credit risk and opportunities are more effective and efficient.

#### Market Risk Management

Market risk is the risk that movements in market variables, including rates of return, foreign exchange rates, credit spreads, and commodity prices, will reduce the earnings or capital of the Group.

Market risk exposure of the Group is identified into two types:

#### (i) Traded Market Risk

Primarily the rate of return risk and credit spread risk, exists in the Group's trading book positions held for the purpose of benefiting from short-term price movements. These trading book positions are mainly originated by Treasury Operations.

# (ii) Non-Traded Market Risk

Rate of return risk and foreign exchange risk arising mainly from retail and commercial banking assets and liabilities, as well as financial investments designated as fair value through other comprehensive income ("FVOCI").

The Asset Liability Management Committee ("ALCO") supports Board Risk Management Committee ("BRMC") in market risk management oversight. The Bank adopted Group market risk policies, aligns market risk management with the Group's and the Bank's risk appetite and implements actions to ensure risk remains within established risk tolerance level.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

## (iii) Risk Management (Cont'd.)

## Liquidity Risk Management

Liquidity risk is defined as the exposure to loss as a result of the inability to meet cash flow obligations in a timely and cost-effective manner. It arises when the Bank does not have sufficient maturing assets to cover maturing liabilities that are not rolled-over.

ALCO supports BRMC in liquidity risk management oversight. The Bank adopted the Group's liquidity risk policies, and implements necessary actions to ensure that the liquidity risk is well managed and within the established liquidity risk appetite and thresholds.

Liquidity Risk Policy sets out the processes involved in identifying, assessing, measuring, controlling, mitigating and monitoring of liquidity risk. The policy also addresses the regulatory requirements on Basel III Liquidity standards, including BNM's Basel III Liquidity Coverage Ratio which has been in effective since 1 June 2015. Monitoring tools and liquidity/funding limits are established to manage liquidity and funding exposures are within the Group's requirements. Liquidity and funding positions are reported to ALCO on a monthly basis.

## **Operational Risk Management ("ORM")**

Operational risk is defined as losses due to failed internal processes, people, systems or from external events.

The Bank has an ORM Policy that is aimed at managing the overall operational risk within the Bank. This policy is being reviewed periodically to ensure it is being aligned with the overall Bank's business strategy. Various operational risk tools have been implemented with the intention to minimise the operational risk to an acceptable level and within the Bank's appetite.

A clear delegation of authority had been approved and implemented in order to provide clear job responsibility. This delegation of authority is regularly reviewed in order to align it with the latest structure of the Bank. The Bank also continuously reviews and evolves its technology practices and processes in order to ensure acceptable standards are in place and adhered to.

Overall corporate governance practices are monitored closely with the aim of ensuring that the Bank operates at the highest standards of business integrity, ethics and professionalism.

# Regulatory & Anti-Money Laundering Compliance ("RAC")

Under the Bank's Compliance Policy, the line management plays an important role in cultivating a compliance, ethical and integrity culture within the organisation. The Bank has appointed Business Unit Compliance Officers ("BUCOs") at divisional / departmental levels who are responsible to identify applicable regulatory requirements at their respective divisions / departments and to keep Compliance informed on an ongoing basis of the level of compliance, compliance deficiencies, gaps in work processes and the status of any corrective actions.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (iii) Risk Management (Cont'd.)

# Regulatory & Anti-Money Laundering Compliance ("RAC") (Cont'd)

As a fully licensed Islamic Bank, the Bank has a legal obligation to deter money laundering and counter financing of terrorism within the ambit of the Anti-Money Laundering, Anti-Terrorism Financing & Proceeds of Unlawful Activities (AMLA) 2001. As such, the Bank is at the forefront of the Government and BNM's continuous initiatives in the prevention of the use of the banking system at any point for money laundering or terrorist financing activities.

The Bank has demonstrated its full commitment of compliance with the Anti-Money Laundering / Counter Financing of Terrorism ("AML/CFT") requirements by establishing a robust and comprehensive framework, policies, procedures, processes and systems for the prevention and detection of money laundering and terrorist financing activities. The Head of Compliance reports to the Board Risk Management Committee on AML/CFT and Regulatory Compliance matters. Key measures undertaken by the Bank to mitigate the AML/CFT matters include:

- Implemented a dedicated Anti-Money Laundering ("AML") system since 15 July 2008. The system has enabled the Bank to effectively conduct ongoing monitoring on customer transactions through a dedicated Management Information System ("MIS") for prompt detection and reporting of suspicious transactions;
- Established Customer Due Diligence ("CDD") policy and procedures to address the establishment of new business relationship with customers;
- Periodic review of MIS to optimise detection of potential money laundering and terrorist financing activities and incorporate regular screening exercise for entities suspected involved in terrorism as issued by United Nations Security Council ("UNSC") and Office of Foreign Assets Control (OFAC) US;
- Constantly updating record keeping procedures in accordance with the statutory requirements;
- Conduct regular AML/CFT training sessions to ensure high level of staff awareness at all levels;
- Regular updates to the Management, BRMC and the Bank's Chairman on AML/CFT matters.

The AML/CFT measures have undergone ongoing assessment by the regulators and further validated internally as part of the ongoing risk assessment towards meeting the Financial Action Task Force ("FATF") recommendations.

The above measures especially with the implementation of a dedicated MIS to systematically conduct ongoing customer due diligence and to monitor the customers' transactions on a daily basis, demonstrate that the Bank including KFHMB Group have shown strong commitment in ensuring compliance to the relevant AML/CFT legislations as well as to protect the Bank's integrity and reputation.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (iii) Risk Management (Cont'd.)

# **Capital Adequacy Framework Initiatives**

The Bank is of the view that it is important to have in place sound practices in managing the range of risks facing the Bank and its potential impacts on the capital. The Bank currently has adopted Pillar 1, 2 and 3 under BNM Capital Adequacy Framework for Islamic Banks ("CAFIB").

## <u>Pillar 1</u>

Under BNM CAFIB which specifies risk measurement methodologies to calculate minimum capital requirements to be held by Islamic banks, the Bank has adopted the following approaches:

- Credit Risk Charge Standardised Approach
- Market Risk Charge Standardised Approach
- Operational Risk Charge Basic Indicator Approach

The Bank is in compliance with all regulatory capital ratios prescribed under Pillar 1 throughout the year.

# Pillar 2 Internal Capital Adequacy Assessment Process ("ICAAP")

The Bank has carried out comprehensive assessment of its existing capital and risk management practices against expectations set forth in the BNM Guideline. The Bank's ICAAP framework is very much aligned to Kuwait Finance House Group's ICAAP implementation inclusive of the following efforts:

- Continuous monitoring of the Bank's Key Risk Indicators (KRIs) which are aligned to the Bank's Risk Appetite Statements; and
- Improvement initiatives on ICAAP and Stress Test Submission.

The Bank leverages on ICAAP in assessing the overall capital adequacy in relation to its risk profile and takes necessary steps to strengthen the risk and capital management capability.

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# 2 STATEMENT OF CORPORATE GOVERNANCE (Cont'd.)

# (iii) Risk Management (Cont'd.)

# Capital Adequacy Framework Initiatives (Cont'd.)

## <u>Pillar 3</u>

The Bank is also in compliance with BNM CAFIB – Disclosure Requirements (Pillar 3) which specifies the disclosure requirements for credit, market and operational risks.

## Stress Test

Stress test and scenario analysis serve as important tools to assess financial risks and management capability of the Bank to continue operating effectively under stressed scenarios. Stress test and scenario analysis assist BRMC and the Bank's senior management in:

- Evaluating the optimal capitalisation level for the Bank to weather extreme economic and operating scenarios;
- Understanding the nature and key risk profiles of the Bank;
- Developing adequate contingency plans and strategies; and
- Assessing the effectiveness of established risk mitigants.

The preparation of the stress test involves risk management teams, business units, and the Group. Stress test results are computed based on pre-defined scenarios which are as follows:

- Economic Recession Scenario;
- Generalised Credit Quality Deterioration and Asset Price Devaluation Scenario; and
- Severe Liquidity Stress and Deposit Run-off scenario.

The stress test reports are presented to the Senior Management and Board level committees and submitted to BNM on a semi-annually basis.

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# **DIRECTORS' REPORT**

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Bank for the financial year ended 31 December 2020.

#### PRINCIPAL ACTIVITIES

The principal activity of the Bank is Islamic banking business as allowed under the Islamic Financial Services Act, 2013.

The principal activities of the subsidiaries are the provisions of offshore banking and nominees services.

During the financial year, the Bank's subsidiary involved in offshore banking in the process of surrendering its licence to the Labuan Financial Services Authority ("LFSA") and closing its business.

Other information relating to the subsidiaries are disclosed in Note 14 of the financial statements.

#### RESULTS

	Group RM'000	Bank RM'000
Profit before zakat and taxation from continuing operations	2,689	2,689
Profit before zakat and taxation from discontinued operations	(427)	-
Taxation	(15,469)	(15,469)
Net loss for the year	(13,207)	(12,780)
Profit attributable to:	(13,207)	(12,780)
Owners of the parent	-	-
Minority interests	(13,207)	(12,780)

In the opinion of the directors, the results of the operations of the Group and the Bank during the financial year were mainly affected by the recognition of modification loss arising from modified contracted cashflow from automatic moratorium granted to eligible customers during the year as per government directive.

In addition, the effect of potential Expected Credit Loss (ECL) on targeted repayment assistance (TRA) was also considered as part of management overlays that resulted the increase in ECL charge for the year. This is to address any potential risk of understatement of ECL due to uncertain market condition.

#### DIVIDENDS

No dividends has been paid or declared by the Bank since the end of the previous financial year. The directors do not recommend any final dividend payment for the current financial year.

(200401033666) (672174-T)

(Incorporated in Malaysia)

# DIRECTORS

The names of the directors of the Bank in office since the beginning of the financial year to the date of this report are:

Muad S M M AlOsaimi Mohammad Nasser AlFouzan Khalid Sufat Abdul Khalil Abdul Hamid Ahmad S A A AlKharji Mohamed Zaheer Mohamed Azreen (Appointed on 1 March 2020) Noorur Rahman Abbas Ali Abid (Resigned on 14 September 2020)

The names of the directors of the Bank's subsidiaries in office since the beginning of the financial year to the date of this report are:

<u>Kuwait Finance House (Labuan) Berhad</u> Mohammad Nasser AlFouzan Ida Aizun Husin (Appointed on 18 November 2020) Noorur Rahman Abbas Ali Abid (Resigned on 14 September 2020)

<u>KFH Nominees (Tempatan) Sdn Bhd</u> Mexdelina Hussein Mohd Hazran Abd Hadi

#### **DIRECTORS' BENEFITS**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangements to which the Bank is a party, whereby directors might acquire benefits by means of the acquisition of shares in, or debenture of the Bank or any other body corporate.

Since the end of the previous financial year, no director of the Bank has received or become entitled to receive any benefit (other than directors' remuneration as disclosed in Note 36 of the financial statements) by reason of a contract made by the Bank or a related corporation with any director or with a firm of which the director is a member, or with a company in which he has a substantial financial interest except as disclosed in to the financial statements.

#### DIRECTORS' INTERESTS

According to the register of directors' shareholdings, none of the directors held shares in the Bank and its related corporations during the financial year ended 31 December 2020.

#### **ISSUE OF SHARES**

There were no changes to the issued and paid-up capital of the Bank during the financial year.

#### **RESERVES, PROVISIONS AND ALLOWANCES**

There were no material transfers to or from reserves or provisions or allowances during the year other than as those disclosed in Notes 4, 5, 7, 8, 10, 22, 25, 29 and the statements of changes in equity of the financial statements.

#### COMPLIANCE WITH BANK NEGARA MALAYSIA'S EXPECTATIONS ON FINANCIAL REPORTING

In preparation of the financial statements, the Directors have taken reasonable steps to ensure that Bank Negara Malaysia's expectations on financial reporting have been complied with, including those as set out in Guidelines on Financial Reporting for Islamic Banking Institutions and the Guidelines on Classification and Impairment Provisions for Loans/Financing.

#### OTHER STATUTORY INFORMATION

- (a) Before the statements of financial position and income statements of the Group and of the Bank were made out, the directors took reasonable steps:
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their value as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
  - (i) the amount written off for bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Bank inadequate to any substantial extent; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Bank misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Bank misleading or inappropriate.

#### OTHER STATUTORY INFORMATION (Cont'd.)

- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Bank which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Bank which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group and of the Bank which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Bank to meet its obligations as and when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Bank for the financial year in which this report is made.

#### **BUSINESS PLAN FOR 2021**

The Bank will continue to focus on achieving sustainable performance across its franchises, improving asset quality and driving down costs. The core business strategies will remain unchanged and the Bank will continue to organically grow its business through its identified target markets despite challenges faced due to Covid-19 pandemic. Hence, the Bank will continue to focus on plans to manage the Bank's asset quality and earning sustainability, going forward.

#### OUTLOOK FOR 2021

The Malaysian economy is expected to expand 6.5% to 7.5% in 2021, from a contraction forecasted in 2020. The country's strong economic fundamentals and well-diversified economy will help to support its economic growth and the strong rebound in growth will also be driven by the anticipated improvement in global growth and trade.

Nevertheless, the monetary policy is expected to remain supportive of economic growth whilst ensuring price stability in 2021. Inflation dynamics are also expected to favour a more accommodative monetary policy stance for Malaysia going into 2021.

The successful containment of the pandemic and sustained recovery in external demand will be the major factors affecting the Malaysian economy. The challenging global economic environment has prompted Malaysia to rely more on domestic demand to prop up growth. Despite a challenging domestic and external environment, the Malaysian economy is likely to remain positive in 2021.

### RATING BY EXTERNAL RATING AGENCY

Rating Agency	Date	Current Rating	Outlook
Malaysian Rating Corporation Berhad (MARC)	December 2020	AA+ / MARC-1	Stable

#### ZAKAT OBLIGATIONS

Kuwait Finance House K.S.C. who is the shareholder of Kuwait Finance House (Malaysia) Berhad paid zakat on behalf of the Bank. The Bank does not pay zakat on behalf of the shareholder or depositors.

#### AUDITORS

The auditors, Ernst & Young PLT, have expressed their willingness to continue in office.

Auditors' remuneration are disclosed in Notes 33 and 35 (vi) to the financial statements.

Signed on behalf of the Board in accordance with a resolution of the directors dated 11 February 2021.

Muad S M M AlOsaimi Director

Mohamed Zaheer Mohamed Azreen Director

### STATEMENT BY DIRECTORS Pursuant To Section 251(2) of the Companies Act, 2016

We, Muad S M M AlOsaimi and Mohamed Zaheer Mohamed Azreen, being two of the directors of Kuwait Finance House (Malaysia) Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 46 to 250are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2020 and of their financial performance and cash flows for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 11 February 2021.

Muad S M M AlOsaimi Director

Mohamed Zaheer Mohamed Azreen Director

# STATUTORY DECLARATION Pursuant To Section 251(1)(b) of the Companies Act, 2016

I, Mohd Hazran Abd Hadi, being the Chief Executive Officer primarily responsible for the financial management of Kuwait Finance House (Malaysia) Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 46 to 250 are in my opinion correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur, in the Federal Territory Mohd Hazran Abd Hadi on 11 February 2021 AYAL SUNIS **BEFORE ME** No W533 Nama: YM TENGKU FARIDDUDIN -BIN TENGKU SULAIMAN 1 JAN 2019 - 31 DIS 2021 205, Bangunan Loke Yew 4, Jin Mahkamah Persekutuan 50050 Kuala Lumpur (W.P.)

### (200401033666) (672174-T)

(Incorporated in Malaysia)

#### **REPORT OF SHARIAH COMMITTEE**

In the name of Allah, the most Beneficent, the most Merciful.

Praise to Allah, the Lord of the Worlds and peace and blessings be upon our Prophet Muhammad (PBUH), his family and companions.

Assalamualaikum Warahmatullahi Wabarakatuh.

Kuwait Finance House (Malaysia) Berhad's ("The Bank") Board of Directors are responsible for ensuring that the Bank conducts its business in accordance with Shariah advice and ruling of its Shariah Committee and Bank Negara Malaysia's Shariah Advisory Council ("SAC"). The Shariah Committee comprises of four (4) qualified Shariah scholars who are appointed by the Board as the term approved by Bank Negara Malaysia (BNM) as follows:

(a) Sheikh Prof. Dr. Mohammad Abdul Razaq Al-Tabtabae (Chairman)

(b) Sheikh Assoc. Prof. Dr. Anwar Shuaib Abdulsalam (Member)

- (c) Sheikh Prof. Dr. Mubarak Jaza' Ashban Al-Harbi (Member)
- (d) Sheikh Isa Abdulla Yusuf Dowaishan (Member)

(e) Sheikh Assoc. Prof. Dr. Engku Muhammad Tajuddin Engku Ali (Ceased as a Member on 1 December 2020)

As the Shariah Committee for the Bank, it is our responsibility to form our independent opinion, based on our review of the operations of the Bank, and to report to you. Our duties and responsibilities include, among others;

- (a) To advise the Board of Directors on Shariah matters in order to ensure that the business operations of the Bank comply with the Shariah principles at all times;
- (b) To evaluate and endorse sample of contracts and agreements of the Bank's transactions;
- (c) To clarify Shariah rulings in relation to the Bank's transactions as observed by the Committee based on what was referred to them by the Board of Directors, the Chairmain or the Shariah Division;
- (d) To present Shariah's views to the Board of Directors in relation to any matter raised in regards to the transactions of the Bank;
- (e) To confirm that the Bank's transactions and contracts are in compliance with Shariah via reports submitted by the Shariah Advisor/Shariah Division to the Shariah Committee on a periodic basis, explaining the activities and the implementation of the fatwa and rulings issued by the Shariah Committee. The Shariah Committee shall rectify any shortcomings to ensure its conformity to Shariah.

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#### **REPORT OF SHARIAH COMMITTEE**

- (f) To provide written Shariah opinion. The Shariah Committee is required to record any opinion given. In particular, the Shariah Committee shall prepare written Shariah opinions in the following circumstances:
  - (i) when the Bank makes reference to the Shariah Advisory Council ("SAC") of Bank Negara Malaysia for advice; and
  - (ii) when the Bank submits applications to Bank Negara Malaysia for the approval of new products in accordance with guidelines on product approval issued by Bank Negara Malaysia.
- (g) To review annual financial statements of the Bank.

To achieve this compliance assurance, the Shariah Committee held 6 meetings and issued 11 notes, in which we have reviewed and approved the policies, products and the contracts relating to the transactions and applications undertaken by the Group and the Bank during the year ended 31 December 2020.

We have obtained all information and explanations which we consider necessary in order to provide us with sufficient evidence to give reasonable assurance that the Bank has not violated the Shariah rules and principles in all transactions that had been presented to us.

We have also conducted our review to form an opinion as to whether the Bank has complied with Shariah rules and principles. The Shariah Division had conducted its Shariah review on randomly selected samples of all operations and transactions of the Bank with the shareholders, investors and others in accordance with the Annual Shariah Review plan for all the Bank's departments and its subsidiaries. The Shariah Committee has also received the periodic reports that the Shariah Review Department has prepared about the Shariah Review process and operations, site visits and the compliance status of the process and implementation of the resolutions and recommendations issued by the Bank's Shariah Committee.

Through the process and steps that we followed to ascertain the compliance of the Bank to the Shariah rules, we confirm the following:

- (a) the contracts, transactions and dealings entered into by the Bank and the Group during the year ended 31 December 2020 that we have reviewed are in compliance with Shariah rules, principles, resolutions and recommendations of the Bank's Shariah Committee;
- (b) the allocation of profits and losses relating to investment accounts conform to the basis that had been approved by us in accordance with Shariah rules and principles;
- (c) all earnings that have been realised from sources or by means prohibited by Shariah rules and principles, have been put aside in a separate account for channeling to charitable causes; and
- (d) the calculation of Zakat is in compliance with Shariah rules and principles; and
- (e) any known non compliance with Shariah and action taken to remedy such non compliance has been addressed adequately.

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REPORT OF SHARIAH COMMITTEE
This opinion is rendered based on what has been presented to us by the Bank and its Shariah Division.
We pray to Allah the Almighty to grant us success and the path of straight-forwardness.
Wassalamualaikum Wa Rahmatullahi Wabarakatuh.
Sheikh Prof. Dr. Mohammad Abdul Razaq Al-Tabtabae Chairman Signature:
Date: 1 1 FEB 2021 Sheikh Assoc. Prof. Dr. Anwar Shuaib Abdulsalam <i>Member</i> Signature:
Date: 1 1 FEB 2021
Sheikh Prof. Dr. Mubarak Jaza' Ashban Al-Harbi Member Signature:
Date: 1 1 FEB 2021
Sheikh Isa Abdulla Yusuf Dowaishan Member Signature:

Date : 1 1 FEB 2021 Kuala Lumpur, Malaysia

\*

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Ernst & Young PLT 20200600003 (LLP0022760-LCA) & AF 0039 SST ID: W10-2002-32000062 Chartered Accountants Level 23A Menara Milenium Jalan Damanlela Pusat Bandar Damansara 50490 Kuala Lumpur, Malaysia Tel: +603 7495 8000 Fax: +603 2095 5332 (General line) +603 2095 9076 +603 2095 9078 ey.com

### (200401033666) (672174-T)

Independent auditors' report to the member of Kuwait Finance House (Malaysia) Berhad (Incorporated in Malaysia)

# Report on the audit of the financial statements

#### Opinion

We have audited the financial statements of Kuwait Finance House (Malaysia) Berhad, which comprise the statements of financial position as at 31 December 2020 of the Group and of the Bank, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Bank for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 46 to 250.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2020, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards of the Companies Act 2016 in Malaysia.

#### Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Independence and other ethical responsibilities

We are independent of the Group and of the Bank in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("including By-Laws") and the International Code of Ethics for Professional Accountants (including International Independent Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

# Information other than the financial statements and auditor's report thereon

The directors of the Bank are responsible for the other information. The other information comprises the information included in the Statement of Corporate Governance and Directors' Report, but does not include the financial statements of the Group and of the Bank and our auditors' report thereon.



### (200401033666) (672174-T)

Independent auditors' report to the member of Kuwait Finance House (Malaysia) Berhad (cont'd.) (Incorporated in Malaysia)

### Information other than the financial statements and auditors' report thereon (cont'd.)

Our opinion on the financial statements of the Group and of the Bank does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Bank, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the directors for the financial statements

The directors of the Bank are responsible for the preparation of financial statements of the Group and of the Bank that give a true and fair view in accordance with MFRS, IFRS and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Bank that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Bank, the directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Bank or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



### (200401033666) (672174-T)

### Independent auditors' report to the member of Kuwait Finance House (Malaysia) Berhad (cont'd.) (Incorporated in Malaysia)

# Auditors' responsibilities for the audit of financial statements (cont'd.)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Bank or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Bank, including the disclosures, and whether the financial statements of the Group and of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



### (200401033666) (672174-T)

### Independent auditors' report to the member of Kuwait Finance House (Malaysia) Berhad (cont'd.) (Incorporated in Malaysia)

Auditors' responsibilities for the audit of financial statements (cont'd.)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Other matters

The report is made solely to the member of the Bank, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.



202006000003 (LLP0022760-LCA) & AF 0039 Chartered Accountants cha

Muhammad Syanzal Bin Abdul Rahim No. 03157/01/2023 J Chartered Accountant

Kuala Lumpur, Malaysia 11 February 2021

(200401033666) (672174-T) (Incorporated in Malaysia)

# STATEMENT OF FINANCIAL POSITION

		Group	)
		2020	2019
	Note	RM'000	RM'000
ASSETS			
Cash and short-term funds	4	68,275	61,870
Deposits and placements with banks			
and other financial institutions	5	6,644	6,820
Gold depository	6	104,130	84,677
Financial assets at FVTPL	7	-	219
Debt instruments at FVOCI	8	3,948,972	3,647,186
Equity instruments at FVOCI	9	18	18
Financing, advances and other receivables	10	4,190,380	4,786,413
Other assets	11	120,391	129,394
Hedging financial instruments	12	7,310	5,190
Statutory deposit with Bank Negara Malaysia	13	17,372	184,624
Right of use assets	15	73,559	82,546
Property and equipment	16	22,893	22,826
Intangible assets	17	15,983	19,500
Deferred tax assets	18	6,971	45,181
TOTAL ASSETS		8,582,898	9,076,464
LIABILITIES			
Deposits from customers	19	4,485,272	5,121,638
Investment accounts of customers	21	6,644	6,820
Deposits and placements of banks		- , -	-,
and other financial institutions	20	2,141,227	2,053,750
Hedging financial instruments	12	8,661	7,626
Lease liabilities	15	76,278	84,112
Other liabilities	22	87,249	85,161
TOTAL LIABILITIES		6,805,331	7,359,107
SHAREHOLDER'S EQUITY			
Share capital	24	1,425,272	1,425,272
Reserves	24	352,295	292,085
TOTAL SHAREHOLDER'S EQUITY	25	1,777,567	1,717,357
		1,11,001	1,717,337
TOTAL LIABILITIES AND			
SHAREHOLDER'S EQUITY		8,582,898	9,076,464

(200401033666) (672174-T) (Incorporated in Malaysia)

### **STATEMENT OF FINANCIAL POSITION (CONT'D.)**

		Group		
		2020	2019	
	Note	RM'000	RM'000	
COMMITMENTS AND CONTINGENCIES	40	1,316,293	1,935,549	
CAPITAL ADEQUACY				
CET 1/Tier 1 capital ratio	42	35.672%	30.446%	
Total capital ratio	42	36.808%	31.600%	
NET ASSETS PER SHARE (RM)		1.25	1.20	

(200401033666) (672174-T) (Incorporated in Malaysia)

# STATEMENT OF FINANCIAL POSITION

		Bank	
		2020	2019
	Note	RM'000	RM'000
ASSETS			
Cash and short-term funds	4	68,275	61,870
Deposits and placements with banks			
and other financial institutions	5	6,644	6,820
Gold depository	6	104,130	84,677
Financial assets at FVTPL	7	-	219
Debt instruments at FVOCI	8	3,948,972	3,647,186
Equity instruments at FVOCI	9	18	18
Financing, advances and other receivables	10	4,190,380	4,786,413
Other assets	11	120,391	129,374
Hedging financial instruments	12	7,310	5,190
Statutory deposit with Bank Negara Malaysia	13	17,372	184,624
Investment in subsidiaries	14	10,200	10,200
Right of use assets	15	73,559	82,546
Property and equipment	16	22,893	22,826
Intangible assets	17	15,983	19,500
Deferred tax assets	18	6,971	45,181
TOTAL ASSETS		8,593,098	9,086,644
LIABILITIES			
Deposits from customers	19	4,501,003	5,138,082
Investment accounts of customers	21	6,644	6,820
Deposits and placements of banks		,	,
and other financial institutions	20	2,141,227	2,053,750
Hedging financial instruments	12	8,661	7,626
Lease liabilities	15	76,278	84,112
Other liabilities	22	86,968	84,859
TOTAL LIABILITIES		6,820,781	7,375,249
SHAREHOLDER'S EQUITY			
Share capital	24	1,425,272	1,425,272
Reserves	25	347,045	286,123
TOTAL SHAREHOLDER'S EQUITY	20	1,772,317	1,711,395
		.,2,0	.,,
TOTAL LIABILITIES AND SHAREHOLDER'S EQUITY		8 502 000	0.000.044
SURVEURINER S ENULLIER S ENULLIER		8,593,098	9,086,644

(200401033666) (672174-T) (Incorporated in Malaysia)

# **STATEMENT OF FINANCIAL POSITION (CONT'D.)**

		Bank		
		2020	2019	
	Note	RM'000	RM'000	
COMMITMENTS AND CONTINGENCIES	40	1,316,293	1,935,549	
CAPITAL ADEQUACY				
CET 1/Tier 1 capital ratio	42	35.277%	30.114%	
Total capital ratio	42	36.411%	31.267%	
NET ASSETS PER SHARE (RM)		1.24	1.20	

(200401033666) (672174-T)

### (Incorporated in Malaysia)

# **INCOME STATEMENTS**

		Group		Ban	k
		2020 2019		2020	2019
	Note	RM'000	RM'000	RM'000	RM'000
Continuing Operations					
Operating revenue	26	377,602	473,953	377,602	498,552
Income derived from investment of depositors' funds and others	27	295,626	338,314	295,626	338,314
Income derived from investment of investment account funds Income derived from investment of	31	150	170	150	170
shareholder's equity	28	81,826	135,469	81,826	160,068
Total gross income		377,602	473,953	377,602	498,552
Credit loss charged on financial assets	29	(54,007)	(27,063)	(54,007)	(27,063)
Total distributable income		323,595	446,890	323,595	471,489
Income attributable to the depositors Profit distributed to investment	30	(186,615)	(248,636)	(186,615)	(248,636)
account holders	31	(89)	(101)	(89)	(101)
Total net income		136,891	198,153	136,891	222,752
Personnel expenses	32	(59,703)	(87,928)	(59,703)	(87,928)
Other overheads and expenditures Finance cost	33 34	(71,292) (3,207)	(77,551) (3,604)	(71,292) (3,207)	(77,551) (3,604)
Profit before zakat and taxation Taxation	37	2,689 (15,469)	29,070 (110,045)	2,689 (15,469)	53,669 (110,045)
	31		, , , ,		
Net loss for the year		(12,780)	(80,975)	(12,780)	(56,376)

(200401033666) (672174-T)

(Incorporated in Malaysia)

**INCOME STATEMENTS (CONT'D.)** 

	Group		Banl	k
-	2020	2019	2020	2019
Note	RM'000	RM'000	RM'000	RM'000
35	(427)	1,952	-	-
	(13,207)	(79,023)	(12,780)	(56,376)
	(13,207)	(79,023)	(12,780)	(56,376)
-				
38	(0.93)	(5.54)		
	35	2020           RM'000           35         (427)           (13,207)	2020         2019           RM'000         RM'000           35         (427)         1,952           (13,207)         (79,023)	2020         2019         2020           RM'000         RM'000         RM'000           35         (427)         1,952           (13,207)         (79,023)         (12,780)

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### STATEMENTS OF COMPREHENSIVE INCOME

	Group		Ban	k
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Net loss for the year	(13,207)	(79,023)	(12,780)	(56,376)
Other comprehensive income/(loss):				
Items that may be reclassified subsequently				
to profit or loss:				
Debt securities at FVOCI:				
- Net unrealised gain	99,319	119,776	99,319	119,773
- Net realised (profit)/loss reclassified				
to the income statements	(2,876)	282	(2,876)	100
- Changes in allowance for				
expected credit losses	-	5,795	-	5,800
Exchange differences on translation of				
foreign operations:				
<ul> <li>Net loss taken to equity</li> </ul>	(285)	(444)	-	-
Income tax relating to components of				
other comprehensive income (Note 18)	(22,741)	(26,580)	(22,741)	(26,580)
Other comprehensive income for the				
year, net of tax	73,417	98,829	73,702	99,093
Total comprehensive income for the year	60,210	19,806	60,922	42,717
Total comprehensive income for the year		10.000		10 <b>-</b> 1-
attributable to equity holder of the Bank	60,210	19,806	60,922	42,717

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### STATEMENTS OF CHANGES IN EQUITY

		No	Non-distributable			
					(Accumulated	
			Exchange		losses)	
	Share	Statutory	Fluctuation	FVOCI	/Retained	
	Capital	Reserve	Reserve	Reserve	Earnings	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Group						
At 1 January 2020	1,425,272	170,648	3,546	117,800	91	1,717,357
Total comprehensive income	-	-	(285)	73,702	(13,207)	60,210
At 31 December 2020	1,425,272	170,648	3,261	191,502	(13,116)	1,777,567
At 1 January 2019	1,425,272	170,648	3,990	18,527	79,114	1,697,551
Total comprehensive income	-	-	(444)	99,273	(79,023)	19,806
At 31 December 2019	1,425,272	170,648	3,546	117,800	91	1,717,357
Deel						
Bank	4 405 070	470.040		447.000	(0,005)	4 744 205
At 1 January 2020	1,425,272	170,648	-	117,800	(2,325)	1,711,395
Total comprehensive income	-	-	-	73,702	(12,780)	60,922
At 31 December 2020	1,425,272	170,648	-	191,502	(15,105)	1,772,317
At 1 January 2019	1,425,272	170,648	-	18,707	54,051	1,668,678
Total comprehensive income	-	-	-	99,093	(56,376)	42,717
At 31 December 2019	1,425,272	170,648	-	117,800	(2,325)	1,711,395

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# STATEMENTS OF CASH FLOWS

	Group		Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit before zakat and taxation				
- Continuing operations	2,689	29,070	2,689	53,669
- Discontinued operations	(427)	2,003	-	-
	2,262	31,073	2,689	53,669
Adjustments for:				
Impairment allowances on financing,				
advances and other receivables (Note 29)	58,415	33,674	58,415	33,674
Modification loss (Note 10)	47,173	-	47,173	-
Amortisation of premium less accretion of				
discounts (Notes 27 and 28)	7,382	6,341	7,382	6,341
Depreciation of right of use assets (Note 33)	13,497	13,879	13,497	13,879
Depreciation of property and equipment				
(Note 33 and 35)	3,695	3,777	3,695	3,757
Amortisation of intangible assets (Note 33 and 35)	5,673	6,006	5,673	5,605
Property and equipment written off				
(Note 33)	107	318	107	318
Reversal of provision on property restoration				
(Note 28)	(106)	-	(106)	-
Loss/(gain) on disposal of property and equipment				
(Note 28)	8	(334)	8	(334)
Net gains on sale of financial assets at FVOCI				
(Notes 27 and 28)	(6,099)	(4,080)	(6,099)	(4,080)
Net gains/(loss) on sale of financial assets at FVTPL				
(Notes 27 and 28)	524	(1)	524	(1)
Impairment allowance on debt instruments				
at FVOCI (Note 8)	-	5,795	-	5,800
Unrealised loss/(gain) on foreign translations	5 007	(00.4)	5 5 40	(007)
(Note 28 and 35) Operating profit before working capital changes	5,367 137,898	(964) 95,484	5,549 138,507	(687) 117,941
Operating profit before working capital changes	137,090	90,404	130,507	117,941
(Increase)/decrease in operating assets	669,252	842,348	669,163	842,247
Deposit and placement with banks and				
other financial institutions	176	(1,065)	176	(1,065)
Financing, advances and other receivables	490,448	772,185	490,448	772,185
Other assets	11,376	44,052	11,287	43,951
Statutory deposit with Bank Negara Malaysia	167,252	27,176	167,252	27,176

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### STATEMENTS OF CASH FLOWS

	Group		Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES (Cont'd.)				
Increase/(decrease) in operating liabilities	(575,422)	(345,580)	(572,749)	(352,006)
Deposits from customers	(636,541)	543,706	(637,254)	663,507
Deposits and placements of banks and other				
financial institutions	87,477	(852,991)	87,477	(982,836)
Other liabilities	(26,358)	(36,295)	(22,972)	(32,677)
Cash generated from operations	231,728	592,252	234,922	608,182
Profit expense on lease liabilities (Note 34)	(3,207)	(3,604)	(3,207)	(3,604)
Tax paid	(68)	(20)	-	-
Net cash generated from				
operating activities	228,453	588,628	231,715	604,578
CASH FLOWS FROM INVESTING ACTIVITIES Net purchases of securities Proceeds from disposal of property and equipment Purchase of property and equipment (Note 16) Purchase of intangible assets (Note 17) Net cash used in investing activities	(206,932) 3 (5,798) (238) (212,965)	(645,126) 349 (7,541) (1,013) (653,331)	(206,932) 3 (5,798) (238) (212,965)	(657,540) 349 (7,541) (1,002) (665,734)
_				
CASH FLOWS FROM FINANCING ACTIVITIES Payment of principal portion of lease				
liabilities (Note 15)	(12,344)	(12,313)	(12,344)	(12,313)
Net cash used in	(12,044)	(12,010)	(12,044)	(12,010)
financing activities	(12,344)	(12,313)	(12,344)	(12,313)
Net increase/(decrease) in cash and cash equivalents	3,144	(77,016)	6,405	(73,469)
Cash and cash equivalents at beginning of year	61,870	135,339	61,870	135,339
Exchange differences on translation of opening balances	3,261	3,547	-	-
Cash and cash equivalents at end of year (Note 4)	68,275	61,870	68,275	61,870

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 1 PRINCIPAL ACTIVITIES AND GENERAL INFORMATION

The Bank is principally engaged in the provisions of Islamic banking business as allowed under the Islamic Financial Services Act, 2013. The principal activities of the subsidiaries are the provisions of offshore banking and nominees services. During the financial year, the Bank's subsidiary involved in offshore banking is in the process of surrendering its licence to the Labuan Financial Services Authority ("LFSA") and closing its business.

The Bank is a licensed Islamic Bank under the Islamic Financial Services Act 2013, incorporated and domiciled in Malaysia. The registered office of the Bank is located at Level 26, Menara Prestige, No. 1, Jalan Pinang, P.O.Box 10103, 50450 Kuala Lumpur, Malaysia.

The holding company of the Bank is Kuwait Finance House K.S.C.P., a Kuwaiti Shareholding Public Company, incorporated in Kuwait on 23 March 1977 and is registered as an Islamic Bank with the Central Bank of Kuwait. The registered office of Kuwait Finance House K.S.C.P. is located at Al-Qebla, Block 10, Abdullah Al-Mubarak Street, Building # 4, P.O. Box: 24989, Safat 13110, State of Kuwait.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 11 February 2021.

#### 2 BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Group and of the Bank have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act, 2016 in Malaysia.

The financial statements of the Group and of the Bank have been prepared on historical basis except as disclosed in Note 3.3 significant accounting policies.

The Group and the Bank present the statements of financial position in order of liquidity. An analysis regarding the recovery of settlement within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current) is presented in Note 47(b).

Certain qualitative disclosures under MFRS 7 Financial Instruments: Disclosures about the nature and extent of risks and capital management disclosures under MFRS 101 Presentation of Financial Statements (Revised) have been included in the audited parts of the "Risk Management" section in the Statement of Corporate Governance.

The financial statements are presented in Ringgit Malaysia (RM) and all values are rounded to the nearest thousand (RM'000) except where otherwise indicated.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **3 SIGNIFICANT ACCOUNTING POLICIES**

#### 3.1 Changes in Accounting Policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 January 2020, the Group and the Bank adopted the following new and amended MFRSs for financial periods beginning on or after 1 January 2020.

Description	Effective for financial periods beginning on or after
MFRS 3 Definition of a Business (Amendments to MFRS 3)	1 January 2020
Interest Rate Benchmark Reform ( Amendments to MFRS 9, MI and MFRS 7)	FRS 139, 1 January 2020
MFRS 101 Definition of Material (Amendments to MFRS 101)	1 January 2020
MFRS 108 Definition of Material (Amendments to MFRS 108)	1 January 2020

The adoption of the MFRSs and amendment to MFRSs above did not have any material impact on the financial statements of the Group and Bank in the current financial year.

#### 3.2 Standards issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's and the Bank's financial statements are disclosed below. The Group and the Bank intend to adopt these standards, if applicable, when they become effective.

E Description	ffective for annual periods beginning on or after
Covid-19 Related Rent Concessions (Amendment to MFRS 16)	1 June 2020
MFRS 17 Insurance Contracts	1 January 2021
Interest Rate Benchmark Reform—Phase 2 (Amendments to MFRS 139, MFRS 7, MFRS 4 and MFRS 16)	MFRS 9, 1 January 2021

The Bank had elected to early adopt the Amendment to MFRS 16. The adoption of Amendment to MFRS 16 and other standards and interpretations when they become effective, did not and is not expected to have any material impact on the financial statements of the Group and the Bank.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

3.3 Summary of Significant Accounting Policies

#### (a) Subsidiaries and Basis of Consolidation

(i) Subsidiaries

Subsidiaries are entities over which the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee;
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

In the Bank's separate financial statements, investment in subsidiaries is stated at cost less impairment losses. On disposal of such investment, the difference between the net disposal proceeds and their carrying amount is included in income statements.

#### (ii) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Bank and its subsidiaries as at the reporting date. The financial statements of the subsidiaries are prepared for the same reporting date as the Bank.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (a) Subsidiaries and Basis of Consolidation (Cont'd.)

#### (ii) Basis of Consolidation (Cont'd.)

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, intragroup balances, transactions and unrealised gains or losses are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for like transactions and events in similar circumstances.

Non-controlling interests ("NCI") represent the portion of profit or loss and net assets in subsidiaries not owned, directly or indirectly by the Bank. NCI are presented separately in the consolidated income statements and statements of comprehensive income and within equity in the consolidated statement of financial position, but separate from parent shareholders' equity. Total comprehensive income is allocated against the interest of NCI, even if this results in a deficit balance. Acquisition of NCI are accounted for using the parent entity extension method, whereby the difference between the consideration and the fair value of the share of the net assets acquired is recognised as equity.

A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary,

- Derecognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts;
- Derecognises the carrying amount of any non-controlling interest in the former subsidiary;
- Derecognises the cumulative foreign exchange translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained in the former subsidiary;
- Recognises any surplus or deficit in the profit or loss; and
- Reclassifies the parent's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, if required in accordance with other MFRSs.

All of the above will be accounted for from the date when control is lost.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (b) Financial Assets

#### (i) Recognition and initial measurement

The Group and the Bank initially recognise all regular way purchases and sales of financial assets on the trade date, i.e. that the Group and the Bank commits to purchase or sell the assets. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the market place.

A financial asset is measured initially at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue.

#### (ii) Classification

The Group and the Bank have applied MFRS 9 and classify their financial assets in the following measurement categories:

- Fair value through profit or loss (FVTPL);
- Fair value through other comprehensive income (FVOCI); or
- Amortised cost.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and profit on the principal amount outstanding.

A debt instrument is measured at FVOCI only if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and profit on the principal amount outstanding.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (b) Financial Assets (Cont'd.)

#### (ii) Classification (Cont'd.)

On initial recognition of an equity investment that is not held for trading, the Group and the Bank may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investment-by-investment basis. All other financial assets are classified as measured at FVTPL.

In addition, on initial recognition, the Group and the Bank may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost at FVOCI or as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

#### Business model assessment

The Group and the Bank make an assessment of the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual profit income, maintaining a particular profit rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Group and the Bank's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Group and the Bank's stated objective for managing the financial assets is achieved and how cash flows are realised.

Financial assets that are held for trading or managed and whose performance is evaluated on a fair value basis are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

- 3.3 Summary of Significant Accounting Policies (Cont'd.)
  - (b) Financial Assets (Cont'd.)
    - (ii) Classification (Cont'd.)

# Assessment whether contractual cash flows are solely payments of principal and profit ("SPPP")

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Profit' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

In assessing whether the contractual cash flows are solely payments of principal and profit, the Group and the Bank consider the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Group and the Bank consider:

- contingent events that would change the amount and timing of cash flows;
- leverage features;
- prepayment and extension terms;
- terms that limit the Group and the Bank's claim to cash flows from specified assets (e.g. non-recourse asset arrangements); and
- features that modify consideration of the time value of money e.g. periodical reset of interest rates.

#### Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Group or the Bank changes its business model for managing financial assets.

#### (iii) Derecognition

A financial asset is derecognised when the contractual right to receive the cash flows from the asset has expired. When debt securities at OCI are derecognised, the cumulative gain or loss previously recognised in OCI is reclassified to profit or loss and recognised in "Net gains and losses on financial instruments".

Any cumulative gain/loss recognised in OCI in respect of equity investment securities designated as at FVOCI is not recognised in profit or loss on derecognition of such securities. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Bank is recognised as a separate asset or liability.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

(b) Financial Assets (Cont'd.)

#### (iv) Modifications of financial assets

If the cash flows of the modified asset carried at amortised cost are not substantially different, then the modification does not result in derecognition of the financial asset. In this case, the Group and the Bank recalculate the gross carrying amount of the financial asset and recognises the amount arising from adjusting the gross carrying amount as a modification gain or loss in profit or loss. If such a modification is carried out because of financial difficulties of the borrower, then the gain or loss is presented together with impairment losses. In other cases, it is presented as profit income.

#### (v) Impairment

MFRS 9 requires the Group and the Bank to record expected credit losses on all of its debt securities, financing, advances and other receivables either on a 12-month or lifetime basis. The guiding principle of the expected credit loss ("ECL") model is to reflect the general pattern of deterioration or improvement in the credit quality of financial instruments. The amount of ECLs to be recognised as a loss allowance or provision depends on the extent of the credit deterioration since initial recognition. The extent of credit deterioration helps define the credit stage of an obligor and hence the loss allowance.

Under MFRS 9, the Group and the Bank will use a three stage approach in recognising the increased credit risk at each higher stage:

Stage 1 refers to all accounts which have not shown any sign of deterioration since origination. All accounts which have been identified as Low Credit Risk ("LCR") (under low credit risk expedient) shall be classified as Stage 1 without periodic check for significant increase in credit risk.

Stage 2 refers to all accounts which have shown a significant deterioration in credit quality since origination. The definition of a significant deterioration is subject to assessment on an ad-hoc/annual basis. Lifetime losses are computed for all accounts classified under Stage 2.

Stage 3 refers to all impaired assets (purchased impaired and original credit impaired assets). Lifetime losses are computed for all accounts classified as Stage 3.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (b) Financial Assets (Cont'd.)

#### (v) Impairment (cont'd.)

MFRS 9 requires 12 month expected credit loss provision for all accounts in Stage 1 and lifetime expected credit losses for all other accounts. The 12 month credit loss refers to the portion of expected credit loss resulting from possible default events within 12 months after reporting date. Lifetime losses result from all possible default events over the expected life of the financial instrument after the reporting date. The lifetime refers to the financing tenure of the financial instrument.

The Bank recognises loss allowances for ECL on the following financial instruments that are not measured at FVTPL:

- financing, advances and other receivables;
- financial assets that are debt instruments;
- financial guarantee contracts issued; and
- financing commitments issued.

The Bank measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) on which credit risk has not increased significantly since their initial recognition.

The Group and the Bank considers a debt security to have low credit risk when their credit risk rating is equivalent to the globally understood definition of 'investment grade'.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

- 3.3 Summary of Significant Accounting Policies (Cont'd.)
  - (b) Financial Assets (Cont'd.)
    - (v) Impairment (cont'd.)

#### Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group or the Bank expect to receive);
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- undrawn financing commitments: as the present value of the difference between the contractual cash flows that are due to the Group or the Bank if the commitment is drawn down and the cash flows that the Group or the Bank expect to receive; and
- financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Bank expects to recover.

#### Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

- 3.3 Summary of Significant Accounting Policies (Cont'd.)
  - (b) Financial Assets (Cont'd.)
    - (v) Impairment (cont'd.)

#### Credit-impaired financial assets

At each reporting date, the Bank assesses whether financial assets carried at amortised cost and debt financial assets carried at FVOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a financing or advance by the Group or the Bank on terms that the Group or the Bank would not consider otherwise;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

A financing receivable that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a retail financing that is overdue for 90 days or more is considered impaired.

In making an assessment of whether an investment in sovereign debt is creditimpaired, the Group or the Bank considers the following factors:

- The market's assessment of creditworthiness as reflected in the bond yields.
- The rating agencies' assessments of creditworthiness.
- The country's ability to access the capital markets for new debt issuance.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

- 3.3 Summary of Significant Accounting Policies (Cont'd.)
  - (b) Financial Assets (Cont'd.)
    - (v) Impairment (cont'd.)

#### Presentation of allowance for ECL in the statements of financial position

Loss allowances for ECL are presented in the statements of financial position as follows:

- financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets;
- financing commitments and financial guarantee contracts: generally, as a provision;
- where a financial instrument includes both a drawn and an undrawn component, and the Bank cannot identify the ECL on the financing commitment component separately from those on the drawn component: the Bank presents a combined loss allowance for both components. The combined amount is presented as a deduction from the gross carrying amount of the drawn component. Any excess of the loss allowance over the gross amount of the drawn component is presented as a provision; and
- debt instruments measured at FVOCI: no loss allowance is recognised in the statements of financial position because the carrying amount of these assets is their fair value. However, the loss allowance is disclosed and is recognised in the FVOCI reserve.

#### Write-off

Financing receivables and debt securities are written off (either partially or in full) when there is no realistic prospect of recovery. This is generally the case when the Group or the Bank determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group or the Bank's procedures for recovery of amounts due.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (c) Financial liabilities

Deposits from customers, deposits and placements of banks and financial institutions are measured at amortised cost. With the exception of hedging financial instruments, the Group and the Bank do not have any financial liabilities classified at FVTPL.

The Group and the Bank derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in profit or loss.

#### (d) Provision for Liabilities

Provision for liabilities are recognised when the Group and the Bank have a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

#### (e) Fair value measurement

The Group measures financial instruments such as security carried at FVOCI, FVTPL and hedging financial instruments at fair value at each reporting date.

Financial instruments such as those categorized as securities and financing, advances and other receivables are measured at amortised cost.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (e) Fair value measurement (Cont'd.)

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Group does not have any non-financial instruments that are measured at fair value as at reporting date.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All financial assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy described in Note 44.

#### (f) Leases

The Bank assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

To assess whether a contract conveys the right to control use of an identified asset for a period of time, the Bank assesses whether, throughout the period of use, the Bank has both of the following:

- (a) The right to obtain substantially all of the economic benefits from use of the identified asset; and
- (b) The right to direct the use of the identified asset.

The Bank recognises Lease Liabilities to make lease payments and Right-Of-Use Assets representing the right to use the underlying assets.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

(f) Leases (Cont'd.)

#### (i) Right-of-Use Assets

The Bank measures the Right-of-Use Assets at cost:

- (a) Less any accumulated depreciation and accumulated impairment losses; and
- (b) Adjusted for the measurement of the Lease Liability.

The cost of Right-of-Use Assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received.

Right-of-Use Assets are depreciated on a straight line basis over the lease term.

#### (ii) Lease Liabilities

The Bank measures the Lease Liability at the present value of the lease payments to be made over the lease term. The lease payments are discounted using the profit rate implicit in the lease, if that rate can be readily determined. The Bank uses its incremental borrowing rate at the lease commencement date because the implicit rate is not readily determinable.

After the commencement date, the amount of Lease Liabilities is increased to reflect the accretion of the profit and reduced for the lease payments made.

The carrying amount of the Lease Liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset. When the lease liability is remeasured, the corresponding adjustment is reflected in the Right-of-Use Asset, or profit and loss if the Right-of-Use Asset is already zero.

#### (iii) Short term leases and leases of low value assets

The Bank applies the short-term lease recognition exemption to its short-term leases of office equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). The Bank also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

- 3.3 Summary of Significant Accounting Policies (Cont'd.)
  - (f) Leases (Cont'd.)

#### (iv) Presentation in the Statements of Cash Flows

The Bank discloses the cash payment for leases as follows:

- (a) Cash payments for the principal portion of the lease liability are presented within financing activities.
- (b) Cash payments for profit expense portion of the lease liabilities are presented as Finance Cost
- (c) Lease payments for short-term leases and leases of low-value assets not recognised on the statements of financial position are presented within operating activities.

#### (g) Property and Equipment, and Depreciation

All items of property and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Bank and the cost of the item can be measured reliably. The carrying amount of the replaced parts is derecognised. All other repairs and maintenance are charged to the income statements during the financial period in which they are incurred.

Subsequent to recognition, property and equipment except for work-in-progress are stated at cost less accumulated depreciation and any accumulated impairment losses.

Work-in-progress are not depreciated as these assets are not available for use. Depreciation of other property and equipment is provided for on a straight-line-basis to write off the cost of each asset to its residual value over the estimated useful life, as follows:

Renovation	5 years
Furniture and fittings	5 years
Office equipment	5 years
Computer hardware*	3 - 15 years
Motor vehicles	5 years

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (g) Property and Equipment, and Depreciation (Cont'd.)

* Computer hardware includes:	
Data Centre Structure	15 years
Computer equipment	3 - 4 years
Automated Teller Machine (ATM)	7 years
Core banking system	8 years

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property and equipment.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in income statements.

#### (h) Computer software

Computer software acquired separately are measured initially at cost. The cost of computer software acquired in a business combination is their fair values as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be either finite or infinite. Computer software with finite lives are amortised on a straight-line basis over the estimated economic useful lives and assessed for impairment whenever there is an indication that the computer software may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each reporting date.

#### (i) Other Assets

Other assets are carried at anticipated realisable values. Bad debts are written off when identified. An estimate is made for doubtful debts based on a review of all outstanding amounts as at the reporting date.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (j) Musyarakah Capital Investment and Musyarakah Financing

The Group and the Bank grants Musyarakah financing as part of the Bank's activities in accordance with the principles of Shariah. The equity participation that forms part of the financing structure is called Musyarakah capital investment. Musyarakah capital investment is carried at fair value. Under the principle of Musyarakah, the Group and the Bank and their partners shall contribute a portion of capital and the proportion of profit to be distributed between the partners must be mutually pre-agreed upon inception of the contract. In view of the Group and the Bank acting as financiers to the project, Musyarakah financing is carried as financing receivable in the financial statements of the Group and of the Bank. The profit on Musyarakah financing is recognised over the term of the contract based on estimated internal rate of return of the project.

#### (k) Income Tax

#### (i) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current taxes are recognised in income statements except to the extent that the tax relates to items recognised outside income statements, either in other comprehensive income or directly in equity.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

- (k) Income Tax (Cont'd.)
  - (ii) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

(k) Income Tax (Cont'd.)

#### (ii) Deferred tax (Cont'd.)

Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition. Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### (I) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the Bank and the revenue can be reliably measured. The following specific criteria must also be met before revenue is recognised:

#### (i) Finance Income Recognition

Finance income is recognised on an effective yield basis. Income on cash line, house and term financing are accounted for by reference to the rest periods as stipulated in the financing agreement, which are either daily or monthly. Income on Musyarakah and Mudharabah financing are recognised based on estimated internal rate of return.

#### <u>Murabahah</u>

Murabahah income is recognised on effective profit rate basis over the period of the contract based on the principal amounts outstanding.

#### Ijarah Muntahia Bittamlik/ Al-Ijarah Thumma Al-Bai'

Ijarah income is recognised on effective profit rate basis over the lease term.

Customers' accounts are classified as impaired where repayments are in arrears for more than three months from the first day of default for financing and one month after maturity date for trade bills and other instruments of similar nature.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (I) Revenue Recognition (Cont'd.)

#### (ii) Fee and Other Income Recognition

Financing arrangement, management and participation fees, underwriting commissions and brokerage fees are recognised as income based on contractual arrangements. Due to the short term nature of financial guarantees issued by the Group and the Bank, guarantee fee (administrative fee) is recognised as income upon issuance of the guarantee. Fees from advisory and corporate finance activities are recognised net of service taxes and discounts on completion of each stage of the assignment. Other fees and commissions on services and facilities extended to customers are recognised on inception of such transactions.

Dividend income from subsidiary and other investments are recognised when the Group's and the Bank's right to receive payment is established.

#### (m) Profit Expense Recognition

Attributable profit expense on deposits and financing of the Group and the Bank under non-mudharabah, mudharabah and murabahah deposits are recognised on an accrual basis.

#### (n) Effective Profit Method

Profit income and expense are recognised in income statement using the effective profit method. The 'effective profit rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- the gross carrying amount of the financial asset; or
- the amortised cost of the financial liability.

When calculating the effective profit rate for financial instruments other than creditimpaired assets, the Bank estimates future cash flows considering all contractual terms of the financial instrument, but not expected credit losses. For credit-impaired financial assets, a credit-adjusted effective profit rate is calculated using estimated future cash flows including expected credit losses.

The calculation of the effective profit rate includes transaction costs and fees and points paid or received that are an integral part of the effective profit rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

(n) Effective Profit Method (Cont'd.)

#### Amortised cost and gross carrying amount

The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective profit method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance or impairment allowance.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

#### (o) Presentation of profit income and expense

Profit income and expense presented in the income statements and OCI include:

- profit on financial assets and financial liabilities measured at amortised cost calculated on an effective profit basis;
- profit on debt instruments measured at FVOCI calculated on an effective profit basis;
- the effective portion of fair value changes in qualifying hedging derivatives designated in fair value hedges of profit rate risk.

Profit income and expense on all trading assets and liabilities are considered to be incidental to the Bank's trading operations and are presented together with all other changes in the fair value of trading assets and liabilities in net trading income.

Profit income and expense on other financial assets and financial liabilities at FVTPL are presented in net income from other financial instruments at FVTPL.

#### (p) Foreign Currencies

#### (i) Functional and Presentational Currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM), which is also the Bank's functional currency.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (p) Foreign Currencies (Cont'd.)

#### (ii) Foreign Currency Transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the Bank's functional currency (foreign currencies) are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are translated at the rates prevailing on the reporting date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are included in income statement for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Bank's net investment in foreign operation are recognised in profit or loss in the Bank's separate financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

#### (iii) Foreign Operations

The results and financial position of the subsidiaries that have functional currencies different from the presentation currency ("RM") of the consolidated financial statements are translated into RM as follows:

- (a) Assets and liabilities for each statement of financial position presented are translated at the closing rates prevailing at the reporting date;
- (b) Income and expenses for each income statement are translated at month-end exchange rates, which approximates the exchange rates at the dates of the transactions; and
- (c) All resulting exchange differences are taken to the foreign currency translation reserve in other comprehensive income.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (q) Derivatives and Hedging Activities

The initial recognition of hedging financial instruments is at fair value, and subsequently remeasured at fair value with the resulting gain or loss recognised in income statements. Hedging financial instruments with positive fair values are classified as financial assets and as financial liabilities when their fair values are negative.

#### (i) Foreign Exchange Contracts

Foreign exchange trading positions, including spot and forward contracts, are revalued at prevailing market rates at the reporting date and the resultant gains and losses are recognised in income statements.

#### (ii) Profit Rate and Foreign Currency Swaps

These financial instruments are measured at fair value and are carried as assets when the fair value is positive and as liabilities when the fair value is negative. Any gain or loss arising from a change in the fair value of these financial instruments is recognised in income statements unless they are part of a hedging relationship which qualifies for hedge accounting.

#### (iii) Hedge documentation, effectiveness assessment, and discontinuation

At the inception of the hedge, the Bank formally designates and documents the hedging relationship to which the Group and the Bank wishes to apply hedge accounting, and the risk management objective and strategy for undertaking the hedge. That documentation shall include identification of the hedging instrument, the hedged item, the nature of the risk being hedged and how the entity will assess whether the hedging relationship meets the hedge effectiveness requirements (including its analysis of the sources of hedge ineffectiveness and how it determines the hedge ratio). Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis at each reporting date or upon a significant change in the circumstances affecting the hedge effectiveness requirements, whichever comes first. The assessment relates to expectations about hedge effectiveness and is therefore only forward-looking.

When the hedging instrument or instruments have been sold or terminated, or when a hedging relationship no longer meets the risk management objective or the criteria for hedge accounting, any cumulative gain or loss that has been recognised in other comprehensive income at that time remains in other comprehensive income and is recognised when the hedged forecast transaction is ultimately recognised in the profit or loss. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately transferred to the profit or loss.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (q) Derivatives and Hedging Activities (Cont'd.)

#### (iv) Fair value hedge

Where a financial instrument hedges the changes in fair value of a recognised asset or liability, any gain or loss on the hedging instrument is recognised in profit or loss. The hedged item is also stated at fair value in respect of the risk being hedged, with any gain or loss being recognised in profit or loss. For the foreign exchange contracts which are designated as the hedging instrument in the fair value hedge, the forward rate method is applied. This is when the hedged item is alternatively measured at the forward rate instead of the spot rate. The hedge is to manage the foreign currency risk arising from the Group and the Bank receiving funds in USD and SGD for its business which operates in MYR, thus hedging the fair value of the financial liabilities. Credit risks are not part of the hedgen.

The effectiveness of the hedging relationship is tested prospectively and retrospectively at each reporting date using the Critical Terms Method, whereby the critical terms of both the hedging instrument and the hedged item are identical. All hedging relationships were sufficiently effective as of the reporting date.

The list of the fair value for all derivatives and fair value hedge entered by the Group and the Bank is disclosed in Note 12.

#### (r) Financial Guarantees and Financing Commitments

Financial guarantees' are contracts that require the Group and the Bank to make specified payments to reimburse the holder for a loss that it incurs because a specified debtor fails to make payment when it is due in accordance with the terms of a debt instrument. 'Financing commitments' are firm commitments to provide credit under pre-specified terms and conditions.

The Group and the Bank has issued no financing commitment that are measured at FVTPL.

For other financing commitments, the Group and the Bank recognise loss allowance. Those are included in Note 10 of the financial statements.

Liabilities arising from financial guarantees and financing commitments are included within provisions.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (s) Employee Benefits

#### (i) Short-Term Benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the financial year in which the associated services are rendered by employees of the Group and the Bank. Short-term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increases their entitlement to future compensated absences. Short-term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### (ii) Defined Contribution Plan

Defined contribution plan is a post-employment benefit plan under which the Group and the Bank pay fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the profit or loss when incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

#### (t) Zakat

This represents business zakat. It is an obligatory amount payable by the Bank to comply with the principles of Shariah. Zakat would be paid by Kuwait Finance House K.S.C who is the main shareholder of the Bank.

#### (u) Impairment of Non-Financial Assets

The carrying amounts of assets (other than investment in subsidiaries and deferred tax assets) are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

For the purpose of impairment testing of these assets, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit ("CGU") to which the asset belongs to. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's CGUs, or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (u) Impairment of Non-Financial Assets (cont'd.)

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

An impairment loss is recognised in income statements in the period in which it arises, unless the asset is carried at a revalued amount, in which case the impairment loss is accounted for as a revaluation decrease to the extent that the impairment loss does not exceed the amount held in the asset revaluation reserve for the same asset.

#### (v) Cash and Cash Equivalents

Cash and cash equivalents include cash and bank balances and short-term deposits with contractual maturities of less than three months.

#### (w) Financial Risk Management Objective and Policies

The Group's and the Bank's financial risk management policy seek to ensure that adequate financial resources are available for the development of the Group's and the Bank's business whilst managing its profit rate risks (both fair value and cash flow), liquidity risk and credit risk. The Board reviews and agrees policies for managing each of these risks as disclosed in the Statement of Corporate Governance.

#### (x) Investment Accounts

The KFH Mudharabah Plus Account-i (the "Account(s)") is a demand investment account which is classified under the Unrestricted Investment Account ("URIA") where the customer provides the Bank with mandate to make the ultimate investment decision without specifying any particular restrictions or conditions. The KFH Mudharabah Plus Account-i is classified under the "Investment Account" classification of Islamic Financial Services Act 2013.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.3 Summary of Significant Accounting Policies (Cont'd.)

#### (x) Investment Accounts (Cont'd.)

The reference to "Mudharabah" shall mean the Islamic contract of Mudharabah on an unrestricted profit sharing between the Customer(s) as owner of the capital ("Rabbul Mal") and the Bank as the entrepreneur ("Mudharib"), whereby the Customer(s) shall place a specified sum of money with the Bank, and the Bank is entrusted to utilise the capital for investment and business relating to Shariah compliant investment and business without any specification and intervention from the Customer(s), to generate income which will be distributed according to the profit sharing ratio ("PSR").

#### (y) Gold Depository

Gold depository account relates to physical gold kept and maintained for gold investment purchased when customer place deposit in gold saving account. The Bank buys and sells gold to maintain sufficient gold stock against customer gold saving account. The gold depository is carried at fair value less cost to sell.

#### 3.4 Significant Accounting Estimates and Judgments

#### (a) Significant Accounting Estimates

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Bank's accounting policies.

#### (i) Incremental Borrowing Rate

The Group and Bank cannot readily determine the profit rate implicit in the lease, therefore, the Bank uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the profit rate that the Bank would have to pay to finance over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the Right-of-Use Asset in similar economic environment. The IBR therefore reflect what the Bank 'would have to pay', which requires estimation when no observable rates are available or when the rates need to be adjusted to reflect the terms and conditions of the lease. The Bank estimates the IBR using observable input (such as market profit rate) when available and is required to make entity-specific estimates (such as the Bank's credit rating and underlying collateral).

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.4 Significant Accounting Estimates and Judgments

#### (a) Significant Accounting Estimates (Cont'd.)

# (ii) Impairment assessment on property and equipment, intangible assets and right of use assets

The Group and Bank review the carrying amounts of the property and equipment, intangible assets and right of use assets at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount which is the higher of its fair value less costs to sell or its value in use is estimated.

The Group and Bank carried out the impairment test based on a variety of estimation including the value-in-use of the CGU to which the property and equipment, intangible assets and right of use assets are allocated. Estimating the value-in-use requires the Group and Bank to make an estimate of the expected future cash flows from the CGU and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amounts of property and equipment, intangible assets and right of use assets of the Group and Bank as at the reporting date will be disclosed in the notes to the financial statements.

#### (iii) Fair value estimation of securities and profit rate related contracts

Where the quoted and observable market prices of certain securities are not available, fair value is estimated using pricing models or discounted cash flow techniques. The usage of these models and techniques require the Group to make certain estimates and assumptions, including but not limited to estimated future cash flows and discount rates.

#### (iv) Deferred tax and income taxes

Deferred tax assets are measured and recognised based on the tax rates that are expected to apply in the period when the asset is realised. Estimates are made as to the amount of taxable profits in these periods which will enable the deferred tax assets to be realised.

#### (b) Significant Accounting Judgments

This note provides an overview of the areas that involve a higher degree of judgement or complexity that may have a significant risk of resulting in a material adjustment within the next financial year. Detailed information about each of these judgements is included in the related notes together with information about the basis of calculation for each affected line item in the financial statements.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

#### 3.4 Significant Accounting Estimates and Judgments (Cont'd.)

#### (b) Significant Accounting Judgments (Cont'd.)

#### (i) Determination of lease term of contracts with renewal and termination options

The Bank determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The Bank exercises judgement in determining whether it is reasonably certain that the lease contracts will be renewed or terminated.

#### (ii) Classification of investment securities

On acquisition of an investment security, the Bank decides whether it should be classified as fair value through profit or loss or fair value through other comprehensive income or financial assets to be measured at amortised cost. The Bank follows the guidance of MFRS 9 on classifying its investments.

#### (iii) Measurement of the expected credit loss allowance

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and debt instruments at FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses).

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

#### (iv) Business models and SPPP as significant judgments

As well as ECL, determining the appropriate business models and assessing the SPPP requirements for financial assets may require significant accounting judgement and have a significant impact on the financial statements.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 3 SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)

- 3.4 Significant Accounting Estimates and Judgments (Cont'd.)
  - (b) Significant Accounting Judgments (Cont'd.)
    - (v) Deferred tax and income taxes

Significant judgment is required in estimating the provision for income taxes. There are many transactions and interpretations of tax law for which the final outcome will not be established until some time later. Liabilities for taxation are recognised based on estimates of whether additional taxes will be payable. The estimation process includes seeking advice on tax treatments where appropriate. Where the final liability for taxation is different from the amounts that were initially recorded, the differences will affect the income tax and deferred tax provisions in the period in which the estimate is revised or the final liability is established.

The Bank applies significant judgement in forecasting future taxable profit up to year 2025 which allows the Bank to recognise deferred tax asset on unutilised tax losses.

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		Group and Bank	
		2020	2019
		RM'000	RM'000
4 C	CASH AND SHORT-TERM FUNDS		
C	Cash and balances with banks and other financial institutions	67,419	58,120
N	Ioney at call and interbank placements with remaining		
	maturity less than one month	1,357	3,831
		68,776	61,951
L	ess : ECL Allowance	(501)	(81)
		68,275	61,870

#### 4.1 Impairment allowance for cash and short term funds

The table below shows the credit quality and the maximum exposure to credit risk based on the Bank's internal credit rating system and year-end stage classification. The amounts presented are gross of impairment allowances.

	2020			
<u>Group and Bank</u>	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	
Internal rating grade :				
Performing	68,776	-	-	68,776
Past due but not impaired	-	-	-	-
Individually impaired	-	-	-	-
Total	68,776	-	-	68,776

	2019			
<u>Group and Bank</u>	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Internal rating grade :				
Performing	61,951	-	-	61,951
Past due but not impaired	-	-	-	-
Individually impaired	-	-	-	-
Total	61,951	-	-	61,951

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 4 CASH AND SHORT-TERM FUNDS

#### 4.1 Impairment allowance for cash and short term funds (Cont'd.)

An analysis of changes in the gross carrying amount and the corresponding ECL allowances is, as follows:

2020	Stage 1	Stage 2	Stage 3	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000
Gross carrying amount as at 1 January 2020	61,951	-	-	61,951
Net remeasurement of outstanding balance	(238,349)	-	-	(238,349)
New financial assets originated	249,005	-	-	249,005
Financial assets that have matured	(3,831)	-	-	(3,831)
Gross carrying amount as at 31 December 2020	68,776			68,776
2020	Stage 1	Stage 2	Stage 3	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2020	81	-	-	81
Allowance made during the year	420	-	-	420
ECL allowance as at 31 December 2020	501	-	-	501
Net carrying amount (after ECL)	68,275	-	-	68,275
			<b>e</b> / e	
2019	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Group and Bank				
Gross carrying amount as at 1 January 2019	136,151	-	-	136,151
Net remeasurement of outstanding balance	(247,725)	-	-	(247,725)
New financial assets originated	475,541	-	-	475,541
Financial assets that have matured	(302,016)	-	-	(302,016)
Gross carrying amount as at 31 December				
2019	61,951	-	-	61,951
2019	Stage 1	Stage 2	Stage 3	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2019	812	-	-	812
Allowance reversed during the year	(731)	-	-	(731)
ECL allowance as at 31 December 2019	81	-	-	81

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 5 DEPOSITS AND PLACEMENTS WITH BANKS AND OTHER FINANCIAL INSTITUTIONS

Group and Bank			
2020 2019			
RM'000	RM'000		
6,644	6,820		

Bank Negara Malaysia ^

^ The placement with Bank Negara Malaysia are funded by investment accounts of customers as disclosed in Note 21.

#### 6 GOLD DEPOSITORY

Gold depository account relates to physical gold kept and maintained at Kuveyt Turk Participation Bank in Turkey and at the branches in Malaysia, for gold investments purchased when customer place deposit in gold saving account.

#### 7 FINANCIAL ASSETS AT FVTPL

Group and Bank			
2020	2019		
RM'000 RM'00			
-	219		

<u>At fair value</u> Collective Investment Scheme

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 8 DEBT INSTRUMENTS MEASURED AT FVOCI

The table below shows the fair value of the Bank's debt instruments measured at FVOCI by credit risk, based on the Bank's internal credit rating system and year-end stage classification.

Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Internal rating grade : Performing Past due but not impaired	3,948,972			3,948,972 -
Individually impaired	-	-	-	-
Total	3,948,972	-	-	3,948,972

		2019		
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
Internal rating grade :				
Performing	3,647,186	-	-	3,647,186
Past due but not impaired		-	-	•
Individually impaired	-	-	-	-
Total	3,647,186	-	-	3,647,186

	2020			
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
Fair value amount as at 31 December 2020	3,948,972	-	-	3,948,972

	2020			
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2020	25,300	-	-	25,300
Allowance made during the year (Note 29 and 35)	-	-	-	-
ECL allowance as at 31 December 2020	25,300		-	25,300

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 8 DEBT INSTRUMENTS MEASURED AT FVOCI (Cont'd.)

		2019		
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
Fair value amount as at 31 December 2019	3,647,186	-	-	3,647,186
		2019		
Group	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2019	19,505	-	-	19,505
Allowance made during the year (Note 29 and				
35)	5,795	-	-	5,795
ECL allowance as at 31 December 2019	25,300	-	-	25,300
		2019		
Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2019	19,500		-	19,500
Allowance made during the year (Note 29 and				
35)	5,800	-	-	5,800
ECL allowance as at 31 December 2019	25,300	-	-	25,300

An analysis of changes in the fair value and the corresponding ECLs is, as follows:

#### 9 EQUITY INSTRUMENTS MEASURED AT FVOCI

The table below shows the fair value of the Bank's equity instruments measured at FVOCI by credit risk, based on the Bank's internal credit rating system and year-end stage classification.

Group and Bank				
2020 RM'000	2019 RM'000			
18	18			

Musyarakah Capital Investment

The Bank grants Musyarakah financing as part of the Bank's activities in accordance with the principles of Shariah. The equity participation that forms part of the financing structure is called Musyarakah capital investment which is carried at fair value. The Bank's participation in the entities involved is limited to safeguarding its interest under the Musyarakah financing.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES

		Group and Bank	
		2020	2019
		RM'000	RM'000
(i)	At amortised cost		
	Term financing		
	- House financing	1,134,637	1,134,160
	- Personal financing		
		1,062,545	1,124,529
	- Cashline financing	5,733	9,401
	- Syndicated financing	140,043	125,408
	- Hire purchase receivables	712,719	725,036
	- Other term financing	1,471,305	1,896,856
	Credit card	46	144
	Staff financing	22,511	26,612
		4,549,539	5,042,146
		<i>(</i> .= .= .)	
	Less: Modification loss	(47,173)	-
		4,502,366	5,042,146
	Less: Impairment allowances		
	- Stage 1 Financing	(63,323)	(79,727)
	- Stage 2 Financing	(88,524)	(15,930)
	- Stage 3 Financing	(156,476)	(156,413)
	Net financing and advances to customers	4,194,043	4,790,076
	u u u u u u u u u u u u u u u u u u u		
	Less: Impairment allowances		
	- Stage 1 Undrawn	(1,615)	(1,615)
	- Stage 1 Trade facilities	(2,048)	(1,838)
	- Stage 2 Trade facilities	(_,: .0)	(210)
			(=:0)
	Net financing, advances and other receivables	4,190,380	4,786,413

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES (Cont'd.)

		Group an	d Bank
		2020	2019
		RM'000	RM'000
(ii)	By contract		
	Ijarah Muntahia Bittamlik/AI-Ijarah Thumma AI-Bai'		
	(lease ended with ownership)	2,039,837	2,143,284
	Murabahah (cost-plus)	2,399,854	2,832,442
	Mudharabah (profit sharing)	43,705	43,705
	Qard (benevolent financing) (Note 10(x))	1,196	1,540
	Musyarakah (profit and loss sharing)	16,814	20,056
	Istisna'	914	975
	Ujrah	46	144
		4,502,366	5,042,146
(iii)	By type of customer		
• •	Business enterprises		
	- Small medium enterprises	270,133	342,311
	- Others	1,330,532	1,672,384
	Individuals	2,901,701	3,027,451
		4,502,366	5,042,146
(iv)	By residual contractual maturity		
	Maturity within one year	1,423,277	1,755,059
	More than one year to three years	170,143	76,068
	More than three years to five years	215,891	320,119
	More than five years	2,693,055	2,890,900
		4,502,366	5,042,146
(v)	By geographical distribution		
(•)	Malaysia	4,497,715	5,037,237
	Middle East	3,315	3,552
	Other countries	1,336	1,357
		4,502,366	5,042,146
		1,002,000	0,012,110
(vi)	By profit rate sensitivity		
	Fixed rate		
	- House financing	2,627	3,047
	- Hire purchase receivables	698,496	725,036
	- Syndicated financing	140,043	125,408
	- Term financing Variable	917,293	1,036,857
	- House financing	1,132,010	1,131,505
	- Term financing	1,611,897	2,020,293
		4,502,366	5,042,146

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES (Cont'd.)

		Group a	nd Bank
		2020	2019
		RM'000	RM'000
(vii)	By sector		
	Construction	362,114	386,105
	Electricity, gas and water	54,967	100,142
	Finance, insurance and business services	113,933	98,203
	Household	2,901,701	3,027,451
	Manufacturing	155,980	213,772
	Mining and quarrying	-	166
	Agriculture, hunting, forestry & fishing	106,773	205,394
	Real Estate	274,383	407,930
	Transports, storage and communication	120,785	127,315
	Wholesale & retail trade		
	and restaurants & hotels	393,714	454,907
	Others	18,016	20,761
		4,502,366	5,042,146
viii)	By economic purpose		
	Purchase of transport vehicles Purchase of landed properties	716,213	729,911
	- residential	1,160,623	1,158,623
	- non-residential	188,825	264,281
	Purchase of fixed assets	4,126	5,964
	Working capital	1,133,034	1,391,529
	Construction	147,899	139,658
	Personal use	1,047,394	
	Other purposes	104,252	206,643
		4,502,366	5,042,146

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES (Cont'd.)

#### (ix) Financing by types and Shariah contract

		Group and Bank						
	ljarah Muntahia							
	Bittamlik/ Al-Ijarah							
	Thumma Al-Bai'/							
	(lease ended with	Murabahah (cost-	Mudharabah (profit	Musyarakah (profit	Qard (benevolent			
2020	ownership)	plus)	sharing)	and loss sharing)	financing)	Istisna'	Ujrah	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
House financing	1,125,638	79	•	8,006	-	914		1,134,637
Personal financing		1,028,576	-		1,018		-	1,029,594
Syndicated financing		140,043	•		-		-	140,043
Cashline financing		5,733	-		-		-	5,733
Hire purchase receivables	698,496		-				-	698,496
Other term financing	197,269	1,221,695	43,705	8,637	0		-	1,471,306
Staff financing	18,434	3,728	-	171	178		-	22,511
Credit card		-	-		-	-	46	46
	2,039,837	2,399,854	43,705	16,814	1,196	914	46	4,502,366

		Group and Bank						
	ljarah Muntahia							
	Bittamlik/ Al-Ijarah							
	Thumma Al-Bai'/							
	(lease ended with	Murabahah (cost-	Mudharabah (profit	Musyarakah (profit	Qard (benevolent			
2019	ownership)	plus)	sharing)	and loss sharing)	financing)	Istisna'	Ujrah	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
House financing	1,123,350	80		9,755	-	975	-	1,134,160
Personal financing	-	1,123,411			1,118	-		1,124,529
Syndicated financing	-	125,408			-	-		125,408
Cashline financing	-	9,401			-	-		9,401
Hire purchase receivables	725,036	-			-	-		725,036
Other term financing	273,863	1,569,161	43,705	10,127	-	-		1,896,856
Staff financing	21,035	4,981		174	422	-	-	26,612
Credit card							144	144
	2,143,284	2,832,442	43,705	20,056	1,540	975	144	5,042,146

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES (Cont'd.)

		Group and	Bank
		2020	2019
		RM'000	RM'00
(x)	Purpose and Source of Qard financing		
	As at 1 January	1,540	1,37
	Source of Qard fund:	685	1,32
	- Depositors' Fund	541	1,06
	- Shareholders' Fund	144	26
	Uses of Qard fund:	(1,029)	(1,16
	- Financing for asset purchase	(812)	(93
	- Staff Benevolent	(217)	(23
	As at 31 December (Note 10(ii))	1,196	1,54
(xi)	Movements in impaired financing,		
	At 1 January	301,426	267,28
	- Impaired during the year	50,250	119,50
	- Reclassified to performing during the year	(9,244)	(5,63
	- Amount recovered	(22,827)	(67,27
	- Amount written off	(3,278)	(13,32
	Reinstatement of previously written down accounts	1,117	86
	At 31 December	317,444	301,42
	Ratio of net impaired financing, advances and other receivables		
	to gross financing, advances and other receivables less		
	Stage 3 impairment	3.66%	2.97
(xii)	Movements in impairment allowances on financing, advances and other receivables		
	Stage 1 and 2 impairment		
	As at 1 January	99,320	89,39
	Allowance made during the year (Note 29)	56,190	9,92
	At 31 December	155,510	99,32
	As % of total gross financing, advances and other receivables less		
	Stage 3 impairment	3.58%	2.03
	Stage 3 impairment		
	At 1 January	156,413	145,12
	Allowance made/(writeback) during the year (Note 29)	2,224	23,74
	Allowance charged during the year	17,091	72,08
	Allowance written-back during the year	(14,867)	(48,34
	Amount written off	(3,278)	(13,32
	Reinstatement of previously written down accounts	1,117	86
	At 31 December	156,476	156,41

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES (Cont'd.)

	Group and	d Bank
	2020	2019
	RM'000	RM'000
(xiii) Impaired financing by sector		
Finance, insurance and business services	6,289	7,624
Household	41,390	38,668
Manufacturing	83,061	83,110
Real Estate	175,950	161,270
Wholesale & retail trade and restaurants & hotels	10,754	10,754
	317,444	301,426

#### (xiv) Impairment allowance for financing and advances to customers

The table below shows the credit quality and the maximum exposure to credit risk based on the Bank's internal credit rating system and year-end stage classification. The amounts presented are gross of impairment allowances.

	2020				
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000	
Internal rating grade :					
Performing	3,886,242	-	-	3,886,242	
Past due but not impaired	-	298,680	-	298,680	
Individually impaired	-	-	317,444	317,444	
Total	3,886,242	298,680	317,444	4,502,366	
		2019			
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000	
Internal rating grade :					
Performing	4,481,839	-	-	4,481,839	
Past due but not impaired	-	258,881	-	258,881	
Individually impaired	-	-	301,426	301,426	
Total	4,481,840	258,881	301,426	5,042,146	
		2020			
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000	
Gross carrying amount as at 1 January 2020	4,481,839	258,881	301,426	5,042,146	
Transfer to 12-month ECL	62,953	(55,882)	(7,071)	-	
Transfer to lifetime ECL not credit impaired	(48,220)	49,141	(921)	-	
Transfer to lifetime ECL credit impaired	(4,463)	(10,908)	15,371	-	
Net remeasurement of outstanding balance	(59,416)	212,397	276,881	429,862	
New financial assets originated	1,376,423	-	-	1,376,423	
Financial assets that have matured	(1,876,643)	(154,007)	(264,964)	(2,295,614)	
Modification loss	(46,231)	(942)	-	(47,173)	
Write-offs	-	-	(3,278)	(3,278)	
Gross carrying amount as at 31 December					
2020	3,886,242	298,680	317,444	4,502,366	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 10 FINANCING, ADVANCES AND OTHER RECEIVABLES (Cont'd.)

#### (xiv) Impairment allowance for financing and advances to customers (Cont'd.)

An analysis of changes in the gross carrying amount and the corresponding ECL allowances in relation to financing and advances to customers is, as follows :

	2020				
Group and Bank	Stage 1	Stage 2	Stage 3	Total	
	RM'000	RM'000	RM'000	RM'000	
ECL allowance as at 1 January 2020	83,180	16,140	156,413	255,733	
Transfer to 12-month ECL	7,092	(3,327)	(3,765)	-	
Transfer to lifetime ECL not credit impaired	(819)	1,739	(920)	-	
Transfer to lifetime ECL credit impaired	(83)	(804)	887	-	
Allowance (writeback)/made during the year	(22,384)	74,776	6,023	58,415	
Write-offs	-	-	(3,278)	(3,278)	
Reinstatement of previously written down					
accounts	-	-	1,117	1,117	
ECL allowance as at 31 December 2020	66,986	88,524	156,476	311,986	
Net carrying amount (after ECL)	3,819,256	210,156	160,968	4,190,380	
P		2019			
Group and Bank	Stage 1	Stage 2	Stage 3	Total	
	RM'000	RM'000	RM'000	RM'000	
Gross carrying amount as at 1 January 2019	5,423,140	136,363	267,288	5,826,791	
Transfer to 12-month ECL	30,341	(29,388)	(953)	-	
Transfer to lifetime ECL not credit impaired	(64,479)	65,796	(1,317)	-	
Transfer to lifetime ECL credit impaired	(13, 158)	(12,529)	25,687	-	
Net remeasurement of outstanding balance	(196,332)	143,986	261,239	208,893	
New financial assets originated	1,984,967	-	-	1,984,967	
Financial assets that have matured	(2,682,640)	(45,347)	(237,195)	(2,965,182)	
Write-offs	-	-	(13,323)	(13,323)	
Gross carrying amount as at 31 December					
2019	4,481,839	258,881	301,426	5,042,146	
P		2019			
Group and Bank	Stage 1	Stage 2	Stage 3	Total	
	RM'000	RM'000	RM'000	RM'000	
ECL allowance as at 1 January 2019	73,573	15,821	145,125	234,519	
Transfer to 12-month ECL	2,260	(1,712)	(548)	-	
Transfer to lifetime ECL not credit impaired	(743)	918	(175)	-	
Transfer to lifetime ECL credit impaired	(175)	(722)	897	-	
Allowance made during the year	8,265	1,835	23,574	33,674	
Reinstatement of previously written down	-,	,	- / -	,-	
accounts	-	_	863	863	
Write-offs	_	_	(13,323)	(13,323)	
ECL allowance as at 31 December 2019	83,180	- 16,140	156,413	255,733	
	, ->	- 1 -	,	,	
Net carrying amount (after ECL)	4,398,659	242,741	145,013	4,786,413	

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 11 OTHER ASSETS

		Gro	up	Ban	k
	Note	2020 RM'000	2019 RM'000	2020 RM'000	2019 RM'000
	Note				
Deposits and prepayments Amount due from other related		7,830	8,084	7,830	8,064
parties	(i)	111,861	116,991	111,861	116,991
Fee receivable		80	276	80	276
Sundry debtors		620	4,043	620	4,043
		120,391	129,394	120,391	129,374

(i) The amount due from other related parties are unsecured, profit-free and repayable on demand.

#### 12 HEDGING FINANCIAL INSTRUMENTS

	Notional	Fair Va	alue
	Amount	Assets	Liabilities
Group and Bank	RM'000	RM'000	RM'000
2020			
Forward foreign exchange related contracts	764,070	7,310	8,661
<ul> <li>in connection with fair value hedges</li> </ul>	269,926	327	1,661
- other derivatives without a hedging relationship	494,144	6,983	7,000
Total	764,070	7,310	8,661
2019			
Forward foreign exchange related contracts	1,205,223	5,190	7,626
<ul> <li>in connection with fair value hedges</li> </ul>	635,527	755	3,191
- other derivatives without a hedging relationship	569,696	4,435	4,435
Total	1,205,223	5,190	7,626

The Bank's derivatives designated for fair value hedges consists of forward foreign exchange related contracts that are used to protect against exposures to variability in foreign currency exchange rates. This hedging strategy is applied towards interbank borrowings and corporate customer deposits. The changes in the fair value of the forward foreign exchange contract and interbank borrowings or corporate customer deposits are recognised in the income statements. The measurement of the hedged item results in a net loss of RM2,083,319 recorded as accrued FX swap cost as at 31 December 2020 (2019: Net loss of RM1,740,421).

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 13 STATUTORY DEPOSIT WITH BANK NEGARA MALAYSIA

The statutory deposit is maintained with Bank Negara Malaysia in compliance with Paragraph 100(r) of the Central Bank of Malaysia Act, 2009, the amount of which is determined at set percentages of total eligible liabilities.

#### **14 INVESTMENT IN SUBSIDIARIES**

Bai	ık
2020	2019
RM'000	RM'000
10,200	10,200
10,200	10,200

Details of the subsidiaries are as follows:

Company		Country of	Equity interest	held (%)
		Incorporation	2020	2019
Kuwait Finance House (Labuan) Berhad	Offshore banking	Malaysia	100	100
(under member's voluntary liquidati	on as at 31 December 20	20)		
KFH Nominees (Tempatan) Sdn. Bhd.	Nominee services	Malaysia	100	100

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 15 RIGHT OF USE ASSETS AND LEASE LIABILITIES

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the year:
Group and Bank

	Group and Bank				
	Building	Office Equipment	Motor Vehicle	Total	
	RM'000	RM'000	RM'000	RM'000	
Cost					
As at 1 January 2020	95,156	397	872	96,425	
Additions	4,510	-	-	4,510	
Disposals/Expired	(2,774)	-	-	(2,774)	
As at 31 December 2020	96,892	397	872	98,161	
Accumulated depreciation					
As at 1 January 2020	13,449	116	314	13,879	
Charge	13,067	116	314	13,497	
Disposals/Expired	(2,774)	-	-	(2,774)	
As at 31 December 2020	23,742	232	628	24,602	
Net book value as at 31 December 2020	73,150	165	244	73,559	

	Group and Bank				
	Building	Office Equipment	Motor Vehicle	Total	
	RM'000	RM'000	RM'000	RM'000	
<u>Cost</u>					
As at 1 January 2019	95,156	397	872	96,425	
Additions	-	-	-	-	
As at 31 December 2019	95,156	397	872	96,425	
Accumulated depreciation					
As at 1 January 2019	-	-	-	-	
Charge	13,449	116	314	13,879	
As at 31 December 2019	13,449	116	314	13,879	
Net book value as at 31 December 2019	81,707	281	558	82,546	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 15 RIGHT OF USE ASSETS AND LEASE LIABILITIES (Cont'd.)

Set out below are the carrying amounts of lease liabilities and the movements during the year:

		Group and Bank				
	Building	Office Equipment	Motor Vehicle	Total		
	RM'000	RM'000	RM'000	RM'000		
As at 1 January 2020	83,256	286	570	84,112		
Additions	4,510	-	-	4,510		
Accretion of profit	3,180	10	17	3,207		
Payment	(15,094)	(125)	(332)	(15,551)		
As at 31 December 2020	75.852	171	255	76.278		

		Group and Bank				
	Building	Office Equipment		Total		
	RM'000	RM'000	RM'000	RM'000		
As at 1 January 2019	95,156	397	872	96,425		
Accretion of profit	3,560	14	30	3,604		
Payment	(15,460)	(125)	(332)	(15,917)		
As at 31 December 2019	83,256	286	570	84,112		

The following are the amounts recognised in income statements:

2020	Group and Bank
	RM'000
Depreciation expense of right-of-use assets	13,497
Profit expense on lease liabilities	3,207
Total amount recognised in income statements	16,704
2019	Group and
	Bank
	RM'000
Depreciation expense of right-of-use assets	13,879
Profit expense on lease liabilities	3,604
Total amount recognised in income statements	17,483

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **16 PROPERTY AND EQUIPMENT**

2020		Furniture	Office	Computer	Motor	Work-in-	
Group and Bank	Renovation	& fittings	equipment	hardware	vehicles	progress	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Cost							
At 1 January	29,184	10,482	12,877	38,486	627	13,057	104,713
Additions	-	-	35	1,014	-	4,749	5,798
Disposals	-	-	-	(63)	-	-	(63)
Write-offs	(1,635)	(434)	(548)	(293)	-	(101)	(3,011)
Transfers	-	-	-	213	-	(2,131)	(1,918)
At 31 December	27,549	10,048	12,364	39,357	627	15,574	105,519
Accumulated depreciation							
At 1 January	27,339	10,335	12,801	31,001	411	-	81,887
Charge for the year							
(Note 33)	487	40	20	3,024	124	-	3,695
Disposals	-	-	-	(52)	-	-	(52)
Write-offs	(1,630)	(432)	(548)	(294)	-	-	(2,904)
At 31 December	26,196	9,943	12,273	33,679	535	-	82,626
Net book value							
At 31 December	1,353	105	91	5,678	92	15,574	22,893

2019		Furniture	Office	Computer	Motor	Work-in-	
Group and Bank	Renovation	& fittings	equipment	hardware	vehicles	progress	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<u>Cost</u>							
At 1 January	29,147	10,432	12,857	37,125	2,602	10,630	102,793
Additions	37	55	49	1,578	-	5,822	7,541
Disposals	-	-	(3)	(1,117)	(1,975)	-	(3,095)
Write-offs		(5)	(26)	-	-	(273)	(304)
Transfers	-	-	-	900	-	(3,122)	(2,222)
At 31 December	29,184	10,482	12,877	38,486	627	13,057	104,713
Accumulated depreciation							
At 1 January	26,794	10,288	12,792	29,105	2,260	-	81,239
Charge for the year							
(Note 33)	545	52	38	2,998	124	-	3,757
Disposals	-	-	(3)	(1,102)	(1,973)	-	(3,078)
Write-offs	-	(5)	(26)	-	-	-	(31)
At 31 December	27,339	10,335	12,801	31,001	411	-	81,887
<u>Net book value</u>							
At 31 December	1,845	147	76	7,485	216	13,057	22,826

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **17 INTANGIBLE ASSETS**

	Gro	up	Bar	ık
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Computer software				
<u>Cost</u>				
At 1 January	89,751	88,967	89,751	87,103
Additions	238	1,013	238	1,002
Write off	(1)	(576)	(1)	(576)
Transfers from property and equipment	1,918	2,222	1,918	2,222
Exchange difference	-	(19)	-	-
At 31 December	91,906	91,607	91,906	89,751
Accumulated amortisation				
At 1 January	70,251	66,649	70,251	65,177
Amortisation for the year (Note 33)	5,673	6,006	5,673	5,605
Write off	(1)	(531)	(1)	(531)
Exchange difference	-	(17)	-	-
At 31 December	75,923	72,107	75,923	70,251
Carrying amount	45.000	40 500	45 000	40 500
At 31 December	15,983	19,500	15,983	19,500

#### **18 DEFERRED TAXATION**

	Group &	Bank
	2020	2019
	RM'000	RM'000
At 1 January	45,181	181,806
Recognised in other comprehensive		
income	(22,741)	(26,580)
Recognised in income statements (Note 37)	(15,469)	(110,045)
At 31 December	6,971	45,181
Presented after appropriate offsetting		
as follows:		
Deferred tax assets	60,139	76,362
Deferred tax liabilities	(53,168)	(31,181)
Deferred tax assets (net)	6,971	45,181

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 18 DEFERRED TAXATION (Cont'd.)

The components and movements of deferred tax assets and liabilities during the financial year are as follows: 

Deferred tax assets of the Group and Bank:	Temporary Difference in ECL RM'000	Unutilised tax losses RM'000	Other temporary differences RM'000	Total RM'000
2020				
At 1 January	26,054	39,374	10,934	76,362
Recognised in income statements	(3,736)	(21,754)	9,267	(16,223)
At 31 December	22,318	17,620	20,201	60,139
2019				
At 1 January	22,515	175,282	(10,287)	187,510
Recognised in income statements	3,539	(135,908)	21,221	(111,148)
At 31 December	26,054	39,374	10,934	76,362

	Unrealised loss/(gain) on securities FVOCI	Accelerated capital allowances	Total
Deferred tax liabilities of the Group and Bank:	RM'000	RM'000	RM'000
2020			
At 1 January	28,229	2,952	31,181
Recognised in income statements	-	(754)	(754)
Recognised in comprehensive income	22,741	-	22,741
At 31 December	50,970	2,198	53,168
2019			
At 1 January	1,649	4,055	5,704
Recognised income statements	-	(1,103)	(1,103)
Recognised in comprehensive income	26,580	-	26,580
At 31 December	28,229	2,952	31,181

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 18 DEFERRED TAXATION (Cont'd.)

#### Unutilised tax losses

Unutilised tax losses

At the reporting date, the Group and the Bank recognised deferred tax asset on the following temporary difference:

Group				
2020	2019			
RM'000	RM'000			
73,417	164,058			
73,417	164,058			

The deferred tax assets have been recognised as at 31 December 2020 as the directors are of the view that it is probable for the Group to realise the deferred tax asset.

In evaluating the ability to realise the deferred tax assets, the Group relies principally on forecasted taxable income using historical and projected future operating results and the reversal of existing temporary differences up to year of assessment 2025.

At the reporting date the Group do not recognise the deferred tax asset in respect of the following:

Gro	Group	
2020	2019	
RM'000	RM'000	
763,548	713,880	
763,548	713,880	

The unutillised tax losses above are available for offset against future taxable profits of the Bank and the subsidiaries respectively up to year of assessment 2025.

The availability of unutilised tax losses of the Group for offsetting against future taxable profits of the companies in which the losses arose, for which no deferred tax assets is recognised due to uncertainty in its recoverability, are subject to no substantial changes in shareholding of these subsidiaries under the Income Tax Act 1967 and other guidelines issued by the tax authority.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **19 DEPOSITS FROM CUSTOMERS**

	Grou	Group		nk
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
(i) By type of deposit				
Qard				
- Demand deposits	283,912	302,251	299,643	319,165
- Gold deposits	103,907	84,341	103,907	84,341
Wakalah	-	471	-	-
Murabahah				
- Term placement	3,967,546	4,632,527	3,967,546	4,632,527
<ul> <li>Savings deposits</li> </ul>	129,907	102,048	129,907	102,049
	4,485,272	5,121,638	4,501,003	5,138,082

	Group		Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
(ii) By type of customer				
Business enterprises	1,903,316	2,733,778	1,900,493	2,663,864
Individuals	350,465	364,479	350,465	364,479
Subsidiaries	-	-	18,554	86,357
Government and statutory bodies	1,771,022	1,591,688	1,771,022	1,591,689
Others	460,469	431,693	460,469	431,693
	4,485,272	5,121,638	4,501,003	5,138,082
(iii) By contractual maturity				
Due within six months	3,631,185	3,353,049	3,646,916	3,372,017
More than six months to one year	678,012	1,479,201	678,012	1,507,828
More than one year to three years	176,075	289,388	176,075	258,237

4,485,272

5,121,638

4,501,003

5,138,082

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 20 DEPOSITS AND PLACEMENTS OF BANKS AND OTHER FINANCIAL INSTITUTIONS

	Group a	nd Bank
	2020	2019
	RM'000	RM'000
<u>Murabahah</u>		
Licensed Islamic banks	80,208	70,560
Other financial institutions	2,061,019	1,983,190
	2,141,227	2,053,750

#### 21 INVESTMENT ACCOUNTS

	Group and Bank	
	2020 RM'000	2019 RM'000
As at 1 January	6,820	5,755
Net (withdrawal)/placement during the year	(266)	964
Income from investment	150	170
Profit distributed to mudarib	(60)	(69)
As at 31 December	6,644	6,820
Investment asset: Wadiah placement with BNM	6,644	6,820

#### **Profit Sharing Ratio and Rate of Return**

Investment account holder						
Average profit sharing ratio Average rate of return						
	Group and Bank					
2020	2019	2020	2019			
(%)	(%)	(%)	(%)			
60	60	1.26	1.84			

Group and Bank				
2020	2019			
RM'000	RM'000			
2,984	3,126			
3,545	3,561			
115	133			
6,644	6,820			

**Unrestricted investment accounts:** Less than 3 months

Business enterprises Individuals Other enterprises

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 22 OTHER LIABILITIES

		Group		Bank	(
		2020	2020 2019	2020	2019
	r	RM'000	RM'000	RM'000	RM'000
	Note				
Sundry creditors	(i)	44,371	40,490	44,282	40,465
Accrued restoration cost		5,118	5,595	5,118	5,595
Other provisions and accruals		36,838	37,940	36,646	37,663
Undistributed charity funds	(ii)	922	1,136	922	1,136
		87,249	85,161	86,968	84,859

(i) Included in sundry creditors is an amount payable to holding company of RM4.7 million (2019: RM4.7 million ) arising from revenue streams of Specific Profit Sharing Investment Accounts ("SPSIA").

(ii) Sources and uses of charity funds:	Group and	Bank
	2020	2019
	RM'000	RM'000
Sources of charity funds:		
Undistributed charity funds as at 1 January	1,136	3,192
Penalty charges on late payment	608	3,250
Total sources of funds during the year	1,744	6,442
Uses of charity funds:		
Payment for recovery cost and other expenses	(720)	(5,250)
Contribution to non profit organisations	(90)	(20)
Aid to needy family	(12)	(36)
Total uses of funds during the year	(822)	(5,306)
Undistributed charity funds as at 31 December	922	1,136

#### 23 PROVISION FOR ZAKAT

Zakat is calculated based on opening reserve method of Kuwait Finance House (Malaysia) and paid by Kuwait Finance House K.S.C who is the main shareholder of the Bank.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 24 SHARE CAPITAL

Number of shares at RM	•	Amo	unt
2020 Units'000	2019 Units'000	2020 RM'000	2019 RM'000
Units 000	Units 000		
1,425,272	1,425,272	1,425,272	1,425,272

### At 1 January/ At 31 December

Issued and fully paid:

#### 25 RESERVES

		Group		Group Bank		nk
		2020	2019	2020	2019	
	Note	RM'000	RM'000	RM'000	RM'000	
Non-distributable						
Statutory reserve	(i)	170,648	170,648	170,648	170,648	
Exchange fluctuation reserve	(ii)	3,261	3,546	-	-	
FVOCI reserve	(iii)	191,502	117,800	191,502	117,800	
		365,411	291,994	362,150	288,448	
Distributable						
(Accumulated losses)/Retained e	arnings	(13,116)	91	(15,105)	(2,325)	
		352,295	292,085	347,045	286,123	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 25 RESERVES (Cont'd.)

The nature and purpose of each category of reserve are as follows:

(i) Statutory reserve

The statutory reserve is maintained in compliance with Capital Funds for Islamic Banks Guideline issued on 1 July 2013 and is not distributable as cash dividends.

(ii) Exchange fluctuation reserve

This reserve comprises all foreign exchange differences arising from the translation of the financial statements of subsidiaries.

#### (iii) FVOCI Reserve

This reserve represents the difference between fair value of the securities and their costs determined as at the statements of financial position date, net of ECL.

Movements of the FVOCI reserve are as follows:

	Group		Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
At 1 January	117,800	18,527	117,800	18,707
Net unrealised gain on				
financial assets at FVOCI	76,578	93,196	76,578	93,193
Net realised (losses)/gain on				
financial assets at FVOCI				
reclassified to the income				
statements	(2,876)	282	(2,876)	100
Changes in allowances for expected				
credit losses	-	5,795	-	5,800
At 31 December	191,502	117,800	191,502	117,800

#### **26 OPERATING REVENUE**

Operating revenue of the Group comprises all types of revenue derived from the business of banking but excluding all transactions between related companies.

Operating revenue of the Bank comprises financing income, fee and commission income, investment income, trading income, gross dividends and other income derived from banking operations.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 27 INCOME DERIVED FROM INVESTMENT OF DEPOSITORS' FUNDS AND OTHERS

	Group a	Ind Bank
	2020	2019
	RM'000	RM'000
Continuing Operations		
Finance income from financing, advances		
and other receivables	206,526	236,428
Modification Loss	(37,392)	-
Finance income from impaired financing	2,736	3,469
Securities		
- Financial assets at FVOCI	122,420	101,482
Money-at-call and deposits with		
financial institutions	792	2,497
	295,082	343,876
Amortisation of premium less		
accretion of discount	(5,846)	(4,643)
Total finance income and hibah	289,236	339,233
Gain arising from sale of securities		
<ul> <li>Financial assets at FVTPL</li> </ul>	-	1
- Financial assets at FVOCI	4,787	2,872
Foreign exchange gain/(loss) - realised	1,603	(3,792)
	295,626	338,314

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 28 INCOME DERIVED FROM INVESTMENT OF SHAREHOLDER'S EQUITY

	Group		Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Continuing Operations				
Finance income from financing, advances and				
other receivables	54,026	83,221	54,026	83,221
Modification Loss	(9,781)	-	(9,781)	-
Finance income from impaired financing	708	1,240	708	1,240
Securities				
<ul> <li>Financial assets at FVOCI</li> </ul>	32,135	36,835	32,135	36,835
Money-at-call and deposits with				
financial institutions	201	779	201	779
	77,289	122,075	77,289	122,075
Amortisation of premium less	(1 = 2 = 2)	(1.000)	(1	((
accretion of discount	(1,536)	(1,698)	(1,536)	(1,698)
Total finance income and hibah	75,753	120,377	75,753	120,377
Fee income				
- Commissions	3,008	3,709	3,008	3,709
- Other fee income	2,240	7,265	2,240	7,144
Other income	4,099	-	4,099	-
Gain arising from sale of securities				
<ul> <li>Financial assets at FVOCI</li> </ul>	1,312	1,207	1,312	1,207
	.,	.,	.,	-,
Foreign exchange related contract gain/(loss)				
- Realised	1,269	1,770	1,269	1,770
- Unrealised	(5,549)	687	(5,549)	687
Fair value loss from financial assets as at FVTPL	(524)	-	(524)	-
(Less)/gain on dispessed of property				
(Loss)/gain on disposal of property, and equipment	(8)	334	(8)	334
Reversal of provision on property restoration	106	-	106	-
Gross dividend from subsidiary	-	_	_	24,720
Management fee	120	120	120	120
	81,826	135,469	81,826	160,068

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 29 CREDIT LOSS EXPENSES

The table below shows the ECL (charges)/writeback (net bad debt recovered) on financial instruments for the year recorded in the income statement for continuing operations:

2020	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<u>Group and Bank</u>				
Cash and short-term funds	(420)		-	(420)
Financing and advances to customers	16,195	(72,385)	(2,225)	(58,415)
Bad debt recovered	-	-	4,828	4,828
Total Impairment loss writeback/(charges)	15,775	(72,385)	2,603	(54,007)
2019	Stage 1	Stage 2	Stage 3	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000
				731
Cash and short-term funds	731	-	-	131
Cash and short-term funds Financing and advances to customers	731 (9,606)	- (320)	- (23,748)	(33,674)
	-	- (320) -	- (23,748) 11,680	
Financing and advances to customers	-	- (320) - -	/	(33,674)

#### **30 INCOME ATTRIBUTABLE TO DEPOSITORS**

Deposits -

Deposits Mura

--

	Group a	nd Bank
	2020	2019
	RM'000	RM'000
eposits from customers		
Murabahah	141,309	151,357
eposits and placements of banks and other financial institutions		
Murabahah and wakalah	45,049	96,740
Others	257	539
	186,615	248,636

#### 31 PROFIT DISTRIBUTED TO INVESTMENT ACCOUNT HOLDERS

Group and Bank		
2020	2019	
RM'000	RM'000	
150	170	
(61)	(69)	
89	101	

Income derived from investment of investment account funds Profit distributed to mudarib

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 32 PERSONNEL EXPENSES

	Group	and Bank
	2020	2019
	RM'000	RM'000
Salaries and wages	42,577	52,571
Social security costs	300	355
Pension costs - defined contribution plan	8,328	10,411
Other staff related costs	8,498	24,591
	59,703	87,928

Included in personnel expenses of the Group and the Bank during the financial year are the remuneration attributable to the Chief Executive Officer of the Bank as follow:

Name	Position	Salary and other remuneration*	Bonus	Employees Provident Fund	Benefit in kinds	Total
2020		RM'000	RM'000	RM'000	RM'000	RM'000
Mohd Hazran Abd Hadi	Chief Executive Officer	980	-	157	31	1,168
	Total	980	-	157	31	1,168
2019		RM'000	RM'000	RM'000	RM'000	RM'000
David Raymond Power	Chief Executive Officer	669	-	-	59	728
Md.Adnan Bin Md.Zain	Chief Executive Officer	401	-	16	7	424
	Total	1,070	-	16	66	1,152

\* includes leave encashment, gratuity, income tax, home passage and housing allowances.

\* Fixed remuneration is cash-based and non-deferred in nature.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 33 OTHER OVERHEADS AND EXPENDITURES

Promotion Advertisement and publicityRM'000RM'00Establishment Rental1,3791,379Rental(475)55Depreciation of property and equipment (Note 16) Amortisation of intangible assets (Note 17)3,6953,77Chira equipment31235Depreciation of right of use assets (Note 17)13,48810,25IT expenses13,48810,25Hire of equipment31235Depreciation of right of use assets (Note 15)13,49713,87Orgen equipment31235Depreciation of right of use assets (Note 15)13,49713,87Orgen equipment31235Depreciation of right of use assets (Note 15)13,49713,87Other serwices:41737- Review engagements and regulatory-related services31734- Other services31734Directors' remuneration (Note 36)66376Communication expenses2,4072,447Other fees7,39813,06Write-off of property and equipment10731Others16,03117,044		Group a	nd Bank
Promotion Advertisement and publicity1,3791,379Establishment Rental(475)55Depreciation of property and equipment (Note 16) Amortisation of intangible assets (Note 17)3,6953,75IT expenses13,48810,25Hire of equipment31235Depreciation of right of use assets (Note 15)13,49713,87Operation of right of use assets (Note 15)13,49713,87Statutory audit:41244Non-audit services:41737- Review engagements and regulatory-related services31734- Other services1003Professional fees3,9694,85Directors' remuneration (Note 36)65378Communication expenses2,4072,447Other fees7,39813,05Virite-off of property and equipment10731Others16,03117,047		2020	2019
Advertisement and publicity1,3791,379Establishment Rental(475)55Depreciation of property and equipment (Note 16) Amortisation of intangible assets (Note 17)3,6953,75IT expenses13,48810,25Hire of equipment Depreciation of right of use assets (Note 15)13,49713,87General expenses Auditors remuneration - Statutory audit:41244Non-audit services: - Review engagements and regulatory-related services31734- Other services31734- Other services31734- Other services3,9694,88Directors' remuneration (Note 36)65376Communication expenses (Shariah Committee's remuneration (Note 36)2,3292,407Virte-off of property and equipment10731Others7,39813,000107Advite-off of property and equipment10731Others16,03117,040		RM'000	RM'000
Advertisement and publicity1,3791,379Establishment Rental(475)55Depreciation of property and equipment (Note 16)3,6953,75Amortisation of intangible assets (Note 17)5,6735,660IT expenses13,48810,25Hire of equipment31235Depreciation of right of use assets (Note 15)13,49713,87Operation of right of use assets (Note 15)13,49713,87Statutory audit:41244Non-audit services:41737- Review engagements and regulatory-related services31734- Other services1003Professional fees3,9694,88Directors' remuneration (Note 36)65378Communication expenses2,4072,447Other fees7,39813,069Write-off of property and equipment10731Others16,03117,04	Promotion		
Rental         (475)         55           Depreciation of property and equipment (Note 16)         3,695         3,75           Amortisation of intangible assets (Note 17)         5,673         5,60           IT expenses         13,488         10,25           Hire of equipment         312         35           Depreciation of right of use assets (Note 15)         13,497         13,87           Operation of right of use assets (Note 15)         13,497         13,87           General expenses         37,569         35,76           Auditors remuneration         412         44           Non-audit services:         4112         44           Non-audit services:         317         34           - Other services         100         3           Professional fees         3,969         4,88           Directors' remuneration (Note 36)         653         78           Communication expenses         2,407         2,44           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04		1,379	1,395
Depreciation of property and equipment (Note 16)         3,695         3,75           Amortisation of intangible assets (Note 17)         5,673         5,660           IT expenses         13,488         10,25           Hire of equipment         312         35           Depreciation of right of use assets (Note 15)         13,497         13,87           General expenses         13,497         13,87           Auditors remuneration         312         37           - Statutory audit:         412         44           - Non-audit services:         417         37           - Review engagements and regulatory-related services         317         34           - Other services         100         3           Professional fees         3,969         4,88           Directors' remuneration (Note 36)         2,329         2,437           Shariah Committee's remuneration (Note 36)         653         76           Communication expenses         2,407         2,417         34           Other fees         7,398         13,05         7,398         13,05           Write-off of property and equipment         107         31         31,05	Establishment		
Amortisation of intangible assets (Note 17)       5,673       5,667         IT expenses       13,488       10,25         Hire of equipment       312       35         Depreciation of right of use assets (Note 15)       13,497       13,87         General expenses       31,497       13,87         Auditors remuneration       37,569       35,79         - Statutory audit:       412       44         - Non-audit services:       4117       37         - Review engagements and regulatory-related services       3117       34         - Other services       100       3         Professional fees       3,969       4,89         Directors' remuneration (Note 36)       653       78         Communication expenses       2,407       2,407         Other fees       7,398       13,05         Write-off of property and equipment       107       31         Others       107       31	Rental	(475)	555
IT expenses       13,488       10,25         Hire of equipment       312       35         Depreciation of right of use assets (Note 15)       13,497       13,87         General expenses       37,569       35,75         Auditors remuneration       412       44         Non-audit services:       417       37         - Review engagements and       100       3         regulatory-related services       317       34         - Other services       100       3         Professional fees       3,969       4,89         Directors' remuneration (Note 36)       2,329       2,433         Shariah Committee's remuneration (Note 36)       653       78         Communication expenses       2,407       2,417         Other fees       7,398       13,055         Write-off of property and equipment       107       31         Others       16,031       17,04	Depreciation of property and equipment (Note 16)	3,695	3,757
Hire of equipment       312       35         Depreciation of right of use assets (Note 15)       13,497       13,87         37,569       35,79         General expenses       312       37         Auditors remuneration       412       44         Non-audit services:       417       37         - Review engagements and       100       3         regulatory-related services       317       34         - Other services       317       34         Directors' remuneration (Note 36)       2,329       2,43         Shariah Committee's remuneration (Note 36)       653       78         Communication expenses       2,407       2,417         Write-off of property and equipment       107       31         Others       1007       31	Amortisation of intangible assets (Note 17)	5,673	5,605
Depreciation of right of use assets (Note 15)         13,497         13,87           General expenses         37,569         35,79           Auditors remuneration         412         44           Non-audit services:         417         37           - Review engagements and regulatory-related services         317         34           - Other services         317         34           - Other services         310         3           Professional fees         3,969         4,89           Directors' remuneration (Note 36)         653         78           Shariah Committee's remuneration (Note 36)         653         78           Communication expenses         2,407         2,417           Write-off of property and equipment         107         31           Others         1007         31	IT expenses	13,488	10,251
General expenses37,56935,79Auditors remunerationStatutory audit:41244-Non-audit services:41737-Review engagements and regulatory-related services31734-Other services31734-Other services30,9694,89Directors' remuneration (Note 36)2,3292,43Shariah Committee's remuneration (Note 36)65378Communication expenses2,4072,417Other fees7,39813,05Write-off of property and equipment10731Others16,03117,04	Hire of equipment	312	351
General expensesAuditors remuneration- Statutory audit:- Non-audit services:- Review engagements andregulatory-related services317- Other services317- Other services10023Professional fees3,969A,859Directors' remuneration (Note 36)Communication expenses2,4072,4072,4072,4072,407313,050Write-off of property and equipment0thers16,03117,040	Depreciation of right of use assets (Note 15)	13,497	13,879
Auditors remuneration412442- Statutory audit:41737- Non-audit services:41737- Review engagements and regulatory-related services31734- Other services31734- Other services1003Professional fees3,9694,89Directors' remuneration (Note 36)2,3292,43Shariah Committee's remuneration (Note 36)65378Communication expenses2,4072,447Other fees7,39813,05Write-off of property and equipment10731Others16,03117,04		37,569	35,793
- Statutory audit:412442- Non-audit services:41737- Review engagements and regulatory-related services31734- Other services31734Professional fees3,9694,89Directors' remuneration (Note 36)2,3292,43Shariah Committee's remuneration (Note 36)65378Communication expenses2,4072,447Other fees7,39813,05Write-off of property and equipment10731Others16,03117,04	General expenses		
Non-audit services:41737- Review engagements and regulatory-related services31734- Other services31734Professional fees3,9694,89Directors' remuneration (Note 36)2,3292,43Shariah Committee's remuneration (Note 36)65378Communication expenses2,4072,447Other fees7,39813,05Write-off of property and equipment10731Others16,03117,04	Auditors remuneration		
- Review engagements and regulatory-related services317- Other services317- Other services100Professional fees3,969Directors' remuneration (Note 36)2,329Shariah Committee's remuneration (Note 36)653Communication expenses2,407Other fees7,398Write-off of property and equipment107Others16,031	- Statutory audit:	412	442
regulatory-related services         317         34           - Other services         100         3           Professional fees         3,969         4,89           Directors' remuneration (Note 36)         2,329         2,43           Shariah Committee's remuneration (Note 36)         653         78           Communication expenses         2,407         2,417           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04	- Non-audit services:	417	378
Other services         100         33           Professional fees         3,969         4,89           Directors' remuneration (Note 36)         2,329         2,43           Shariah Committee's remuneration (Note 36)         653         78           Communication expenses         2,407         2,417           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04	<ul> <li>Review engagements and</li> </ul>		
Professional fees         3,969         4,89           Directors' remuneration (Note 36)         2,329         2,43           Shariah Committee's remuneration (Note 36)         653         78           Communication expenses         2,407         2,41           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04	regulatory-related services	317	347
Directors' remuneration (Note 36)         2,329         2,43           Shariah Committee's remuneration (Note 36)         653         78           Communication expenses         2,407         2,417           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04		100	31
Shariah Committee's remuneration (Note 36)         653         78           Communication expenses         2,407         2,417           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04	Professional fees	3,969	4,897
Communication expenses         2,407         2,417           Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04		2,329	2,430
Other fees         7,398         13,05           Write-off of property and equipment         107         31           Others         16,031         17,04	Shariah Committee's remuneration (Note 36)	653	780
Write-off of property and equipment10731Others16,03117,04	Communication expenses	2,407	2,412
Others 16,031 17,04		,	13,058
		-	318
33,723 41,75	Others		17,043
		33,723	41,758
Total overheads and expenditures 71,292 77,55	Total overheads and expenditures	71 292	77,551

#### 34 FINANCE COST

	Group a	nd Bank
	2020	2019
	RM'000	RM'000
Profit expenses on lease liabilities	3,207	3,604

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **35 DISCONTINUED OPERATIONS**

In 2019, the Bank had decided to discontinued its subsidiary's offshore banking operation. The subsidiary is in the process of surrendering its license to the authority and closing its business. The result of KFH Labuan are presented below:

		2020 RM'000	2019 RM'000
Income derived from investment of depositors' funds and others	(i)	-	6,795
Income derived from investment of shareholder's equity	(ii)	223	2,288
Total gross income		223	9,083
Credit loss charge on financial assets	(iii)	-	5
Total distributable income		223	9,088
Income attributable to the depositors	(iv)	-	(5,045)
Total net income		223	4,043
Personnel expenses Other overheads and expenditures	(v) (vi)	(53) (597)	(413) (1,627)
	(••)	(001)	(1,021)
(Loss)/Profit before zakat and taxation		(427)	2,003
Taxation		-	(51)
Net (loss)/profit for the year		(427)	1,952
		( )	,

#### (i) Income Derived from Investment of Depositors' Funds and Others

	2020 RM'000	2019 RM'000
Securities		
- Financial assets at FVOCI	-	129
Money-at-call and deposits with financial institutions	-	5,835
Total finance income and hibah	-	5,964
Gain arising from sale of securities		
- Financial assets at FVOCI	-	1
Foreign exchange gain - realised	-	830
	-	6,795

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#### 35 DISCONTINUED OPERATIONS

#### (ii) Income Derived from Investment of Shareholder's Equity

	2020 RM'000	2019 RM'000	
Securities - Financial assets at FVOCI	-	27	
Money-at-call and deposits with financial institutions Total finance income and hibah	-	1,207 1,234	
Foreign exchange related contract gain/(loss) - Realised - Unrealised	- 182	172 277	
Other income	41	605	
	223	2,288	

Stage 1

RM'000

Stage 1

RM'000

-

5

5

Stage 2

RM'000

Stage 2

RM'000

-

-

#### (iii) Credit loss charge on financial assets

#### 2020

Debt instruments measured at FVOCI Total Impairment loss

#### 2019

Debt instruments measured at FVOCI Total Impairment loss

#### (iv) INCOME ATTRIBUTABLE TO DEPOSITORS

2020 RM'000	2019 RM'000
-	798
-	4,247
-	5,045

Stage 3

RM'000

Stage 3

RM'000

-

-

Total

-

Total

5

5

RM'000

RM'000

Deposits from customers

- Murabahah
- Wakalah

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### (v) PERSONNEL EXPENSES

	2020 RM'000	2019 RM'000
Salaries and wages Social security costs Pension costs - defined contribution plan	19 - 3	243 2 51
Other staff related costs	31	117
	53	413

#### (vi) OTHER OVERHEADS AND EXPENDITURES

	2020 RM'000	2019 RM'000
Promotion		
Advertisement and publicity	-	1
Establishment		
Rental	44	57
Depreciation of property and equipment (Note 16)	-	20
Amortisation of intangible assets (Note 17)	-	401
Hire of equipment	-	2
	44	481
General expenses		
Auditors remuneration		
- Statutory audit:	3	19
Professional fees	111	134
Directors' remuneration (Note 36)	-	10
Communication expenses	11	64
Others	428	919
	553	1,146
Total such as de and sum and itunes	507	4 007
Total overheads and expenditures	597	1,627

(vii) The net cash flows attributable to the discontinued operation are as follows:

2020	2019
RM'000	RM'000
(3,262)	(15,951)
-	12,403
(3,262)	(3,548)

Cash flows from operating activities Cash flows from investing activities

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 36 DIRECTORS' AND SHARIAH COMMITTEE'S REMUNERATION

	Group		Banl	(
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Directors of the Bank				
Fees	1,377	1,419	1,377	1,419
Other remuneration	952	1,011	952	1,011
	2,329	2,430	2,329	2,430
Directors of subsidiary company				
Fees	-	10	-	-
	-	10	-	-
Total Directors Remuneration*	2,329	2,440	2,329	2,430
Shariah Committee				
Fees	614	624	614	624
Other remuneration	39	156	39	156
Total Shariah Committee Remuneration	653	780	653	780

The number of directors of the Bank whose total remuneration during the financial year fell within the following bands is analysed below:

Directors RM1,000 - RM100,000 RM100,001 - RM150,000 RM150,001 - RM200,000 RM200,001 - RM250,000 RM250,001 - RM300,000 RM300,001 - RM400,000 RM400,001 - RM500,000

Bank Number of directors 2020 2019 \_ \_ 1 -1 -1 1 1 -4 3 1 2 7 8

Total

\* Fixed remuneration in cash-based and non-deferred in nature.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 36 DIRECTORS' AND SHARIAH COMMITTEE'S REMUNERATION (Cont'd.)

The list of directors together with their remuneration during the financial year is as follow:

Name of Directors 2020	Position	Board of Directors Fee RM'000	Board Audit Committee Fee RM'000	Board Risk Management Committee Fee RM'000	Board Nominating And Remuneration Committee Fee RM'000	Board Credit & Committee Fee RM'000	Board Corporate Governance Committee Fee RM'000	Total RM'000
Group and Bank								
Muad S M M AlOsaimi Mohammad Nasser	Chairman Non-independent non-	360	4	-	-	-	60	424
AlFouzan	executive director	180	18	60	60	-	-	318
Ahmad S A A AlKharji Khalid Sufat	Non-independent executive director Independent non-	180	-	-	-	-	60	240
	executive director	190	64	-	-	64	53	371
Abdul Khalil Abdul Hamid	Independent non- executive director	191	5	64	63	63	11	397
Noorur Rahman Abbas Ali Abid Mohamed Zaheer	Independent non- executive director Independent non-	126	42	42	42	10	-	262
Mohamed Azreen	executive director	150	50	17	50	50	-	317
	Total	1,377	183	183	215	187	184	2,329

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 36 DIRECTORS' AND SHARIAH COMMITTEE'S REMUNERATION (Cont'd.)

The list of directors together with their remuneration during the financial year is as follow:

Name of Directors	Position	Board of Directors Fee	Board Audit Committee Fee	Board Risk Management Committee Fee	Board Nominating And Remuneration Committee Fee	Board Credit & Committee Fee	Board Corporate Governance Committee Fee	Total
2019		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Group								
Muad S M M AlOsaimi	Chairman	360	-	-	-	-	60	420
Mohammad Nasser AlFouzan	Non-independent non- executive director	180	60	60	60	-	-	360
Ahmad S A A AlKharji	Non-independent executive director	180	-	-	-	-	35	215
Khalid Sufat	Independent non- executive director	191	64	-	64	37	26	382
Md Adnan Md Zain	Independent non- executive director	85	-	26	26	26	27	190
Abdul Khalil Abdul Hamid	Independent non- executive director	191	-	64	37	64	63	419
Noorur Rahman Abbas Ali Abid	Independent non- executive director	185	60	35	25	35	-	340
Khalid Mahmood Bhaimia	Independent non- executive director	57	-	19	19	19		114
	Total	-	- 184	204	231	181	211	2,440

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 36 DIRECTORS' AND SHARIAH COMMITTEE'S REMUNERATION (Cont'd.)

The list of directors together with their remuneration during the financial year is as follow:

Name of Directors	Position	Board of Directors Fee RM'000	Board Audit Committee Fee RM'000	Board Risk Management Committee Fee RM'000	Board Nominating And Remuneration Committee Fee RM'000	Board Credit & Committee Fee RM'000	Board Corporate Governance Committee Fee RM'000	Total RM'000
2019		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Bank								
Muad S M M AlOsaimi Mohammad Nasser	Chairman Non-independent non-	360	-	-	-	-	60	420
AlFouzan	executive director	180	60	60	60	-	-	360
Ahmad S A A AlKharji	Non-independent							
	executive director	180	-	-	-	-	35	215
Khalid Sufat	Independent non-							
	executive director	191	64	-	64	37	26	382
Md Adnan Md Zain	Independent non-							
	executive director	80	-	26	26	26	27	185
Abdul Khalil Abdul Hamid	Independent non-							
	executive director	191	-	64	37	64	63	419
Noorur Rahman Abbas Ali	Independent non-							
Abid	executive director	180	60	35	25	35	-	335
Khalid Mahmood Bhaimia	Independent non-							
	executive director	57	-	19	19	19	-	114
	Total	1,419	184	204	231	181	211	2,430

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 36 DIRECTORS' AND SHARIAH COMMITTEE'S REMUNERATION (Cont'd.)

Name of Shariah Committee Member	TOTAL RM '000	Fee RM '000	Allowances RM '000
2020			
Sheikh Prof. Dr. Mohammad Abdul Razaq Al-Tabtabae	152	144	8
Sheikh Assoc. Prof. Dr. Anwar Shuaib Abdulsalam	128	120	8
Sheikh Prof. Dr. Mubarak Jaza' Ashban Al-Harbi	127	120	7
Sheikh Isa Abdulla Yusuf Dowaishan	127	120	7
Sheikh Assoc. Prof. Dr. Engku Muhammad Tajuddin			
Engku Ali	119	110	9
	653	614	39
2019			
Sheikh Prof. Dr. Mohammad Abdul Razaq Al-Tabtabae	191	144	47
Sheikh Assoc. Prof. Dr. Anwar Shuaib Abdulsalam	153	120	33
Sheikh Prof. Dr. Mubarak Jaza' Ashban Al-Harbi	148	120	28
Sheikh Isa Abdulla Yusuf Dowaishan	134	120	14
Sheikh Assoc. Prof. Dr. Engku Muhammad Tajuddin Engku Ali	154	120	34
	780	624	156

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **37 TAXATION**

	Gro	up	Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Discontinued Operation				
Malaysian income tax				
- Current year (Discontinued operations)	-	51	-	-
	_	51	-	-
Continuing Operation				
Deferred tax (Note 18):				
- Relating to origination and reversal of				
temporary differences	15,563	16,837	15,563	16,837
- (Over)/Under provision in prior years	(94)	93,208	(94)	93,208
	15,469	110,045	15,469	110,045

Total for Taxation

Domestic current income tax is calculated at the Malaysian statutory tax rate of 24% (2019: 24%) of the estimated assessable profit for the year.

15,469

110,096

15,469

110,045

Taxation for other jurisdictions are calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Bank are as follows:

	Gro	up	Bank		
	2020	2019	2020	2019	
	RM'000	RM'000	RM'000	RM'000	
Profit/(loss) before zakat and taxation					
- Continuing Operation	2,689	29,070	2,689	53,669	
- Discontinued Operation	(427)	2,003	-	-	
	2,262	31,073	2,689	53,669	
Taxation at Malaysian statutory tax rate					
of 24% (2019: 24%)	543	7,458	645	12,881	
Income subject to different tax rates	-	(430)	-	-	
Income not subject to tax	(2,372)	(80)	(2,372)	(6,013)	
Expenses not deductible for tax purposes	1,510	4,426	1,510	4,455	
Deferred tax assets not recognised on unutilised					
tax losses	15,882	5,514	15,780	5,514	
(Over)/under provision of deferred tax in prior year	(94)	93,208	(94)	93,208	
Tax expense for the year	15,469	110,096	15,469	110,045	

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 38 LOSS PER SHARE

Basic and diluted loss per share of the Group is calculated by dividing the net loss for the financial year by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2020	2019
Net loss for the year (RM'000)	(13,207)	(79,023)
Weighted average number of ordinary shares in issue ('000)	1,425,272	1,425,272
Basic/diluted loss per share (sen)	(0.93)	(5.54)

#### **39 RELATED PARTY TRANSACTIONS**

The Directors are of the opinion that all transactions below have been entered into in the normal course of business and have been established on terms and conditions that are not materially different from those obtained in transactions with unrelated parties.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions, or if one other party controls both.

The related parties of the Group and the Bank are as follows:

#### Holding Company

Details of holding company are disclosed in Note 46.

#### **Subsidiaries**

Details of subsidiaries are disclosed in Note 14.

#### Subsidiaries of holding company

Subsidiaries of the holding company are KFH (Bahrain) B.S.C., Saudi Kuwaiti Finance House S.S.C., Liquidity Management House K.S.C.C., KFH Research Limited, International Turnkey System, Kuveyt Turk Participation K.S.C. and KFH Global Sukuk Fund.

#### Key management personnel

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and the Bank either directly or indirectly. The key management personnel of the Group and the Bank includes selected Heads of Divisions.

#### Directors

The identity of the directors of the Bank, are disclosed in the Director's report.

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#### 39 RELATED PARTY TRANSACTIONS (Cont'd.)

#### (a) Related party transactions

The significant transactions and outstanding balances of the Bank with its related parties are as follows:

Holding company RM'000	Subsidiaries RM'000	Subsidiaries & Joint Ventures of holding companies RM'000	Key management personnel RM'000	Companies with common directors RM'000	Directors RM'000
-	120	-	-	-	-
16	-	-	-	-	-
-	-	-	26	-	-
16	120	-	26	-	-
1,668		15	-	_	-
-	-	16,165	-	-	-
1,668	-	16,180	-	-	-

#### 2020

#### (i) Income

- Management fees
- Other fee
- Profit income on financing

#### (ii) Expenditure

- Profit expense on deposits
- Other fees

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 39 RELATED PARTY TRANSACTIONS (Cont'd.)

#### (a) Related party transactions (Cont'd.)

The significant transactions and outstanding balances of the Bank with its related parties are as follows: (Cont'd.)

2020 (Cont'd.)	Holding company RM'000	Subsidiaries RM'000	Subsidiaries & Joint Ventures of holding companies RM'000	Key management personnel RM'000	Companies with common directors RM'000	Directors RM'000
(iii) Amount due to related parties						
<ul> <li>Deposits from customers</li> </ul>	-	18,554	4,975	985	-	1,531
<ul> <li>Deposits and placements of banks and other FIs</li> </ul>	100,519	-	-	-	-	-
<ul> <li>Sundry creditors (Note 22)</li> </ul>	4,663	-	-	-	-	-
	105,182	18,554	4,975	985	-	1,531
(iv) Amount due from related parties						
- Financing	-	-	-	610	-	-
- Other assets	-	-	111,861	-	-	-
	-	-	111,861	610	-	-
(v) Others						
- Purchases of intangible assets	-	-	1,953	-	-	-
-	-	-	1,953	-	-	-

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 39 RELATED PARTY TRANSACTIONS (Cont'd.)

#### (a) Related party transactions (Cont'd.)

The significant transactions and outstanding balances of the Bank with its related parties are as follows:

Holding company RM'000	Subsidiaries RM'000	Subsidiaries & Joint Ventures of holding companies RM'000	Key management personnel RM'000	Companies with common directors RM'000	Directors RM'000
	120				
- 51	120	-	-	-	-
-	24,720	-	-	-	-
-	-	-	21	-	-
51	24,840	-	21	-	-
47 570	7.0.40				
17,578	7,042	20	-	-	-
-	-	16,097	-	-	-
17,578	7,042	16,117	-	-	-

#### 2019

#### (i) Income

- Management fees
- Other fee
- Dividend Income
- Profit income on financing

#### (ii) Expenditure

- Profit expense on deposits

- Other fees

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 39 RELATED PARTY TRANSACTIONS (Cont'd.)

#### (a) Related party transactions (Cont'd.)

The significant transactions and outstanding balances of the Bank with its related parties are as follows: (Cont'd.)

2019 (Cont'd.)	Holding company RM'000	Subsidiaries RM'000	Subsidiaries & Joint Ventures of holding companies RM'000	Key management personnel RM'000	Companies with common directors RM'000	Directors RM'000
(iii) Amount due to related parties						
- Deposits from customers	-	86,357	5,440	840	-	1,237
- Deposits and placements of banks and other FIs	135,077	-	-	-	-	-
- Sundry creditors (Note 22)	4,693	-	-	-	-	-
	139,770	86,357	5,440	840	-	1,237
(iv) Amount due from related parties						
- Financing	-	-	-	682	-	-
- Other assets	-	-	116,991	-	-	-
	-	-	116,991	682	-	-
(v) Othera						
<ul> <li>(v) Others</li> <li>Purchases of intangible assets</li> </ul>	_	_	1,410	_	_	_
r drondoos or interrigible doocto	-	-	1,410	-	-	-

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 39 RELATED PARTY TRANSACTIONS (Cont'd.)

#### (b) Key management personnel compensation

The remuneration of key management personnel during the year are as follows:

	Group an	d Bank
	2020 RM'000	2019 RM'000
Short-term employee benefits - Salary and other remuneration	7,745	16,450
- Benefits-in-kind	31	372
	7,776	16,822

The total key management personnel compensation includes Chief Executive Officer remuneration of which details are disclosed in Note 32.

#### (c) Credit transactions and exposures with connected parties

	2020				
	Total outstanding value RM'000	Total number of accounts	Total exposure * RM'000	Total non- performing credit exposure RM'000	
Financing, credit facility and leasing (except guarantee) Off-balance sheet exposures	111,861 600	1	111,861 600	-	
	112,461	2	112,461	-	
Total exposure to connected parties as % capital base			6.7%	0.0%	
Total exposure to connected parties as % of total outstanding credit exposures			1.3%	0.0%	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### **39 RELATED PARTY TRANSACTIONS (Cont'd.)**

#### (c) Credit transactions and exposures with connected parties (Cont'd.)

	2019				
	Total outstanding value RM'000	Total number of accounts	Total exposure * RM'000	Total non- performing credit exposure RM'000	
Financing, credit facility and leasing (except guarantee) Off-balance sheet exposures	116,991 600	1	116,991 600	-	
	117,591	2	117,591	-	
Total exposure to connected parties as % capital base			7.1%	0.0%	
Total exposure to connected parties as % of total outstanding credit exposures			1.3%	0.0%	

\* Included total outstanding and unutilised limit.

The credit exposure above are derived based on para 9.1 of Bank Negara Malaysia's revised Guidelines on Credit Transaction and Exposures with Connected Parties.

Based on these guidelines, a connected party refers to the following:

- (i) Directors of the Bank and their close relatives;
- (ii) Controlling shareholder and his close relatives;
- (iii) Executive officer, being a member of management having authority and responsibility of planning, directing and/or controlling the activities of the Bank, and his close relatives;
- (iv) Officers who are responsible for or have the authority to appraise and/or approve credit transactions or review the status of existing credit transactions, either as a member of a committee or individually, and their close relatives;
- (v) Firms, partnerships, companies or any legal entities which control, or are controlled by any person listed in (i) to (iv) above, or in which they have an interest, as a director, partner, executive officer, agent or guarantor, and their subsidiaries or entities controlled by them;
- (vi) Any person for whom the persons listed in (i) to (iv) above is a guarantor; and
- (vii) Subsidiary of or an entity controlled by the Bank and its connected parties.

Credit transactions and exposures to connected parties as disclosed above includes the extension of credit facilities and/or off-balance sheet credit exposures such as guarantees, trade-related facilities and financing commitments.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 COMMITMENTS AND CONTINGENCIES

In the normal course of business, the Bank and its subsidiaries make various commitments and incur certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions.

	2020			2019		
		Credit	Risk		Credit	Risk
	Principal	equivalent	weighted	Principal	equivalent	weighted
	amount	amount	amount	amount	amount	amount
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Group and Bank						
Direct credit substitutes	52,262	51,320	50,353	52,860	52,409	51,524
Transaction related contingencies	110,370	54,080	41,534	112,849	54,908	42,925
Trade related contingencies	-	-	-	11,749	2,269	1,386
Irrevocable commitments to extend credit						
- maturity less than one year	357,064	46,245	41,462	412,592	70,748	66,601
- maturity more than one year	44,486	20,721	16,487	156,759	74,397	69,868
Foreign exchange related contracts *						
- less than one year	494,577	7,014	1,403	1,048,499	10,458	2,955
- one year to five years	257,534	4,636	1,640	140,241	3,386	995
	1,316,293	184,016	152,879	1,935,549	268,575	236,254
		Note 42 (d)	Note 42 (d)		Note 42 (d)	Note 42 (d)

\* The foreign exchange related contracts and Ijarah rental swap related contracts are subject to market risk and credit risk.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 COMMITMENTS AND CONTINGENCIES (Cont'd.)

To meet the financial needs of customers, the Bank enters into various irrevocable commitments and contingent liabilities. These consist of financial guarantees, letters of credit and other commitments to lend. Even though these obligations may not be recognised on the statement of financial position, they contain credit risk and, therefore, form part of the overall risk of the Bank.

Letters of credit and guarantees (including standby letters of credit) commit the Bank to make payments on behalf of customers in the event of a specific act, generally related to the import or export of goods. Guarantees and standby letters of credit carry a similar credit risk to financing. The nominal values of such commitments are listed below:

	Group a	nd Bank
	2020 RM'000	2019 RM'000
Financial guarantees	52,262	52,860
Letters of credit	110,370	124,598
Other undrawn commitments	401,550	569,351
Total commitment	564,182	746,809
Less : ECL allowance	(3,663)	(3,663)
	560,519	743,146

The credit equivalent and risk-weighted amounts are computed in accordance with Bank Negara Malaysia's Capital Adequacy Framework for Islamic Banks ("CAFIB").

#### Market risk

Market risk is the potential change in value caused by movement in market rates or prices. The contractual amounts stated above provide only a measure of involvement in these types of transactions and do not represent the amounts subject to market risk.

#### Credit risk

Credit risk is the risk that a counterparty will be unable to meet the terms of a contract in which the Bank has a gain position. As at 31 December 2020, the amount of credit risk in the Group and in the Bank, measured in terms of the cost to replace the profitable contracts, was RM7,310,323 (2019: RM5,189,642). This amount will increase or decrease over the life of the contracts, mainly as a function of maturity dates and market rates or prices.

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### **NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020**

#### 40 COMMITMENTS AND CONTINGENCIES (Cont'd.)

#### Impairment losses on guarantees and other commitments

An analysis of changes in the gross carrying amount and the corresponding allowance for impairment losses in relation to guarantees and other commitments is, as follows:

#### Financial guarantees

The table below shows the credit quality and the maximum exposure to credit risk based on the Bank's internal credit rating system and year-end stage classification.

		2020		
<u>Group and Bank</u>	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Internal rating grade :				
Performing	52,262	-	-	52,262
Past due but not impaired	-	-	-	-
Individually impaired	-	-	-	-
Total	52,262	-	-	52,262
		2019		
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Internal rating grade :				
Performing	52,260	600	-	52,860
Past due but not impaired	-	-	-	-
Individually impaired	-	-	-	-
Total	52,260	600	-	52,860

An analysis of changes in the outstanding exposures and the corresponding ECLs are, as follows:

	2020					
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000		
Gross carrying amount as at 1 January 2020	52,260	600	-	52,860		
Net remeasurement of outstanding balance New financial guarantees originated	888 1,237	-	-	888 1,237		
Financial guarantees that have matured	(2,123)	(600)	-	(2,723)		
Gross carrying amount as at 31 December 2020	52,262	-	-	52,262		

	2020					
Group and Bank	Stage 1	Stage 2	Stage 3	Total		
	RM'000	RM'000	RM'000	RM'000		
ECL allowance as at 1 January 2020	241	210	-	451		
Net remeasurement of loss allowance	421	-	-	421		
New financial guarantees originated	21	-	-	21		
Financial guarantees that have matured	(10)	(210)	-	(220)		
ECL allowance as at 31 December 2020	673	-	-	673		
Net carrying amount (after ECL)	51,590	-	-	51,590		

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 COMMITMENTS AND CONTINGENCIES (Cont'd.)

#### Impairment losses on guarantees and other commitments (Cont'd.)

Financial guarantees (Cont'd.)

	2019					
Group and Bank	Stage 1	Stage 2	Stage 3	Total		
	RM'000	RM'000	RM'000	RM'000		
	50.050	100		50 (50		
Gross carrying amount as at 1 January 2019	53,058	400	-	53,458		
Net remeasurement of outstanding balance	51,422	600	-	52,022		
New financial guarantees originated	2,126	-	-	2,126		
Financial guarantees that have matured	(54,346)	(400)	-	(54,746)		
Gross carrying amount as at 31 December						
2019	52,260	600	-	52,860		

Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2019	1,834	140	-	1,974
Net remeasurement of loss allowance	(682)	210	-	(472)
New financial guarantees originated	24	-	-	24
Financial guarantees that have matured	(935)	(140)	-	(1,075)
ECL allowance as at 31 December 2019	241	210	-	451
Net carrying amount (after ECL)	52,019	390	-	52,409

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 Impairment losses on guarantees and other commitments (Cont'd.)

#### Letters of credit

The table below shows the credit quality and the maximum exposure to credit risk based on the Bank's internal credit rating system and year-end stage classification.

		2020		
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Internal rating grade :				
Performing	110,370	-	-	110,370
Past due but not impaired	-	-	-	-
Total	110,370	-	-	110,370

		2019			
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000	
Internal rating grade :					
Performing	124,598	-	-	124,598	
Past due but not impaired	-	-	-	-	
Total	124,598	-	-	124,598	

An analysis of changes in the outstanding exposures and the corresponding ECLs are, as follows:

	2020			
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Gross carrying amount as at 1 January 2020	124,598	_	_	124,598
Net remeasurement of outstanding balance	(2,479)			(2,479)
Matured	(11,749)	-	-	(11,749)
Gross carrying amount as at 31 December				
2020	110,370	-	-	110,370
	2020			
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2020	1,596	_	_	1,596
Net remeasurement of loss allowance	(141)	-	-	(141)
Matured	(80)	-	-	(80)
ECL allowance as at 31 December 2020	1,375	-	-	1,375
Net carrying amount (after ECL)	108,995	-	-	108,995

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 Impairment losses on guarantees and other commitments (Cont'd.)

#### Letters of credit (Cont'd.)

Group and Bank	2019			
	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Gross carrying amount as at 1 January 2019	224,633	-	-	224,633
Net remeasurement of outstanding balance	(52,534)	-	-	(52,534)
Newly originated	11,749	-	-	11,749
Matured	(59,250)	-	-	(59,250)
Gross carrying amount as at 31 December				
2019	124,598	-	-	124,598

Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
ECL allowance as at 1 January 2019	3	-	-	3
Net remeasurement of loss allowance	1,516	-	-	1,516
Newly originated	80	-	-	80
Matured	(3)	-	-	(3)
ECL allowance as at 31 December 2019	1,596	-	-	1,596
Net carrying amount (after ECL)	123,002	-	-	123,002

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 Impairment losses on guarantees and other commitments (Cont'd.)

#### Other undrawn commitments

The table below shows the credit quality and the maximum exposure for credit risk based on the Bank's internal credit rating system and year-end stage classification.

	2020			
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Internal rating grade :				
Performing	392,463	8,183	903	401,550
Past due but not impaired	-	-	-	-
Individually impaired	-	-	-	-
Total	392,463	8,183	903	401,550
		2019		

		2019			
Group and Bank	Stage 1	Stage 2	Stage 3	Total	
	RM'000	RM'000	RM'000	RM'000	
Internal rating grade :					
Performing	565,042	4,272	37	569,351	
Past due but not impaired	-	-	-	-	
Individually impaired	-	-	-	-	
Total	565,042	4,272	37	569,351	

An analysis of changes in the gross carrying amount and the corresponding ECLs in relation to other undrawn commitments is, as follows:

		2020		
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
One of a second se	ECE 080	4 074		ECO 251
Gross carrying amount as at 1 January 2020 Transfer to 12-month ECL	565,080 158	4,271 (158)	-	569,351
Transfer to lifetime ECL not credit impaired	(552)	552	-	-
Transfer to lifetime ECL rot credit impaired	(552)	(109)	109	-
Net remeasurement of outstanding balance	(754)	7,290	794	7,329
Newly originated	315,124	-	-	315,124
Matured	(486,591)	(3,663)	-	(490,254)
Gross carrying amount as at 31 December				
2020	392,463	8,183	903	401,550
		2020		
Group and Bank	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
ECL allowance as at 1 January 2020	1,615	-	-	1,615
Net remeasurement of loss allowance	(295)	-	-	(295)
Newly originated	981	-	-	981
Matured	(686)	_		(686)
	(000)	-	-	(000)
ECL allowance as at 31 December 2020	1,615	-	-	1,615
Net carrying amount (after ECL)	390,848	8,183	903	399,935

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 40 Impairment losses on guarantees and other commitments (Cont'd.)

#### Other undrawn commitments (Cont'd.)

	2019			
Group and Bank	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
Gross carrying amount as at 1 January 2019	545,006	23,370	-	568,376
Transfer to 12-month ECL	587	(587)	-	-
Transfer to lifetime ECL not credit impaired	(253)	253	-	-
Net remeasurement of outstanding balance	(19,955)	3,611	-	(16,344)
Newly originated	541,981	-	-	541,981
Matured	(502,286)	(22,376)	-	(524,662)
Gross carrying amount as at 31 December				
2019	565,080	4,271	-	569,351

Group and Bank	2019			
	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
ECL allowance as at 1 January 2019	765	-	-	765
Newly originated	1,616	-	-	1,615
Matured	(765)	-	-	(765)
ECL allowance as at 31 December 2019	1,616	-	-	1,616
Net carrying amount (after ECL)	563,464	4,271	-	567,735

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#### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 41 CAPITAL COMMITMENTS

	Group ar	d Bank
	2020 RM'000	2019 RM'000
Capital expenditure : Authorised and contracted for - computer hardware - computer software - capital renovation	1,535 1,771 193	398 1,908 51
Authorised but not contracted for - computer software	24,782 28,281	17,679 20,036

#### 42 CAPITAL ADEQUACY

The Group has adopted Bank Negara Malaysia's Capital Adequacy Framework for Islamic Banks ("CAFIB") guidelines to further improve capital adequacy assessment; enhance risk management processes, measurements and management capabilities; as well as to promote thorough and transparent reporting.

For the purpose of the computation of capital adequacy ratios, the Group has adopted the Standardised Approach for Credit Risk and Market Risk, and the Basic Indicator Approach for Operational Risk. The definition and classification of the counterparty, exposure and asset types applied for the purpose of Capital Adequacy's reports are as per the Bank Negara Malaysia's CAFIB.

In addition, the Bank has also provided detailed Capital Adequacy disclosures as per the requirements stipulated in Bank Negara Malaysia CAFIB - Disclosures Requirements (Pillar 3) guidelines.

(a) The capital adequacy ratios of the Group and the Bank as at 31 December, are as follows:

	Group		Bank	
	2020	2019	2020	2019
<b>CET 1/ Tier 1 capital ratio</b> Credit risk Credit, market,	39.250%	32.970%	38.883%	32.647%
operational and large exposure risks	35.672%	30.446%	35.277%	30.114%
Total capital ratio/ Risk-weighted capital ratio Credit risk Credit, market,	40.500%	34.220%	40.133%	33.897%
operational and large exposure risks	36.808%	31.600%	36.411%	31.267%

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 42 CAPITAL ADEQUACY (Cont'd.)

(b) The Tier I and Tier II capital of the Group and the Bank as at 31 December, are as follows:

	Gro	Group		Bank	
	2020	2019	2020	2019	
	RM'000	RM'000	RM'000	RM'000	
CET 1/Tier I capital					
Paid-up share capital	1,425,272	1,425,272	1,425,272	1,425,272	
Statutory reserve	170,648	170,648	170,648	170,648	
Other reserves	63,281	70,309	58,031	64,602	
	1,659,201	1,666,229	1,653,951	1,660,522	
Less: Deferred tax assets (net)	(6,971)	(45,181)	(6,971)	(45,181)	
Less: Investment in subsidiaries	-	-	(10,200)	(10,200)	
Total CET 1/ Tier I capital	1,652,230	1,621,048	1,636,780	1,605,141	
Tier II capital					
Collective impairment on financing	52,618	61,459	52,618	61,459	
Total Tier II capital	52,618	61,459	52,618	61,459	
Capital base	1,704,848	1,682,507	1,689,398	1,666,600	

(c) The Core Capital Ratio and the Risk-Weighted Capital Ratio of the Group and the Bank as at 31 December, are as follows:

	Group		Bank	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Computation of Total Risk-Weighted Assets ("RWA")				
Total credit RWA	4,209,461	4,916,709	4,209,461	4,916,689
Total market RWA	6,645	2,271	5,004	2,271
Total operational RWA	415,592	405,372	425,380	411,281
Large exposure risk RWA for equity holdings	8	8	8	8
Total Risk-Weighted Assets (ii)	4,631,706	5,324,360	4,639,853	5,330,249
Computation of Capital Ratios				
Core capital (iii)	1,652,230	1,621,048	1,636,780	1,605,141
Capital base (i)	1,704,848	1,682,507	1,689,398	1,666,600
CET 1/Tier 1 capital ratio	35.672%	30.446%	35.277%	30.114%
Total capital ratio	36.808%	31.600%	36.411%	31.267%

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#### 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Group		Gross Exposures	Net Exposures **	Risk- Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
2020		RM'000	RM'000	RM'000	RM'000	RM'000
(i) Cr	edit Risk					
(a)	On-Balance Sheet Exposures					
	Sovereigns/Central Banks	1,188,423	1,188,423	39,420	39,420	3,154
	Banks, Development Financial Institutions & MDBs	69,471	69,471	23,369	23,369	1,869
	Corporates	4,158,487	4,158,487	1,441,830	1,441,830	115,346
	Regulatory Retail	1,805,008	1,805,008	1,612,367	1,612,367	128,989
	Residential Mortgages	1,066,639	1,066,639	556,954	556,954	44,556
	Higher Risk Assets <sup>1</sup>	18	18	27	27	2
	Other Assets	343,859	343,859	232,826	232,826	18,626
	Defaulted Exposures <sup>2</sup>	139,394	139,394	149,789	149,789	11,983
		8,771,299	8,771,299	4,056,582	4,056,582	324,525
(b)	Off-Balance Sheet Exposures*					
	OTC Hedging Financial Instruments <sup>3</sup>	11,650	11,650	3,043	3,043	243
	Off-balance sheet exposures other than OTC					
	hedging financial instruments	172,366	172,366	149,836	149,836	11,987
		184,016	184,016	152,879	152,879	12,230
	Total On and Off-Balance Sheet Exposures	8,955,315	8,955,315	4,209,461	4,209,461	336,755

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### 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Group		Gross Exposures	Net Exposures **	Risk- Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
2020 (Cont'd.)		RM'000	RM'000	RM'000	RM'000	RM'000
(ii) Large Exposures Risk Requirement		18	18	8	8	1
	Long	Short				
	Position	Position				
(iii) Market Risk						
Foreign Currency Risk <sup>4</sup>	6,418	5,282	1,136	6,645	6,645	532
			1,136	6,645	6,645	532
(iv) Operational Risk				415,592	415,592	33,247
(v) Total RWA and Capital Requirements				4,631,706	4,631,706	370,536

#### Note:

\* Credit equivalent of off-balance sheet items

\*\* After netting and credit risk mitigation

<sup>1</sup> Higher risk assets are defined in section B.2.2 : Definition of Exposures of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>2</sup> Defaulted exposures are classified based on Appendix 3 'Definition of Default' of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>3</sup> Credit equivalent amount for the OTC derivative positions are calculated based on 'current-exposure method' stipulated in CAFIB guidelines - Appendix VI issued by Bank Negara Malaysia.

<sup>4</sup> Computation is as per Part D - Market Risk of CAFIB guidelines issued by Bank Negara Malaysia.

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## 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Group		E		Net Exposures **	Risk- Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
201	2019		RM'000	RM'000	RM'000	RM'000	RM'000
(i)	Cre	dit Risk					
	(a)	On-Balance Sheet Exposures					
		Sovereigns/Central Banks	1,335,749	1,335,749	41,621	41,621	3,330
		Banks, Development Financial Institutions & MDBs	58,349	58,349	17,458	17,458	1,397
		Corporates	4,136,705	4,136,705	1,748,146	1,748,146	139,852
	Regulatory Retail Residential Mortgages		1,890,224	1,890,224	1,692,105	1,692,105	135,368
			1,056,790	1,056,790	555,943	555,943	44,475
		Higher Risk Assets <sup>1</sup>	237	237	355	355	28
		Other Assets	350,934	350,934	254,266	254,266	20,341
		Defaulted Exposures <sup>2</sup>	296,424	296,424	370,561	370,561	29,645
		-	9,125,412	9,125,412	4,680,455	4,680,455	374,436
	(b)	Off-Balance Sheet Exposures*					
		OTC Hedging Financial Instruments <sup>3</sup>	13,844	13,844	3,951	3,951	316
		Off-balance sheet exposures other than OTC					
		hedging financial instruments	254,731	254,731	232,303	232,303	18,584
			268,575	268,575	236,254	236,254	18,900
		Total On and Off-Balance Sheet Exposures	9,393,987	9,393,987	4,916,709	4,916,709	393,336

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## 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Group		Gross Exposures	Net Exposures **	Risk- Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
2019 (Cont'd.)		RM'000	RM'000	RM'000	RM'000	RM'000
(ii) Large Exposures Risk Requirement		18	18	8	8	1
	Long	Short				
	Position	Position				
(iii) Market Risk						
Foreign Currency Risk <sup>4</sup>	1,483	1,935	(451)	2,271	2,271	182
			(451)	2,271	2,271	182
(iv) Operational Risk				405,372	405,372	32,430
(v) Total RWA and Capital Requirements				5,324,360	5,324,360	425,949

#### Note:

\* Credit equivalent of off-balance sheet items

\*\* After netting and credit risk mitigation

<sup>1</sup> Higher risk assets are defined in section B.2.2 : Definition of Exposures of CAFIB guidelines issued by Bank Negara Malaysia.

- <sup>2</sup> Defaulted exposures are classified based on Appendix 3 'Definition of Default' of CAFIB guidelines issued by Bank Negara Malaysia.
- <sup>3</sup> Credit equivalent amount for the OTC derivative positions are calculated based on 'current-exposure method' stipulated in CAFIB guidelines Appendix VI issued by Bank Negara Malaysia.
- <sup>4</sup> Computation is as per Part D Market Risk of CAFIB guidelines issued by Bank Negara Malaysia.

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# 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Baı 202		Gross Exposures RM'000	Exposures **	Risk- Weighted Assets RM'000	Total Risk- Weighted Assets After Effects of PSIA RM'000	Capital Requirement RM'000
202						
(i)	Credit Risk					
	(a) On-Balance Sheet Exposures					
	Sovereigns/Central Banks	1,188,423	1,188,423	39,420	39,420	3,154
	Banks, Development Financial					
	Institutions & MDBs	69,471	69,471	23,369	23,369	1,869
	Corporates	4,158,487	4,158,487	1,441,830	1,441,830	115,346
	Regulatory Retail	1,805,008	1,805,008	1,612,367	1,612,367	128,989
	Residential Mortgages	1,066,639	1,066,639	556,954	556,954	44,556
	Higher Risk Assets <sup>1</sup>	18	18	27	27	2
	Other Assets	343,859	343,859	232,826	232,826	18,626
	Defaulted Exposures <sup>2</sup>	139,394	139,394	149,789	149,789	11,983
		8,771,299	8,771,299	4,056,582	4,056,582	324,525
	(b) Off-Balance Sheet Exposures*					
	OTC Hedging Financial Instruments <sup>3</sup>	11,650	11,650	3,043	3,043	243
	Off-balance sheet exposures other than OTC					
	hedging financial instruments	172,366	172,366	149,836	149,836	11,987
		184,016	184,016	152,879	152,879	12,230
	Total On and Off-Balance Sheet Exposures	8,955,315	8,955,315	4,209,461	4,209,461	336,755

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## 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Bank			Net Exposures **	Risk- Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
2020 (Cont'd.)		RM'000	RM'000	RM'000	RM'000	RM'000
(ii) Large Exposures Risk Requirement	Long	18 Short	18	8	8	1
(iii) Market Risk	Long	onon				
Foreign Currency Risk <sup>4</sup>	4,776	3,826	950	5,004	5,004	400
			950	5,004	5,004	400
(iv) Operational Risk				425,380	425,380	34,030
(v) Total RWA and Capital Requirements				4,639,853	4,639,853	371,186

#### Note:

\* Credit equivalent of off-balance sheet items

\*\* After netting and credit risk mitigation

<sup>1</sup> Higher risk assets are defined in section B.2.2 : Definition of Exposures of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>2</sup> Defaulted exposures are classified based on Appendix 3 'Definition of Default' of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>3</sup> Credit equivalent amount for the OTC derivative positions are calculated based on 'current-exposure method' stipulated in CAFIB guidelines - Appendix VI issued by Bank Negara Malaysia.

<sup>4</sup> Computation is as per Part D - Market Risk of CAFIB guidelines issued by Bank Negara Malaysia.

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# 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Bank			Exposures **	Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
201	9	RM'000	RM'000	RM'000	RM'000	RM'000
(i)	Credit Risk					
(-)	(a) On-Balance Sheet Exposures					
	Sovereigns/Central Banks	1,335,749	1,335,749	41,621	41,621	3,330
	Banks, Development Financial			,		
	Institutions & MDBs	58,349	58,349	17,458	17,458	1,397
	Corporates	4,136,705	4,136,705	1,748,146	1,748,146	139,852
	Regulatory Retail	1,890,224	1,890,224	1,692,105	1,692,105	135,368
	Residential Mortgages	1,056,790	1,056,790	555,943	555,943	44,475
	Higher Risk Assets <sup>1</sup>	237	237	355	355	28
	Other Assets	350,914	350,914	254,246	254,246	20,340
	Defaulted Exposures <sup>2</sup>	296,424	296,424	370,561	370,561	29,645
		9,125,392	9,125,392	4,680,435	4,680,435	374,435
	(b) Off-Balance Sheet Exposures*					
	OTC Hedging Financial Instruments <sup>3</sup>	13,844	13,844	3,951	3,951	316
	Off-balance sheet exposures other than OTC					
	hedging financial instruments	254,731	254,731	232,303	232,303	18,584
		268,575	268,575	236,254	236,254	18,900
	Total On and Off-Balance Sheet Exposures	9,393,967	9,393,967	4,916,689	4,916,689	393,335

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## 42 CAPITAL ADEQUACY (Cont'd.)

(d) The breakdown of risk-weighted assets ("RWA") by exposures in each major risk category for the current financial year are as follows:

Ban	k			Net Exposures **	Risk- Weighted Assets	Total Risk- Weighted Assets After Effects of PSIA	Capital Requirement
2019	2019 (Cont'd.)		RM'000	RM'000	RM'000	RM'000	RM'000
(ii)	Large Exposures Risk Requirement	Long	18 Short	18	8	8	1
(iii)	Market Risk	Long	Onort				
()	Foreign Currency Risk <sup>4</sup>	1,483	1,935	(451)	2,271	2,271	182
				(451)	2,271	2,271	182
(iv)	Operational Risk				411,281	411,281	32,902
(v)	Total RWA and Capital Requirements				5,330,249	5,330,249	426,420

#### Note:

\* Credit equivalent of off-balance sheet items

\*\* After netting and credit risk mitigation

<sup>1</sup> Higher risk assets are defined in section B.2.2 : Definition of Exposures of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>2</sup> Defaulted exposures are classified based on Appendix 3 'Definition of Default' of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>3</sup> Credit equivalent amount for the OTC derivative positions are calculated based on 'current-exposure method' stipulated in CAFIB guidelines - Appendix VI issued by Bank Negara Malaysia.

<sup>4</sup> Computation is as per Part D - Market Risk of CAFIB guidelines issued by Bank Negara Malaysia.

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## 42 CAPITAL ADEQUACY (Cont'd.)

(e) The breakdown of credit risk disclosure by risk-weights (including deducted exposures) for the current financial year, are as follows:

-		Ехро							
2020	Sovereigns & Central Banks	Banks, MDBs and DFIs	Corporate	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Total Exposures after Netting and Credit Risk Mitigation	Total Risk- Weighted Assets
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Group Risk-Weights									
0%	991,324	20,797	2,139,926	3,295	921	-	111,034	3,267,297	-
20%	197,098	12,540	679,508	-	-	-	-	889,146	177,829
35%	-	-	-	-	544,741	-	-	544,741	190,659
50%	-	47,764	135,378	32	316,926	-	-	500,100	250,050
75%	-	-	-	773,110	-	-	-	773,110	579,833
100%	-	22	1,427,881	1,041,979	217,875	-	232,826	2,920,583	2,920,583
150%	-	-	19,153	1,196	-	39,989	-	60,338	90,507
	1,188,422	81,123	4,401,846	1,819,612	1,080,463	39,989	343,860	8,955,315	4,209,461

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## 42 CAPITAL ADEQUACY (Cont'd.)

(e) The breakdown of credit risk disclosure by risk-weights (including deducted exposures) for the current financial year, are as follows: (Cont'd.)

		Expo	sures after N	etting and Cre	dit Risk Mitiga	ation			
-	Sovereigns & Central	Banks, MDBs and		Regulatory	Residential	Higher Risk		Total Exposures after Netting and Credit Risk	Total Risk- Weighted
2020 (Cont'd.)	Banks	DFIs	Corporate	Retail	Mortgages	Assets	Other Assets	Mitigation	Assets
, ,	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Bank									
Risk-Weights									
0%	991,324	20,797	2,139,926	3,295	921	-	111,034	3,267,297	-
20%	197,098	12,540	679,508	-	-	-	-	889,146	177,829
35%	-	-	-	-	544,741	-	-	544,741	190,659
50%	-	47,764	135,378	32	316,926	-	-	500,100	250,050
75%	-	-	-	773,110	-	-	-	773,110	579,833
100%	-	22	1,427,881	1,041,979	217,875	-	232,826	2,920,583	2,920,583
150%	-	-	19,153	1,196	-	39,989	-	60,338	90,507
	1,188,422	81,123	4,401,846	1,819,612	1,080,463	39,989	343,860	8,955,315	4,209,461

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## 42 CAPITAL ADEQUACY (Cont'd.)

(e) The breakdown of credit risk disclosure by risk-weights (including deducted exposures) for the current financial year, are as follows:

		Ехро	sures after N	etting and Cre	dit Risk Mitiga	ation			
2019	Sovereigns & Central Banks RM'000	Banks, MDBs and DFIs RM'000	Corporate RM'000	Regulatory Retail RM'000	Residential Mortgages RM'000	Higher Risk Assets RM'000	Other Assets		Total Risk- Weighted Assets RM'000
Group									
<b>Risk-Weights</b>									
0%	1,127,645	20,487	1,883,855	3,892	886	-	96,668	3,133,433	-
20%	208,104	14,845	590,812	-	-	-	-	813,761	162,752
35%	-	-	-	-	551,400	-	-	551,400	192,990
50%	-	36,843	155,787	(4)	291,865	-	-	484,491	242,245
75%	-	-	-	790,849	-	-	-	790,849	593,137
100%	-	18	1,815,029	1,108,577	231,100	-	254,266	3,408,990	3,408,990
150%	-	-	167,544	2,921	-	40,598	-	211,063	316,595
	1,335,749	72,193	4,613,027	1,906,235	1,075,251	40,598	350,934	9,393,987	4,916,709

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## 42 CAPITAL ADEQUACY (Cont'd.)

(e) The breakdown of credit risk disclosure by risk-weights (including deducted exposures) for the current financial year, are as follows: (Cont'd.)

		Expo	sures after N	etting and Cre	dit Risk Mitiga	tion		Total Exposures	
2019 (Cont'd.)	Sovereigns & Central Banks RM'000	Banks, MDBs and DFIs RM'000	Corporate RM'000	Regulatory Retail RM'000	Residential Mortgages RM'000	Higher Risk Assets RM'000		after Netting and Credit Risk Mitigation	Total Risk- Weighted Assets RM'000
Bank									
<b>Risk-Weights</b>									
0%	1,127,645	20,487	1,883,855	3,892	886	-	96,668	3,133,433	-
20%	208,104	14,845	590,812	-	-	-	-	813,761	162,752
35%	-	-	-	-	551,400	-	-	551,400	192,990
50%	-	36,843	155,787	(4)	291,865	-	-	484,491	242,245
75%	-	-	-	790,849	-	-	-	790,849	593,137
100%	-	18	1,815,029	1,108,577	231,100	-	254,246	3,408,970	3,408,970
150%	-	-	167,544	2,921	-	40,598	-	211,063	316,595
	1,335,749	72,193	4,613,027	1,906,235	1,075,251	40,598	350,914	9,393,967	4,916,689

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# 42 CAPITAL ADEQUACY (Cont'd.)

(f) The breakdown of risk-weighted assets by risk-weights are as follows:

	G	roup	E	Bank
	Principal	Risk-weighted	Principal	<b>Risk-weighted</b>
	RM'000	RM'000	RM'000	RM'000
2020				
0%	3,267,297	-	3,267,297	-
20%	889,146	177,829	889,146	177,829
35%	544,741	190,659	544,741	190,659
50%	500,100	250,050	500,100	250,050
75%	773,110	579,833	773,110	579,833
100%	2,920,583	2,920,583	2,920,583	2,920,583
150%	60,338	90,507	60,338	90,507
Risk-weighted assets for credit risk	8,955,315	4,209,461	8,955,315	4,209,461
Risk-weighted assets for market risk		6,645		5,004
Risk-weighted assets for operational				
risk		415,592		425,380
Large exposure risk-weighted assets				
for equity holdings		8		8
Total risk-weighted assets		4,631,706		4,639,853
2019				
0%	3,133,433	-	3,133,433	-
20%	813,761	162,752	813,761	162,752
35%	551,400	192,990	551,400	192,990
50%	484,491	242,245	484,491	242,245
75%	790,849	593,137	790,849	593,137
100%	3,408,990	3,408,990	3,408,970	3,408,970
150%	211,063	316,595	211,063	316,595
Risk-weighted assets for credit risk	9,393,987	4,916,709	9,393,967	4,916,689
Risk-weighted assets for market risk		2,271		2,271
Risk-weighted assets for operational				
risk		405,372		411,281
Large exposure risk-weighted assets				
for equity holdings		8		8
Total risk-weighted assets		5,324,360		5,330,249

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#### 42 CAPITAL ADEQUACY (Cont'd.)

(g) The risk-weighted assets and capital requirements for the various categories of risk under market risk are as follows:

	2020		20	19
	Risk-		Risk-	
	Weighted	0	Weighted	Qualitat
	Assets	Capital	Assets	Capital
Group	Equivalent RM'000	Required RM'000	Equivalent RM'000	Required RM'000
Foreign Exchange Risk	6,645	532	2,271	182
Total	6,645	532	2,271	182

	202	2020		19
	Risk-		Risk-	
	Weighted		Weighted	
	Assets	Capital	Assets	Capital
	Equivalent	Required	Equivalent	Required
Bank	RM'000	RM'000	RM'000	RM'000
Foreign Exchange Risk	5,004	400	2,271	182
Total	5,004	400	2,271	182

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#### 43 SEGMENT INFORMATION

Segment information is presented in respect of the Group's business and geographical segments.

The primary format, the business segment information, is prepared based on internal management reports, which are used by senior management for decision making and performance management. The amounts for each business segment are shown after the allocation of certain centralised cost, funding income and the applicable transfer pricing where appropriate. Transactions between segments are recorded within the segment as if they are third party transactions and are eliminated on consolidation. All inter-segment transactions are conducted at arm's length basis on normal commercial terms that are not more favourable than those generally available to public.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 43 SEGMENT INFORMATION (Cont'd.)

#### (a) Primary Segment - By Business Segments:

The Group comprises the following main business segments:

#### (i) Treasury and Capital Market

The treasury and capital market operations are involved in proprietary trading in treasury related products and services such as foreign exchange, money market operations and securities trading and Ijarah rental swap.

#### (ii) Corporate and Investment Banking

The corporate and investment banking operations focus on business needs to large corporate customers, primarily public listed companies as well as financial institutions. The products and services offered to customers include direct financing, advisory banking service, equity financing, Islamic securities/sukuk issuance, syndicated financing, mergers and acquisition advisory services and debt restructuring advisory services.

#### (iii) Commercial Banking

Commercial banking operation provides a full range of financial services to customers, primarily non-public listed companies as well as small and medium sized enterprises. The products and services offered include long and short term financing such as working capital financing, asset financing, project financing as well as trade financing.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 43 SEGMENT INFORMATION (Cont'd.)

## (a) Primary Segment - By Business Segment (Cont'd.)

	Treasury &	Corporate &		Retail		
Group	Capital Markets	Investment Banking	Commercial Banking	Banking and Others		Total
2020	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
External revenue Revenue from other	158,465	84,193	23,423	111,745	-	377,826
segments	129,393	555	1,508	64,116	(195,572)	-
Total Revenue	287,858	84,748	24,931	175,861	(195,572)	377,826
Segment results Unallocated expenses	58,705	46,440	14,741	(41,583)		78,303 (76,041)
Profit before zakat and taxation						2,262
Taxation <b>Net loss for the year</b>						(15,469) (13,207)
Other information Segment assets Unallocated corporate assets Total assets	4,008,975	1,158,249	246,716	3,031,251	(28,754)	8,416,437 <u>166,461</u> 8,582,898
Total liabilities	7,432,443	387,295	414,313	7,000,071	(8,428,791)	6,805,331
Other segment items Purchase of property and equipment				5,798		5,798
Purchase of intangible assets Depreciation of				238		238
property and equipment Amortisation of				3,695		3,695
intangible assets Other non-cash expense expenses other	9			5,673		5,673
than depreciation		3,689	921	(106,314)	-	(101,704)

(b) Secondary Segment - By Geographical Locations

Group
2020
Malaysia

	Profit Before	
Operating	Zakat and	Total
Revenue RM'000	Taxation RM'000	Assets RM'000
377,826	2,262	8,582,898

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 43 SEGMENT INFORMATION (Cont'd.)

#### (a) Primary Segment - By Business Segment (Cont'd.)

	Treasury & Capital	Corporate & Investment	Commercial	Retail Banking		
Group	Markets	Banking	Banking	and Others		Total
2019	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
External revenue	122,380	108,370	35,800	216,486	-	483,036
Revenue from other segments	198,314	807	2,413	92,893	(294,427)	_
Total Revenue	320,694	109,177	38,213	309,379	(294,427)	483,036
Segment results Unallocated expenses	12,108	31,422	15,343	69,798	-	128,671 (97,598)
Profit before zakat and taxation						31,073
Taxation						(110,096)
Net loss for the year						(79,023)
Other information Segment assets Unallocated corporate	3,691,714	1,484,506	391,237	3,106,281	(95,922)	8,577,816
assets Total assets						498,648 9,076,464
Total liabilities	7,671,535	799,859	420,892	6,887,953	(8,421,132)	7,359,107
Other segment items Purchase of property						
and equipment				7,541		7,541
Purchase of intangible assets				1,013		1,013
Depreciation of property and equipment				3,777		3,777
Amortisation of intangible assets				6,006		6,006
Other non-cash expenses other						
than depreciation	5	436	461	(27,960)	-	(27,058)

(b) Secondary Segment - By Geographical Locations

Group 2019
Malaysia

	Profit Before	
Operating Revenue	Zakat and Taxation	Total Assets
RM'000	RM'000	RM'000
483,036	31,073	9,076,464

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 44 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES

### Determination of fair value and fair value hierarchy

The Bank uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets and liabilities;

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and

Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

	Level 2	Level 3	Total
Group	RM'000	RM'000	RM'000
2020			
Financial assets			
Debt instruments measured at FVOCI	3,948,972	-	3,948,972
Equity instruments at FVOCI	-	18	18
Financing, advances and other receivables	1,710,471	2,478,357	4,188,828
Hedging financial instruments	7,310	-	7,310
Total	5,666,753	2,478,375	8,145,128
Financial liability			
Deposits from customers	4,457,664	-	4,457,664
Hedging financial instruments	8,661	-	8,661
	4,466,325	-	4,466,325
2019			
Financial assets			
Securities held at FVTPL	219	-	219
Debt instruments measured at FVOCI	3,647,186	-	3,647,186
Equity instruments at FVOCI	-	18	18
Financing, advances and other receivables	1,760,739	3,024,764	4,785,503
Hedging financial instruments	5,190	-	5,190
Total	5,413,334	3,024,782	8,438,116
Financial liability			
Deposits from customers	5,080,364	-	5,080,364
Hedging financial instruments	7,626	-	7,626
	5,087,990	-	5,087,990

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 44 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (Cont'd.)

Determination of fair value and fair value hierarchy (Cont'd.)

	Level 2	Level 3	Total
	RM'000	RM'000	RM'000
Bank			
2020			
Financial assets			
Debt instruments measured at FVOCI	3,948,972	-	3,948,972
Equity instruments at FVOCI	-	18	18
Financing, advances and other receivables	1,710,471	2,478,357	4,188,828
Hedging financial instruments	7,310	-	7,310
Total	5,666,753	2,478,375	8,145,128
Financial liabilities			
Deposits from customers	4,472,852	-	4,472,852
Hedging financial instruments	8,661	-	8,661
	4,481,513	-	4,481,513
2019			
Financial assets			
Securities held at FVTPL	219	-	219
Debt instruments measured at FVOCI	3,647,186	-	3,647,186
Equity instruments at FVOCI	-	18	18
Financing, advances and other receivables	1,760,739	3,024,764	4,785,503
Hedging financial instruments	5,190	-	5,190
Total	5,413,334	3,024,782	8,438,116
Financial liabilities			
Deposits from customers	5,095,915	-	5,095,915
Hedging financial instruments	7,626	-	7,626
	5,103,541	-	5,103,541

## Description of significant unobservable inputs to valuation:

	Valuation technique	Significant Unobservable inputs	Range (weighted average)
Financing, advances and other receivables	DCF method	Profit rate	5.4% - 5.6%

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# **NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020**

#### 44 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (Cont'd.)

#### Determination of fair value and fair value hierarchy (Cont'd.)

Financial instruments comprise financial assets and financial liabilities. The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction, other than in a forced or liquidation sale. The information presented herein represents best estimates of fair values of financial instruments at the reporting date.

The estimated fair values of those on-balance sheets financial assets and financial liabilities as at the reporting date approximate their carrying amounts as shown in the statement of financial position, except for the following assets and liabilities:

	Group				
	202	20	201	9	
	Carrying		Carrying		
	Value	Fair Value	Value	Fair Value	
	RM'000	RM'000	RM'000	RM'000	
Financial Assets					
Financing, advances and other receivables	4,190,380	4,188,827	4,786,413	4,785,503	
	4,190,380	4,188,827	4,786,413	4,785,503	
Financial Liabilities					
Deposits from customers	4,485,272	4,457,664	5,121,638	5,080,364	
	4,485,272	4,457,664	5,121,638	5,080,364	
		Bar	nk		

	Bailly				
	202	20	2019		
	Carrying	Carrying			
	Value	Fair Value	Value	Fair Value	
	RM'000	RM'000	RM'000	RM'000	
Financial Assets					
Financing, advances and other receivables	4,190,380	4,188,827	4,786,413	4,785,503	
	4,190,380	4,188,827	4,786,413	4,785,503	
Financial Liabilities					
Deposits from customers	4,501,003	4,472,852	5,138,082	5,095,915	
	4,501,003	4,472,852	5,138,082	5,095,915	

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 44 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (Cont'd.)

### Determination of fair value and fair value hierarchy (Cont'd.)

The following methods and assumptions used to estimate the fair values of the following classes of financial instruments:

#### (a) Cash and Short-Term Funds

The carrying amount approximates fair value due to the relatively short maturity of the financial instruments.

#### (b) Deposits and Placements with Banks and Other Financial Institutions

The fair values of those financial instruments with remaining maturities of less than one year approximate their carrying values due to their relatively short maturities. For those financial instruments with maturities of more than one year, the fair values are estimated based on discounted cash flows using applicable prevailing market rates of similar remaining maturities at the reporting date. As at the reporting date, all deposits and placements with banks and other financial institutions have maturity less than one year.

#### (c) Hedging Financial Instruments

Derivatives products valued using a valuation technique with market observable inputs are mainly ijarah rental swaps and promissory foreign exchange contracts. The most frequently applied valuation techniques include forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 44 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (Cont'd.)

Determination of fair value and fair value hierarchy (Cont'd.)

#### (d) Financing, Advances and Other Receivables

The fair values of variable rate financing are estimated to approximate their carrying values. For fixed rate financing, the fair values are estimated based on expected future cash flows of contractual instalment payments, discounted at applicable and prevailing rates at reporting date offered for similar facilities to new customers with similar credit profiles. In respect of impaired financing, the fair values are deemed to approximate the carrying values which are net of impairment allowances.

# (e) Deposits from Customers, Deposits and Placement of Banks and Other Financial Institutions

The fair values of deposits payable on demand and deposits and placements with maturities of less than one year approximate their carrying values due to the relatively short maturity of these instruments. The fair values of fixed deposits and placements with remaining maturities of more than one year are estimated based on discounted cash flows using applicable rates currently offered for deposits and placements with similar remaining maturities. As at the reporting date, all deposits and placements of banks and other financial institutions have maturity less than one year.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 45 SIGNIFICANT EVENTS DURING THE YEAR AND SUBSEQUENT EVENTS AFTER THE REPORTING DATE

#### (a) Significant events during the year

#### (i) Automatic moratorium

BNM had in March 2020 announced a measure to relieve the burden on businesses and households through 6 months automatic moratorium on financing repayments. The 6 months moratorium from April 2020 to September 2020 is automatically granted to eligible customers as per government directive. In accordance with MFRS 9, the Bank has recognised modification loss of RM52.3 million in April 2020 due to cashflow modification on Personal Financing and Hire Purchase accounts which were granted with the automatic 6 months moratorium.

Modification loss is driven from modified contractual cash flow (6 months extended maturity) in the fixed rate portfolio covering Hire Purchase financing and Personal financing. The loss is calculated from the difference between Net Present Value (NPV) of the affected portfolio under original maturity as compared to NPV of the affected portfolio under extended maturity using the original effective profit rate (EPR) of each individual account.

	Personal Financing RM'000	Auto Financing RM'000	Total RM'000
Modification Loss as at 1 April 2020	35,852	16,402	52,254
Less : Unwinding effect as at 31 December 2020	(2,903)	(2,178)	(5,081)
Net Modification Loss	32,949	14,224	47,173

#### NPV as at 1 April 2020

Segment	NPV at Original Maturity RM'000	NPV at Extended Maturity RM'000	Variance RM'000
AUTO	658,382	641,980	(16,402)
PF	855,409	819,557	(35,852)
Expected Loss ()	(52,254)		

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 45 SIGNIFICANT EVENTS DURING THE YEAR AND SUBSEQUENT EVENTS AFTER THE REPORTING DATE (CONT'D.)

#### (a) Significant events during the year (Cont'd.)

#### (ii) Targeted Repayment Assistance

As per Government directive to accommodate the customer's burden from the impact of COVID19, the Bank has provided Targeted Repayment Assistance (TRA) to individual and business customers from October 2020 onwards via financing restructuring approach. Under financing restructuring approach, the Bank considers the customer's difficulties arising from business disruption, loss of job, salary pay cut and affected household income by giving assistance by deferring 3 months instalment or reduction in monthly instalment amount.

Bank and customer enter into new agreed terms of pricing and repayment schedule which aligned to customer's affordability and payment capability. New agreed pricing is managed to be at least same or slightly above from effective profit rate under the previous contract to mitigate any modification loss derives from modified contractual cashflow at lower effective profit rate due to extension or change in future instalment.

- (a) In applying the definition of defaulted exposures under the policy documents on Capital Adequacy Framework and Capital Adequacy Framework for Islamic Banks to financing for which repayment assistance is extended:
  - (i) the determination of "days past due" is based on the new repayment terms of a financing that has been resheduled and restructured. Where the repayment terms include a repayment deferral, the determination of days past due should exclude the deferred repayment period;
  - (ii) for financing to individuals or small and medium enterprise (SMEs), a customer is not considered to be in default based on "unlikeliness to repay" at the time the repayment assistance is granted, except where the financing is sold by the banking institution at a material loss or the customer is subjected to bancruptcy actions. This reflects the high level of continuing uncertainty arising from the impact of and future developments surrounding COVID-19, and the lower information visibility most banking institutions currently have on retail customers. It is also consistent with expectations for banking institutions to consider a customer longer term ability to repay given the current environment; and
  - (iii) for financing to corporates, the assessment of "unlikeliness to repay" is not based solely on the customer taking up an offer of repayment assistance extended by the Bank. The Bank determine "unlikeliness to repay" based on more realistic assessment of all relevant indicators and information available on the corporate customer. The assessment also take into consideration the new repayment terms agreed with the corporate customer, the underlying cause of the financial difficulty faced and whether this is likely to be temporary due to COVID-19 or a longer-term concern.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 45 SIGNIFICANT EVENTS DURING THE YEAR AND SUBSEQUENT EVENTS AFTER THE REPORTING DATE (CONT'D.)

(a) Significant events during the year (Cont'd.)

#### (ii) Targeted Repayment Assistance (Cont'd.)

- (b) The regulatory capital treatment specified in paragraph 3.4(c)(ii)(a) shall apply to financing denominated in Malaysia Ringgit or foreign currency that meet the following criteria :
  - (i) the principal or profit, or both, is not in arrears exceeding 90 days as at the date of application for repayment assistance; and
  - (ii) the application for repayment assistance by a customer is received on or before 30 June 2021

For the avoidance of doubt, the regulatory capital treatment shall also apply to rescheduled and restructure financing that are facilitated by Agensi Kaunseling dan Pengurusan Kredit (AKPK), the Small Debt Resolution Scheme (SDRS), and the Corporate Debt Restructuring Committee (CDRC).

(c) Classification in the Central Credit Reference Information System (CCRIS)

The Bank shall continue to observe the following treatment in relation to rescheduling and restructuring of individual, SME and corporate financing that meet the criteria in (b)(i) and (ii), including financing that is restructured and rescheduled more than once :

- (i) the financing shall not be reported as "rescheduled and restructured" in CCRIS; and
- (ii) the financing shall not be classified as credit-impaired in CCRIS.

The treatment in CCRIS reporting is aligned with figures reported in the Bank's financial statements.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 45 SIGNIFICANT EVENTS DURING THE YEAR AND SUBSEQUENT EVENTS AFTER THE REPORTING DATE (CONT'D.)

- (a) Significant events during the year (Cont'd.)
  - (iii) Exposures to COVID-19

Exposures to COVID-19 impacted sectors

	Financing, advances and other receivables					
On-balance sheet (net of impairment)		Undrawn (off-balance sheet)		Total exp	Dosures	
2020	2019	2020	2019	2020	2019	
RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
1,070,002	1,284,645	198,206	300,034	1,268,208	1,584,679	
	2020 RM'000	2020 2019 RM'000 RM'000	2020 2019 2020 RM'000 RM'000 RM'000	2020 2019 2020 2019 RM'000 RM'000 RM'000 RM'000	2020 2019 2020 2019 2020 RM'000 RM'000 RM'000 RM'000 RM'000	

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 45 SIGNIFICANT EVENTS DURING THE YEAR AND SUBSEQUENT EVENTS AFTER THE REPORTING DATE (CONT'D.)

- (a) Significant events during the year (Cont'd.)
  - (iii) Exposures to COVID-19 (Cont'd.)

#### Customer relief and support measures

	Retail customers as at 31 December 2020			Non-retail customers as at 31 December 2020				0	
			<u>Personal</u>						
	Mortgages	Hire purchase	financing	Total	SM	Es	Corpo	rates	Total
					Stage 1	Stage 2	Stage 1	Stage 2	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
Outstanding balance for automatic moratoriums, repayment assistances, rescheduling and restructuring ("R&R")									
granted	1,100,984	635,113	862,264	2,598,361	178,416	35,245	29,908	21,639	265,208
Matured and repaying as per revised schedules	878,026	600,836	805,969	2,284,831	99,013	12,942	-	_	111,955
Extended	143,581	15,373	20,924	179,878	79,403	22,303	29,908	21,639	153,253
Missed payments	79,377	18,905	35,371	133,653	-	-	-	-	-
<u>As a percentage of total:</u> Matured and repaying as per revised									
schedules	80%	95%	93%	88%	55%	37%	0%	0%	42%
Extended	13%	2%	2%	7%	45%	63%	100%	100%	58%
Missed payments	7%	3%	4%	5%	0%	0%	0%	0%	0%
	100%	100%	100%	100%	100%	100%	100%	100%	100%

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 45 SIGNIFICANT EVENTS DURING THE YEAR AND SUBSEQUENT EVENTS AFTER THE REPORTING DATE (CONT'D.)

- (a) Significant events during the year (Cont'd.)
  - (iii) Exposures to COVID-19 (Cont'd.)

## Overlays and adjustments for expected credit loss amid COVID-19 environment

As the current MFRS 9 models are not expected to generate levels of expected credit loss ("ECL") with sufficient reliability in view of the unprecedented and on-going COVID-19 pandemic, overlays and post-model adjustments have been applied to determine a sufficient overall level of ECLs for the year ended and as at 31 December 2020.

These overlays and post-model adjustments were taken to reflect the latest macroeconomic outlook not captured in the modelled outcome and the potential impact to delinquencies and defaults when the various relief and support measures expire in 2021.

The overlays and post-model adjustments involved significant level of judgement and reflect the management's views of possible severities of the pandemic and paths of recovery in the forward looking assessment for ECL estimation purposes.

The customers who have received repayment supports remain in their existing stages unless they have been individually identified as not viable or with subsequent indicators of significant increase in credit risk from each of their pre-COVID-19 status. The overlays and post-model adjustments were generally made at portfolio level in determining the sufficient level of ECLs.

Total overlays for ECLs maintained by the Group as at 31 December 2020 are RM177.1 million.

#### (b) Subsequent events after the reporting date

There were no material events subsequent to the statements of financial position date that requires disclosure or adjustments to the financial statements.

#### 46 HOLDING COMPANY

The holding company for the Bank is Kuwait Finance House K.S.C, a licensed Islamic Bank incorporated in Kuwait.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 47 FINANCIAL RISK MANAGEMENT

The following section discusses the Bank's risk management policies. The measurement of Expected Credit Loss ("ECL") under MFRS9 uses the information and approaches that the Bank uses to manage credit risk, though certain adjustments are made in order to comply with the MFRS9 requirements.

As an Islamic Bank with diverse financial product offerings, the Group and the Bank are exposed to different types of financial risks arising from their financial instruments. Financial risks encompass credit risks, liquidity risks and market risks. Due to these, risk management is integral to the Bank's operation.

The main financial risks affecting the Group and the Bank are discussed further as follows:

## (a) Credit Risk

Credit risk is the risk of suffering financial loss, should any of the Bank's customers, clients or market counterparties fail to fulfil their contractual obligations to the Bank. Credit risk arises mainly from interbank, corporate and consumer financing and advances, and commitments arising from such financing activities, but can also arise from credit enhancement provided, such as financial guarantees and letters of credit.

The Bank is also exposed to other credit risks arising from investments in securities and other exposures arising from its trading activities ('trading exposures') including non-equity trading portfolio assets and derivatives as well as settlement balances with market counterparties.

Credit risk is the single largest risk for the Bank's business; management therefore carefully manages its exposure to credit risk. The credit risk management and control are centralised in credit risk management team which reports regularly to the Board of Directors and head of each business unit.

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## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) Credit Risk (Cont'd.)

## (i) Expected credit loss ("ECL") measurement

MFRS 9 outlines a three-stage model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in Stage 1 and has its credit risk continuously monitored by the Bank.
- If a significant increase in credit risk ("SICR") since initial recognition is identified, the financial instrument is moved to Stage 2 but is not yet deemed to be credit-impaired. Note 47(a)(i)(iii) describe how the Bank determines when a significant increase in credit risk has occurred.
- If the financial instrument is credit-impaired, the financial instrument is then moved to Stage 3. Note 47(a)(i)(iv) describe how the Bank defines credit-impaired and default.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next 12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis. Note 47(a)(i)(v) describe the inputs, assumptions and estimation techniques used in measuring the ECL.
- A pervasive concept in measuring ECL in accordance with MFRS 9 is that it should consider forward-looking information. Note 47(a)(i)(vi) describe how the Bank has incorporated this in its ECL models.

Further explanation is also provided of how the Bank determines appropriate groupings when ECL is measured on a collective basis.

## (i) Credit risk grades

The Bank allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower. A master scale is a scale of credit risk grades, typically denominated by a combination of numbers, letters or both, which represent the relative credit risk assigned to each class or grade.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates so, for example, the difference in risk of default between credit risk grades 1 and 2 is smaller than the difference between credit risk grades 2 and 3.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) Credit Risk (Cont'd.)

## (i) Expected credit loss ("ECL") measurement (Cont'd.)

## (i) Credit risk grades (Cont'd.)

Each exposure is allocated to a credit risk grade at initial recognition based on available information about the customer. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade. The monitoring typically involves use of the following data.

Retail exposures	All exposures
Internally collected data	Payment record –
on customer behaviour.	this includes
	overdue status as
Any other information	well as a range of
	variables about
•	payment ratios.
0	
	Utilisation of the
delinquency.	granted limit.
	Requests for and
	granting of
	forbearance.
	Evictical and
	Existing and
	forecast changes in
	business, financial and economic
	conditions.
	Internally collected data on customer behaviour. Any other information about the customers which impacts the

The Bank's rating method comprises 7 rating levels for instruments not in default (1 to 7) and one default class (8). The master scale assigns each rating category a specified range of probabilities of default, which is stable over time. The rating methods are subject to an annual validation and recalibration so that they reflect the latest projections in the light of all actual observed defaults.

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## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) Credit Risk (Cont'd.)

## (i) Expected credit loss ("ECL") measurement (Cont'd.)

## (i) Credit risk grades (Cont'd.)

## Credit rating mapping table

This provides useful information to users of the financial statements in understanding the Bank's risk management practices and evaluating the nature of risks arising from financial instruments. The Bank's internal rating scale and mapping of external ratings are set out below:

Description of the grade	Bank rating	Moody's Rating	PD
High grade	1 to 4	Aaa to Baa3	0.03% to 0.82%
Standard grade	4- to 7-	Ba1 to Caa3	1.14% to 21.58%
Default	=8 or >8	Ca, C	100.00%

## (ii) Generating the term structure of Probability of Default ("PD")

Credit risk grades are a primary input into the determination of the term structure of PD for exposures. The Bank collects performance and default information about its credit risk exposures analysed by jurisdiction or region and by type of product and customer as well as by credit risk grading.

The Bank employs statistical models to analyse the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change as a result of the passage of time.

This analysis includes the identification and calibration of relationships between changes in default rates and changes in key macro-economic factors as well as indepth analysis of the impact of certain other factors (e.g. forbearance experience) on the risk of default.

For exposures to specific industries and/or regions, the analysis may extend to relevant commodity and/or real estate prices. Based on advice from the Bank Market Risk Committee and economic experts and consideration of a variety of external actual and forecast information, the Bank formulates a 'base scenario' of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios (see discussion below on incorporation of forward-looking information). The Bank then uses these forecasts to adjust its estimates of PDs.

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## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) Credit Risk (Cont'd.)

#### (i) Expected credit loss ("ECL") measurement (Cont'd.)

#### (iii) Significant increase in credit risk ("SICR")

The Bank considers a financial instrument to have experienced a significant increase in credit risk when one or more of the following quantitative, qualitative or backstop criteria have been met:

#### Quantitative criteria:

The criteria for determining whether credit risk has increased significantly vary by portfolio and include quantitative changes in PDs and qualitative factors, including a backstop based on delinquency. The credit risk of a particular exposure is deemed to have increased significantly since initial recognition if, based on the Bank's quantitative modelling, the remaining lifetime PD is determined to have increased by more than (a predetermined percentage/range).

Using its expert credit judgement and, where possible, relevant historical experience, the Bank may determine that an exposure has undergone a significant increase in credit risk based on particular qualitative indicators that it considers are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

As a backstop, the Bank considers that a significant increase in credit risk occurs no later than when an asset is  $\geq$  30 days past due ("DPD"). Days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the customer.

Quantitative criteria for determining the signifiacnt increase in credit risk are summarised in the below table:

Portfolio	Method		
FOILIOIIO	DPD	Rating degradation	
Non- Retail	30	Please refer the below Rating Degradation table	
Retail	30	Not Applicable	

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# 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

- (a) Credit Risk (Cont'd.)
- (i) Expected credit loss ("ECL") measurement (Cont'd.)
  - (iii) Significant increase in credit risk ("SICR") (cont'd.)

## Criteria under Stage 2 highlighted as follows:

		Retail	Non-Retail
	Primary indicators		
1	Rating deterioration since inception	Not applicable	<ul> <li>2 Notches down to 5-(internal) or Ba3 (external) and worse</li> </ul>
	Secondary indicators	5	
2	Credit Review / Early Warning indicators ("EWI)"	<ul> <li>EWI</li> <li>Credit Review / Credit committee decision</li> </ul>	<ul> <li>EWI</li> <li>Credit Review / Credit committee decision</li> </ul>
3	Cross Facility contagion	<ul> <li>Facilities of customers with Non Performing Financing &lt; 50% of their exposure</li> </ul>	<ul> <li>Facilities of customers with Non Performing Financing &lt; 50% of their exposure</li> </ul>
	Backstop		
4	30 Days Past Due ("DPD")	<ul> <li>Backstop of 30 DPD will be applied to all facilities</li> </ul>	<ul> <li>Backstop of 30 DPD will be applied to all facilities</li> </ul>
5	Rating / Probability of Default ("PD") cut-off	Not applicable	<ul> <li>Internal rating cut off of 7-</li> </ul>

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## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

- (a) Credit Risk (Cont'd.)
- (i) Expected credit loss ("ECL") measurement (Cont'd.)
  - (iii) Significant increase in credit risk ("SICR") (Cont'd.)

Criteria under Stage 3 highlighted as follows: (Cont'd.)

		Retail	Non-Retail
	Primary indicators		
1	Rating deterioration since inception	<ul> <li>Rating deterioration will not be applicable to the retail portfolio</li> </ul>	<ul> <li>Internal Rating 8.9.10</li> <li>External Rating from C and worse</li> </ul>
2	Obligor Status	<ul> <li>Bankruptcy</li> </ul>	Wound up
	Secondary indicators	5	
3	Credit Review / Early Warning indicators ("EWI)"	<ul> <li>Credit Review / Credit committee decision</li> <li>Credit Review / Credit committee decision</li> </ul>	<ul> <li>Credit Review / Credit committee decision</li> <li>Credit Review / Credit committee decision</li> </ul>
4	Restructures	<ul> <li>All facilities rescheduled &amp; restructured ("R&amp;R") due to financial difficulty</li> </ul>	<ul> <li>All facilities rescheduled &amp; restructured ("R&amp;R") due to financial difficulty</li> </ul>
	Backstop		
5	90 Days Past Due ("DPD")	<ul> <li>Backstop of 90 DPD will be applied to all facilities</li> </ul>	<ul> <li>Backstop of 90 DPD will be applied to all facilities</li> </ul>
6	Rating / Probability of Default ("PD") cut-off	<ul> <li>Rating deterioration will not be applicable to the retail portfolio</li> </ul>	<ul> <li>Internal rating cut off of 8 or worse.</li> </ul>

The Bank monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that the criteria are capable of identifying significant increase in credit risk before an exposure is in default.

## Qualitative criteria:

For Retail portfolios, if the customer meets one or more of the following criteria:

- In short-term forbearance
- Extension to the terms granted
- Previous arrears within the last 12 month

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## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

- (a) Credit Risk (Cont'd.)
- (i) Expected credit loss ("ECL") measurement (Cont'd.)

## (iii) Significant increase in credit risk ("SICR") (cont'd.)

## Criteria under Stage 2 highlighted as follows: (Cont'd.)

For Non retail and Treasury portfolios, if the customer is on the Watchlist and/or the instrument meets one or more of the following criteria:

- Significant increase in credit spread
- Significant adverse changes in business, financial and/or economic conditions in which the customer operates
- Actual or expected forbearance or restructuring
- Actual or expected significant adverse change in operating results of the customer
- Significant change in collateral value (secured facilities only) which is expected to increase risk of default
- Early signs of cash flow/liquidity problems such as delay in servicing of trade creditors/loans

For treatment of Low Credit Risk ("LCR") practical expedient the Bank will maintain a higher threshold of externally rated, Aa- and above as the cut-off grade for applying LCR.

The assessment of SICR incorporates forward-looking information and is performed on a quarterly basis at a portfolio level for all Retail financial instruments held by the Bank. In relation to Non-Retail and Treasury financial instruments, where a Watchlist is used to monitor credit risk, this assessment is performed at the counterparty level and on a periodic basis.

## (iv) Definition of default and credit-impaired assets

The Bank defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired.

The Bank considers a financial asset to be in default when:

- the customer is unlikely to pay its credit obligations to the Bank in full, without recourse by the Bank to take actions such as realising security (if any is held); or
- the customer is past due more than 90 days on any material credit obligation to the Bank. Overdrafts are considered as being past due once the customer has breached an advised limit or been advised of a limit smaller than the current amount outstanding.

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## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) Credit Risk (Cont'd.)

### (i) Expected credit loss ("ECL") measurement (Cont'd.)

### (iv) Definition of default and credit-impaired assets (Cont'd.)

In assessing whether a customer is in default, the Bank considers indicators that are:

- qualitative e.g. breaches of covenant;
- quantitative e.g. overdue status and non-payment on another obligation of the same issuer
- based on data developed internally and obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

The definition of default largely aligns with that applied by the Bank for regulatory capital purposes.

### (v) Measuring ECL – Explanation of inputs, assumptions and estimation techniques

The key inputs into the measurement of ECL are the term structure of the following

- Probability of Default ("PD");
- Loss Given Default ("LGD");
- Exposure at Default ("EAD");

These parameters are generally derived from internally developed statistical models and other historical data. They are adjusted to reflect forward-looking information as described above.

PD estimates are estimates at a certain date, which are calculated based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors. Where it is available, market data may also be used to derive the PD for large corporate counterparties. If a counterparty or exposure migrates between rating classes, then this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates.

LGD represents the Bank's expectation of the extent of loss on a defaulted exposure. LGD varies by type of counterparty, type and seniority of claim and availability of collateral or other credit support. LGD is expressed as a percentage loss per unit of exposure at the time of default (EAD). LGD is calculated on a 12-month or lifetime basis, where 12-month LGD is the percentage of loss expected to be made if the default occurs in the next 12 months and Lifetime LGD is the percentage of loss expected to be made if the default occurs over the remaining expected lifetime of the financing.

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) Credit Risk (Cont'd.)

### (i) Expected credit loss ("ECL") measurement (Cont'd.)

# (v) Measuring ECL – Explanation of inputs, assumptions and estimation techniques (Cont'd.)

EAD represents the expected exposure in the event of a default. The Bank derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of a financial asset is its gross carrying amount. For lending commitments and financial guarantees, the EAD includes the amount drawn, as well as potential future amounts that may be drawn under the contract, which are estimated based on historical observations and forward-looking forecasts. For some financial assets, EAD is determined by modelling the range of possible exposure outcomes at various points in time using scenario and statistical techniques.

As described above, and subject to using a maximum of a 12-month PD for financial assets for which credit risk has not significantly increased, the Bank measures ECL considering the risk of default over the maximum contractual period (including any customer's extension options) over which it is exposed to credit risk, even if, for risk management purposes, the Bank considers a longer period. The maximum contractual period extends to the date at which the Bank has the right to require repayment of an advance or terminate a loan commitment or guarantee.

However, for credit card facilities that include both a financing and an undrawn commitment component, the Bank measures ECL over a period longer than the maximum contractual period if the Bank's contractual ability to demand repayment and cancel the undrawn commitment does not limit the Bank's exposure to credit losses to the contractual notice period. These facilities do not have a fixed term or repayment structure and are managed on a collective basis. The Bank can cancel them with immediate effect but this contractual right is not enforced in the normal day-to-day management, but only when the Bank becomes aware of an increase in credit risk at the facility level. This longer period is estimated taking into account the credit risk management actions that the Bank expects to take and that serve to mitigate ECL. These include a reduction in limits, cancellation of the facility and/or turning the outstanding balance into a financing with fixed repayment terms.

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) Credit Risk (Cont'd.)

### (i) Expected credit loss ("ECL") measurement (Cont'd.)

### (vi) Forward-looking information incorporated in the ECL models

The Bank incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. Based on advice from the KFH Group Risk expert and economic experts and consideration of a variety of external actual and forecast information, the Bank formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies and monetary authorities in the countries where the Bank operates, supranational organisations such as the Organisation for Economic Cooperation and Development ("OECD") and the International Monetary Fund, and selected private-sector and academic forecasters.

The base case represents a most-likely outcome and is aligned with information used by the Bank for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Bank carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios.

The Bank relied on Moody's historical industry analysis and has identified the key macroeconomic variables impacting credit risk and expected credit losses for each portfolio.

	2019	2020
Gross Domestic Product ("GDP") (RM Billion)	1443.96	1446.73
Kuala Lumpur Stock Exchange Index ("KLSE")	1577.96	1538.4

Predicted relationships between the key indicators and default loss rates on various portfolios of financial assets have been used in reference to Moody's economic database for the ranges of historical data of 3.25 years (13 Quarters) and forecasted data of 5 years (20 Quarters).

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

- (a) Credit Risk (Cont'd.)
- (i) Expected credit loss ("ECL") measurement (Cont'd.)

### (vii) Grouping of instruments for losses measured on a collective basis

For expected credit loss provisions modelled on a collective basis, a grouping of exposures is performed on the basis of shared risk characteristics, such that risk exposures within a group are homogeneous. In performing this grouping, there must be sufficient information for the group to be statistically credible. Where sufficient information is not available internally, the Bank has considered benchmarking internal/external supplementary data to use for modelling purposes. The characteristics and any supplementary data used to determine groupings are outlined below:

Retail – Groupings for collective measurement

Product type (e.g. Auto Financing, Personal Financing, Home and Property Financing and Credit Card)

Non-Retail – Groupings for collective measurement

- Industry External data sourced from study by Moody's
- Collateral type
- Credit Rating band
- Geographical region of risk exposures external data sourced from study by Moody's

The following exposures are assessed individually:

Retail

- Stage 3 financing includes Auto Financing, Personal Financing, Home and Property Financing and Credit Card

Non-Retail

- Stage 1 facilities
- Stage 2 facilities
- Stage 3 facilities

The appropriateness of groupings is monitored and reviewed on a periodic basis by the Credit Risk team.

### (ii) Maximum exposure to credit risk without taking account of any collateral

The following tables show the maximum exposure to credit risk for the components of the statements of financial position, including derivatives, before the effect of mitigation through the use of master netting and collateral agreements.

For on-balance sheet financial assets, the exposure to credit risk equals to their carrying amount. For off-balance sheet, exposures, the maximum exposure to credit risk are maximum amount that the Group and the Bank would have to pay if the obligations of the instruments issued are called upon and/or the full amount of the undrawn credit facilities granted to customers.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

	Total gross maximum exposure		
	Group	Bank	
2020	RM'000	RM'000	
Cash and short-term funds	68,275	68,275	
Deposits and placements with banks and other financial institutions	6,644	6,644	
Debt instruments at FVOCI	3,948,972	3,948,972	
Financing, advances and other receivables	4,194,043	4,194,043	
Other assets	120,391	120,391	
Statutory deposits with Bank Negara Malaysia	17,372	17,372	
Hedging financial instruments	7,310	7,310	
Total On-Balance Sheet	8,363,007	8,363,007	
Financial guarantees	51,589	51,589	
Contingent liabilities	108,995	108,995	
Commitments	399,935	399,935	
Total Off-Balance Sheet	560,519	560,519	
Total On and Off-Balance Sheet	8,923,526	8,923,526	
2019			
Cash and short-term funds	61,870	61,870	
Deposits and placements with banks and other financial institutions	6,820	6,820	
Debt instruments at FVOCI	3,647,186	3,647,186	
Financing, advances and other receivables	4,790,076	4,790,076	
Other assets	129,394	129,374	
Statutory deposits with Bank Negara Malaysia	184,624	184,624	
Hedging financial instruments	5,190	5,190	
Total On-Balance Sheet	8,825,160	8,825,140	
Financial guarantees	52,409	52,409	
Contingent liabilities	123,002	123,002	
Commitments	567,735	567,735	
Total Off-Balance Sheet	743,146	743,146	
Total On and Off-Balance Sheet	9,568,306	9,568,286	

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By geographical segment: (Cont'd.)

		Geographical region							
				Stage 1 & 2	Total gross maximum				
2020	Malaysia	Middle East	Others	impairment					
Group and Bank	RM'000	RM'000	RM'000	RM'000	RM'000				
Cash and short-term funds	20,542	3,914	44,320	(501)	68,275				
Deposits and placements with banks and other financial	,	,							
institutions	6,644	-	-	-	6,644				
Debt instruments at FVOCI	3,843,247	105,725	-	-	3,948,972				
Financing, advances and other									
receivables	4,341,242	3,315	1,333	(151,847)	4,194,043				
Other assets	22,461	97,930	-	-	120,391				
Statutory deposits with Bank									
Negara Malaysia	17,372	-	-	-	17,372				
Hedging financial instruments	7,310	-	-	-	7,310				
Total On-Balance Sheet	8,258,819	210,884	45,653	(152,348)	8,363,007				
Financial guarantees	52,262	-	-	(673)	51,589				
Contingent liabilities	110,370	-	-	(1,375)	108,995				
Commitments	401,534	-	16	(1,615)	399,935				
Total Off-Balance Sheet	564,166	-	16	(3,663)	560,519				
Total On and Off-Balance Sheet	8,822,985	210,884	45,669	(156,011)	8,923,526				

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By geographical segment: (Cont'd.)

		Geographical region						
					Total gross			
				Stage 1 & 2	U U			
2019	Malaysia	Middle East	Others	impairment				
Group	RM'000	RM'000	RM'000	RM'000	ŘM'000			
Cash and short-term funds	25,916	1,939	34,096	(81)	61,870			
Deposits and placements with banks and other financial								
institutions	6,820	_	_	_	6,820			
Debt instruments at FVOCI	3,539,729	107,457	-	-	3,647,186			
Financing, advances and other	0,000,120	101,101			0,011,100			
receivables	4,880,824	3,552	1,357	(95,657)	4,790,076			
Other assets	32,779	96,615	-	-	129,394			
Statutory deposits with Bank								
Negara Malaysia	184,624	-	-	-	184,624			
Hedging financial instruments	5,190	-	-	-	5,190			
Total On-Balance Sheet	8,675,882	209,563	35,453	(95,738)	8,825,160			
Financial guarantees	52,860	-	-	(451)	52,409			
Contingent liabilities	120,019	-	4,579	(1,596)	123,002			
Commitments	569,351	-	-	(1,616)	567,735			
Total Off-Balance Sheet	742,230	-	4,579	(3,663)	743,146			
Total On and Off-Balance Sheet	9,418,112	209,563	40,032	(99,401)	9,568,306			

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By geographical segment: (Cont'd.)

		Geographical region							
2019 Bank	Malaysia RM'000	Middle East RM'000	Others RM'000	Stage 1 & 2 impairment RM'000					
Cash and short-term funds Deposits and placements with banks and other financial	25,916	1,939	34,096	(81)	61,870				
institutions Debt instruments at FVOCI Financing, advances and other	6,820 3,539,729	- 107,457	-	-	6,820 3,647,186				
receivables Other assets	4,880,824 32,759	3,552 96,615	1,357	(95,657)	4,790,076 129,374				
Statutory deposits with Bank Negara Malaysia	184,624	-	-	_	184,624				
Hedging financial instruments Total On-Balance Sheet	5,190 8,675,862	- 209,563	35,453	- (95,738)	5,190 8,825,140				
Financial guarantees Contingent liabilities	52,860 120,019	-	4,579	(451) (1,596)	52,409 123,002				
Commitments Total Off-Balance Sheet	569,351 742,230	-	4,579	(1,616) (3,663)	567,735 743,146				
Total On and Off-Balance Sheet	9,418,092	209,563	40,032	(99,401)	9,568,286				

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By industry sector:

				Industry								
		Banks and		Transportation,				Total gross				
	Trading and	financial	Construction and	storage and			Stage 1 & 2	maximum				
2020	manufacturing	institutions	real estate	communication	Government	Others	Impairment	exposure				
Group and Bank	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000				
Cash and short-term funds	_	68,776	_	_	_	-	(501)	68.275				
Deposits and placements with banks and		00,110					(001)	00,210				
other financial institutions	-	6,644	-	-	-	-	-	6,644				
Debt instruments at FVOCI	-	991,242	848,475	514,066	954,611	640,578	-	3,948,972				
Financing, advances and other receivables	351,231	132,636	547,529	120,786	-	3,193,708	(151,847)	4,194,043				
Other assets	-	-	-	-	-	120,391	-	120,391				
Statutory deposits with Bank Negara												
Malaysia	-	17,372	-	-	-	-	-	17,372				
Hedging financial instruments	-	7,310	-	-	-	-	-	7,310				
Total On-Balance Sheet	351,231	1,223,980	1,396,004	634,852	954,611	3,954,677	(152,348)	8,363,007				
Financial guarantees	51,652	-	610	-	-	-	(673)	51,589				
Contingent liabilities	869	-	33,416	2,680	-	73,404	(1,375)	108,995				
Commitments	49,526	-	171,817	20,504	-	159,703	(1,615)	399,935				
Total Off-Balance Sheet	102,047	-	205,844	23,184	-	233,108	(3,663)	560,519				
Total On and Off-Balance Sheet	453,278	1,223,980	1,601,848	658,036	954,611	4,187,784	(156,011)	8,923,526				

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By industry sector: (Cont'd.)

	Industry							
2019 Group	Trading and manufacturing RM'000	Banks and financial institutions RM'000	Construction and real estate RM'000	Transportation, storage and communication RM'000	Government RM'000	Others RM'000	Stage 1 & 2 Impairment RM'000	Total gross maximum exposure RM'000
Cash and short-term funds	-	61,951	-	-	-	-	(81)	61,870
Deposits and placements with banks and								
other financial institutions	-	6,820	-	-	-	-	-	6,820
Debt instruments at FVOCI	-	615,024	790,114	442,985	1,175,535	623,528	-	3,647,186
Financing, advances and other receivables	609,634	98,203	719,757	127,315	-	3,330,824	(95,657)	4,790,076
Other assets	-	-	-	-	-	129,394	-	129,394
Statutory deposits with Bank Negara								
Malaysia	-	184,624	-	-	-	-	-	184,624
Hedging financial instruments	-	5,190	-	-	-	-	-	5,190
Total On-Balance Sheet	609,634	971,812	1,509,871	570,300	1,175,535	4,083,746	(95,738)	8,825,160
Financial guarantees	51,560	-	600	700	-	-	(451)	52,409
Contingent liabilities	3,194	-	34,016	2,830	-	84,558	(1,596)	123,002
Commitments	127,903	-	251,326	27,384	-	162,738	(1,616)	567,735
Total Off-Balance Sheet	182,657	-	285,942	30,914	-	247,296	(3,663)	743,146
Total On and Off-Balance Sheet	792,291	971,812	1,795,813	601,214	1,175,535	4,331,042	(99,401)	9,568,306

(Incorporated in Malaysia)

(Incorporated in Malaysia)

## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By industry sector: (Cont'd.)

	Industry							
		Banks and		Transportation,				Total gross
	Trading and	financial	Construction and	storage and			Stage 1 & 2	maximum
2019	manufacturing	institutions	real estate	communication	Government	Others	Impairment	exposure
Bank	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Cash and short-term funds	-	61,951	-	-	-	-	(81)	61,870
Deposits and placements with banks and								
other financial institutions	-	6,820	-	-	-	-	-	6,820
Debt instruments at FVOCI	-	615,024	790,114	442,985	1,175,535	623,528	-	3,647,186
Financing, advances and other receivables	609,634	98,203	719,757	127,315	-	3,330,824	(95,657)	4,790,076
Other assets	-	-	-	-	-	129,374	-	129,374
Statutory deposits with Bank Negara								
Malaysia	-	184,624	-	-	-	-	-	184,624
Hedging financial instruments	-	5,190	-	-	-	-	-	5,190
Total On-Balance Sheet	609,634	971,812	1,509,871	570,300	1,175,535	4,083,726	(95,738)	8,825,140
Financial guarantees	51,560	-	600	700	-	-	(451)	52,409
Contingent liabilities	3,194	-	34,016	2,830	-	84,558	(1,596)	123,002
Commitments	127,903	-	251,326	27,384	-	162,738	(1,616)	567,735
Total Off-Balance Sheet	182,657	-	285,942	30,914	-	247,296	(3,663)	743,146
Total On and Off-Balance Sheet	792,291	971,812	1,795,813	601,214	1,175,535	4,331,022	(99,401)	9,568,286

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By residual maturity:

		Residual	Maturity		Not on		
2020 Group and Bank	Less than 6 months RM'000	6 months to 1 year RM'000	1 year to 5 years RM'000	More than 5 years	demand and no maturity date	Stage 1 & 2 Impairment RM'000	Total gross maximum exposure RM'000
				RM'000	RM'000		
Cash and short-term funds Deposits and placements with banks and	68,776	-	-	-	-	(501)	68,275
other financial institutions	6,644	-	-	-	_	-	6,644
Debt instruments at FVOCI	5,052	214,175	1,782,103	1,947,643	-	-	3,948,972
Financing, advances and other receivables	1,324,299	23,679	341,444	2,656,468	-	(151,847)	4,194,043
Other assets	-	-	-	-	120,391	-	120,391
Statutory deposits with Bank Negara							
Malaysia	-	-	-	-	17,372	-	17,372
Hedging financial instruments	-	-	7,310	-	-	-	7,310
Total On-Balance Sheet	1,404,771	237,854	2,130,857	4,604,111	137,763	(152,348)	8,363,007
Financial guarantees	90	10	52,162	-	-	(673)	51,589
Contingent liabilities	24,291	63,907	22,172	-	-	(1,375)	108,995
Commitments	225,382	132,702	18,582	24,884	-	(1,615)	399,935
Total Off-Balance Sheet	249,763	196,619	92,916	24,884	-	(3,663)	560,519
Total On and Off-Balance Sheet	1,654,534	434,473	2,223,773	4,628,995	137,763	(156,011)	8,923,526

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By residual maturity: (Cont'd.)

		Residual	Maturity		Not on		
2019 Group	Less than 6 months RM'000	6 months to 1 year RM'000	1 year to 5 years RM'000	More than 5 years RM'000	demand and no maturity date RM'000	Stage 1 & 2 Impairment RM'000	Total gross maximum exposure RM'000
Cash and short-term funds	61,951	-	-	-	-	(81)	61,870
Deposits and placements with banks and						· · · ·	
other financial institutions	6,820	-	-	-	-	-	6,820
Debt instruments at FVOCI	-	-	1,729,698	1,917,488	-	-	3,647,186
Financing, advances and other receivables	1,628,172	54,896	366,548	2,836,117	-	(95,657)	4,790,076
Other assets	-	-	-	-	129,394	-	129,394
Statutory deposits with Bank Negara							
Malaysia	-	-	-	-	184,624	-	184,624
Hedging financial instruments	-	-	5,190	-		-	5,190
Total On-Balance Sheet	1,696,943	54,896	2,101,436	4,753,605	314,018	(95,738)	8,825,160
Financial guarantees	700	-	52,160	-	-	(451)	52,409
Contingent liabilities	35,932	50,555	38,111	-	-	(1,596)	123,002
Commitments	408,804	23,207	111,704	25,636	-	(1,616)	567,735
Total Off-Balance Sheet	445,436	73,762	201,975	25,636	-	(3,663)	743,146
Total On and Off-Balance Sheet	2,142,379	128,658	2,303,411	4,779,241	314,018	(99,401)	9,568,306

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## NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (ii) Maximum exposure to credit risk without taking account of any collateral (Cont'd.)

By residual maturity: (Cont'd.)

		Residual	Maturity		Not on		
2019 Bank	Less than 6 months RM'000	6 months to 1 year RM'000	1 year to 5 years RM'000	More than 5 years RM'000	demand and no maturity date RM'000	Stage 1 & 2 Impairment RM'000	Total gross maximum exposure RM'000
Cash and short-term funds	61,951	-	-	-	-	(81)	61,870
Deposits and placements with banks and other financial institutions	6,820	-	-	-	-	-	6,820
Debt instruments at FVOCI	-	-	1,729,698	1,917,488	-	-	3,647,186
Financing, advances and other receivables	1,628,172	54,896	366,548	2,836,117	-	(95,657)	4,790,076
Other assets	-	-	-	-	129,374	-	129,374
Statutory deposits with Bank Negara							
Malaysia	-	-	-	-	184,624	-	184,624
Hedging financial instruments	-	-	5,190	-	-	-	5,190
Total On-Balance Sheet	1,696,943	54,896	2,101,436	4,753,605	313,998	(95,738)	8,825,140
Financial guarantees	700	-	52,160	-	-	(451)	52,409
Contingent liabilities	35,932	50,555	38,111	-	-	(1,596)	123,002
Commitments	408,804	23,207	111,704	25,636	-	(1,616)	567,735
Total Off-Balance Sheet	445,436	73,762	201,975	25,636	-	(3,663)	743,146
Total On and Off-Balance Sheet	2,142,379	128,658	2,303,411	4,779,241	313,998	(99,401)	9,568,286

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

#### (iii) Credit quality analysis

The following table sets out information about the credit quality of financial assets measured at amortised cost and FVOCI debt investments. Unless specifically indicated, for financial assets, the amounts in the table represents gross carrying amounts. For loan commitments and financial guarantee contracts, the amounts represent the amounts committed or guaranteed, respectively.

Explanation of the terms : 12-month ECL, lifetime ECL and credit-impaired are included in Note 3.3(b)(v).

		2020	)	
Group and Bank	12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit- impaired	Total
	RM'000	RM'000	RM'000	RM'000
Cash and short-term funds (Less than 1 month)				68,776
High Grade	68,776	-	-	68,776
Standard Grade	-	-	-	-
Past due or impaired	-	-	-	-
Loss allowance	(501)	-	-	(501)
Carrying amount	68,275	-	-	68,275
Deposits and placements with banks (More than 1 month)				6,644
High Grade	6,644	-	-	6,644
Standard Grade	-	-	-	-
Past due or impaired	-	-	-	-
Loss allowance	-	-	-	-
Carrying amount	6,644	-	-	6,644

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

	2019						
Group and Bank		Lifetime ECL	Lifetime				
	12-month ECL	not credit-	ECL credit-	Total			
		impaired	impaired				
	RM'000	RM'000	RM'000	RM'000			
Cash and short-term funds				61,951			
(Less than 1 month)							
High Grade	61,951	-	-	61,951			
Standard Grade	-	-	-	-			
Past due or impaired	-	-	-	-			
Loss allowance	(81)	-	-	(81)			
Carrying amount	61,870	-	-	61,870			
Deposits and placements with banks (More than 1 month)				6,820			
High Grade	6,820	-	-	6,820			
Standard Grade	-	-	-	-			
Past due or impaired	-	-	-	-			
Loss allowance	-	-	-	-			
Carrying amount	6,820	-	-	6,820			

		2020						
Group and Bank	12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit- impaired	Total				
	RM'000	RM'000	RM'000	RM'000				
Investment sukuks - FVOCI				3,948,972				
High Grade	3,948,972	-	-	3,948,972				
Standard Grade	-	-	-	-				
Past due or impaired	-	-	-	-				
Loss allowance	(25,300)	-	-	(25,300)				
Carrying amount	3,923,672	-	-	3,923,672				

	2019						
Group and Bank		Lifetime ECL	Lifetime				
	12-month ECL	not credit-	ECL credit-	Total			
		impaired	impaired				
	RM'000	RM'000	RM'000	RM'000			
Investment sukuks - FVOCI				3,647,186			
High Grade	3,647,186	-	-	3,647,186			
Standard Grade	-	-	-	-			
Past due or impaired	-	-	-	-			
Loss allowance	(25,300)	-	-	(25,300)			
Carrying amount	3,621,886	-	-	3,621,886			

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

	2020					
Group and Bank		Lifetime ECL	Lifetime			
	12-month ECL	not credit-	ECL credit-	Total		
		impaired	impaired			
	RM'000	RM'000	RM'000	RM'000		
Corporate Financing				1,606,112		
High Grade	456,202	-	-	456,202		
Standard Grade	662,717	-	-	662,717		
Deteriorated rating or impaired	-	211,138	276,055	487,193		
Loss allowance	(15,566)	(80,356)	(131,066)	(226,988)		
Carrying amount	1,103,353	130,782	144,989	1,379,124		
Retail Financing				2,896,254		
High Grade	2,767,324	-	-	2,767,324		
Standard Grade	-	-	-	-		
Past due or impaired	-	87,540	41,390	128,930		
Loss allowance	(47,755)	(8,169)	(25,411)	(81,335)		
Carrying amount	2,719,569	79,371	15,979	2,814,919		

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

# 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

		2019	19			
Group and Bank		Lifetime ECL	Lifetime ECL			
	12-month ECL	not credit-	credit-	Total		
		impaired	impaired			
	RM'000	RM'000	RM'000	RM'000		
Corporate Financing (Gross)				2,010,909		
High Grade	538,798	-	-	538,798		
Standard Grade	1,064,512	-	-	1,064,512		
Deteriorated rating or impaired	-	146,238	261,361	407,599		
Loss allowance	(56,152)	(7,914)	(133,321)	(197,387)		
Carrying amount	1,547,158	138,324	128,040	1,813,522		
				0.001.000		
Retail Financing (Gross)				3,031,238		
High Grade	2,878,528	-	-	2,878,528		
Standard Grade	-	-	-	-		
Past due or impaired	-	112,646	40,064	152,710		
Loss allowance	(23,576)	(8,016)	(23,092)	(54,684)		
Carrying amount	2,854,952	104,630	16,972	2,976,554		

	2020						
Crown and Bank		Lifetime ECL	Lifetime ECL				
Group and Bank	12-month ECL	not credit-	credit-	Total			
		impaired	impaired				
	RM'000	RM'000	RM'000	RM'000			
Undrawn Commitments (Retail)				26,973			
High Grade	26,973	-	- 1	26,973			
Standard Grade	-	-	-	-			
Past due or impaired	-	-	-	-			
Loss allowance	-	-	-	-			
Carrying amount	26,973	-	-	26,973			
Undrawn Commitments				374,576			
(Corporate)				- 1			
High Grade	182,844	-	-	182,844			
Standard Grade	183,908	-	-	183,908			
Past due or impaired	-	7,824	-	7,824			
Loss allowance	(1,615)	-	-	(1,615)			
Carrying amount	365,137	7,824	-	372,961			
Trade Facilities							
(Financial Guarantee &			ľ	162,632			
Letter of Credit)			•	,			
, High Grade	110,486	-	-	110,486			
Standard Grade	52,146	-	-	52,146			
Past due or impaired	-	-	-	-			
Loss allowance	(2,048)	-	-	(2,048)			
Carrying amount	160,584	-	-	160,584			

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

## (a) CREDIT RISK (Cont'd.)

		2019						
Crown and Bank		Lifetime ECL	Lifetime					
Group and Bank	12-month ECL	not credit-	ECL credit-	Total				
		impaired	impaired					
	RM'000	RM'000	RM'000	RM'000				
Undrawn Commitments (Retail)				27,110				
High Grade	27,110	-	-	27,110				
Standard Grade	-	-	-	-				
Past due or impaired	-	-	-	-				
Loss allowance	-	-	-	-				
Carrying amount	27,110	-	-	27,110				
Undrawn Commitments				542,241				
(Corporate)								
High Grade	413,998	-	-	413,998				
Standard Grade	124,581	-	-	124,581				
Past due or impaired	-	3,662	-	3,662				
Loss allowance	(1,615)	-	-	(1,615)				
Carrying amount	536,964	3,662	-	540,626				
Trade Facilities								
(Financial Guarantee &				177,458				
Letter of Credit)				,				
High Grade	175,359	-	-	175,359				
Standard Grade	1,499	-	-	1,499				
Past due or impaired	-	600	-	600				
Loss allowance	(1,838)	(210)	-	(2,048)				
Carrying amount	175,020	390	-	175,410				

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

## (iii) Credit quality analysis (Cont'd.)

### Credit quality per class of financial assets

The credit quality of financial assets is managed by the Bank using internal credit ratings. The table below shows the credit quality by class of asset for all financial assets exposed to credit risk, based on the Bank's internal credit rating system. The amount presented are gross of impairment allowances.

2020	Performing rated	Performing Unrated	Past due but not impaired	Restructured & rescheduled	Impaired	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Cash and short-term funds	68,776	-	-	-	-	68,776
Deposits and placements with banks and						
other financial institutions	6,644	-	-	-	-	6,644
Debt instruments at FVOCI	3,948,972	-	-	-	-	3,948,972
Financing, advances and other receivables	1,050,892	2,407,166	244,524	482,340	317,444	4,502,366
Other assets	120,391	-	-	-	-	120,391
Statutory deposits with Bank Negara Malaysia	17,372	-	-	-	-	17,372
Hedging financial instruments	7,310	-	-	-	-	7,310
Total On-Balance Sheet	5,220,357	2,407,166	244,524	482,340	317,444	8,671,831
Financial guarantees	52,262	-	-	-	-	52,262
Contingent liabilities	110,370	-	-	-	-	110,370
Commitments	393,726	-	7,824	-	-	401,550
Total Off-Balance Sheet	556,358	-	7,824	-	-	564,182
Total On and Off-Balance Sheet	5,776,715	2,407,166	252,348	482,340	317,444	9,236,013

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

## (iii) Credit quality analysis (Cont'd.)

### Credit quality per class of financial assets (Cont'd.)

The credit quality of financial assets is managed by the Bank using internal credit ratings. The table below shows the credit quality by class of asset for all financial assets exposed to credit risk, based on the Bank's internal credit rating system. The amount presented are gross of impairment allowances.

2019	Performing rated	Performing Unrated	Past due but not impaired	Restructured & rescheduled	Impaired	Total
Group	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
	04.054					04.054
Cash and short-term funds	61,951	-	-	-	-	61,951
Deposits and placements with banks and						
other financial institutions	6,820	-	-	-	-	6,820
Debt instruments at FVOCI	3,647,186	-	-	-	-	3,647,186
Financing, advances and other receivables	1,728,677	2,549,187	445,650	17,206	301,426	5,042,146
Other assets	129,394	-	-	-	-	129,394
Statutory deposits with Bank Negara Malaysia	184,624	-	-	-	-	184,624
Hedging financial instruments	5,190	-	-	-	-	5,190
Total On-Balance Sheet	5,763,842	2,549,187	445,650	17,206	301,426	9,077,311
Financial guarantees	52,860	-	-	-	-	52,860
Contingent liabilities	124,598	-	-	-	-	124,598
Commitments	565,689	-	3,662	-	-	569,351
Total Off-Balance Sheet	743,147	-	3,662	-	-	746,809
Total On and Off-Balance Sheet	6,506,989	2,549,187	449,312	17,206	301,426	9,824,120

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

## (iii) Credit quality analysis (Cont'd.)

### Credit quality per class of financial assets (Cont'd.)

The credit quality of financial assets is managed by the Bank using internal credit ratings. The table below shows the credit quality by class of asset for all financial assets exposed to credit risk, based on the Bank's internal credit rating system. The amount presented are gross of impairment allowances.

2019	Performing rated	Performing Unrated	Past due but not impaired	Restructured & rescheduled	Impaired	Total
Bank	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Cash and short-term funds	61,951	-	-	-	-	61,951
Deposits and placements with banks and						
other financial institutions	6,820	-	-	-	-	6,820
Debt instruments at FVOCI	3,647,186	-	-	-	-	3,647,186
Financing, advances and other receivables	1,728,677	2,549,187	445,650	17,206	301,426	5,042,146
Other assets	129,374	-	-	-	-	129,374
Statutory deposits with Bank Negara Malaysia	184,624	-	-	-	-	184,624
Hedging financial instruments	5,190	-	-	-	-	5,190
Total On-Balance Sheet	5,763,822	2,549,187	445,650	17,206	301,426	9,077,291
Financial guarantees	52,860	-	-	-	-	52,860
Contingent liabilities	124,598	-	-	-	-	124,598
Commitments	565,689	-	3,662	-	-	569,351
Total Off-Balance Sheet	743,147	-	3,662	-	-	746,809
Total On and Off-Balance Sheet	6,506,969	2,549,187	449,312	17,206	301,426	9,824,100

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

#### (iv) Credit risk exposure based on the Bank's internal credit risk rating

The principal objective of credit risk measurement for KFHMB is to produce accurate quantitative assessment of the credit risk to which the Bank is exposed to. To determine the counterparty risk, KFHMB has a risk rating system that enables the rank-ordering of the customers' risk profile to assess the credit quality of customers and assigns them an internal risk rating. The rating system is actively monitored and a monthly analysis of the corporate and commercial customers are provided to the senior management and the Board for oversight.

For retail banking, KFHMB has in place a series of internal scorecards, which will assess the credit worthiness of the individual customers prior to approval. The main attributes of the credit assessment within the scorecard is mostly based on statistically derived default patterns within the customer profile and also credit bureau data. The performance of the scorecard is being reviewed to ensure that it continues to effectively discriminate between good and potentially bad customers.

2020 Group and Bank	Total RM'000
Corporate, Commercial and Retail	
Excellent	-
Strong	24
Good	47,654
Satisfactory	521,456
Adequate	461,044
Marginal	192,190
Vulnerable	108,492
Impaired	160,968
Unrated *	2,854,062
	4,345,890
Less: Stage 1 & 2 Impairment	(155,510)
Total Corporate, Commercial and Retail	4,190,380

\* Unrated segment includes retail credit exposures, which includes impaired retail credit exposures

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

## 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

- (a) CREDIT RISK (Cont'd.)
- (iv) Credit risk exposure based on the Bank's internal credit risk rating (Cont'd.)

2019	Total	
Group and Bank	RM'000	
Corporate, Commercial and Retail		
Excellent	-	
Strong	94	
Good	57,944	
Satisfactory	601,487	
Adequate	707,340	
Marginal	188,228	
Vulnerable	181,724	
Impaired	145,013	
Unrated *	3,003,903	* Unrated segment includes retail credit exposures, which includes
	4,885,733	impaired retail credit exposures
Less: Stage 1 & 2 Impairment	(99,320)	
Total Corporate, Commercial and Retail	4,786,413	

# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

### (iv) Credit risk exposure based on the Bank's internal credit risk rating (Cont'd.)

2020	
Securities	

RAM AAA to AA3 A to A3 BBB to BB B to D Government -	
FitchAAA to AA-A+ to A-BBB+ to BB-B+ to DRAMAAA to AA3A to A3BBB to BBB to DGovernment -MARCAAA to AA-A+ to A-BBB+ to BB-B+ to DUnratedguaranteed	odys
RAMAAA to AA3A to A3BBB to BBB to DGovernment -MARCAAA to AA-A+ to A-BBB+ to BB-B+ to DUnratedguaranteed	P
MARC AAA to AA- A+ to A- BBB+ to BB- B+ to D Unrated guaranteed	;h
	M
RM'000 RM'000 RM'000 RM'000 RM'000 RM'000 RM'000	RC
Group and Bank	oup and Bank
Debt instruments at FVOCI 679,508 302,823 2,966,641 3,9	ot instruments at FVOCI

2019							
Securities							
Moodys	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B+ to C			
S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D			
Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D			
RAM	AAA to AA3	A to A3	BBB to BB	B to D		Government -	Total
MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated	guaranteed	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Group and Bank							
Debt instruments at FVOCI	625,437	398,056	-	-	-	2,623,693	3,647,186

# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

(v) Aging analysis of past due but not impaired financing by class of financial assets

	Less than 30	31 to 60	61 to 90	
2020	days	days	days	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000
Financing and advances to customers				
Corporate financing	-	-	-	-
Retail & Consumer financing	168,385	42,769	25,282	236,436
-	168,385	42,769	25,282	236,436
	Less than 30	31 to 60	61 to 90	
2019	days	days	days	Total
Group and Bank	RM'000	RM'000	RM'000	RM'000
Financing and advances to customers				
Corporate financing	8,140	-	-	8,140
Retail & Consumer financing	325,512	76,152	35,846	437,510
-	333,652	76,152	35,846	445,650

# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

- (a) CREDIT RISK (Cont'd.)
- (v) Aging analysis of past due but not impaired financing by class of financial assets (Cont'd.)

Impaired and past due financing by geographical regions

2020 Group and Bank	Impaired RM'000	Past due but not impaired RM'000	Stage 3 impairment RM'000	Stage 1 & 2 impairment RM'000	Write-off RM'000
Malaysia	317,444	243,463	156,476	155,510	3,278
Middle East	-	202	-	-	-
Others	-	859	-	-	-
<b>Total</b>	317,444	244,524	156,476	155,510	3,278
2019 Group and Bank	Impaired RM'000	Past due but not impaired RM'000	Stage 3 impairment RM'000	Stage 1 & 2 impairment RM'000	Write-off RM'000
Malaysia	301,397	444,377	156,413	99,320	13,323
Middle East	-	320	-	-	-
Others	29	953	-	-	-
<b>Total</b>	301,426	445,650	156,413	99,320	13,323

# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

(v) Aging analysis of past due but not impaired financing by class of financial assets (Cont'd.)

Impaired and past due financing by industry sector

2020 Group and Bank	Impaired RM'000	Past due but not impaired RM'000	Stage 3 impairment RM'000	Stage 1 & 2 impairment RM'000	Write-off RM'000
Trading and manufacturing	93,824	_	60,802		_
Construction and real estate	175,951	-	70,264		-
Others	47,669	244,524	25,410		3,278
Total	317,444	244,524	156,476	155,510	3,278
		Past due but	Stage 3	Stage 1 & 2	
2019	Impaired	not impaired	impairment	impairment	Write-off
Group and Bank	RM'000	RM'000	RM'000	RM'000	RM'000
Trading and manufacturing	93,864	8,140	59,045		9,378
Trading and manufacturing Construction and real estate	93,864 161,270				
<b>o</b>		8,140	59,045		

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(a) CREDIT RISK (Cont'd.)

### (vi) Amounts arising from ECL

The loss allowance recognised in the period is impacted by a variety of factors, as described below:

- Transfers between Stage 1 and Stages 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and Lifetime ECL;
- Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments de-recognised in the period;
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models;
- Impacts on the measurement of ECL due to changes made to models and assumptions;
- Discount unwind within ECL due to the passage of time, as ECL is measured on a present value basis;
- Foreign exchange retranslations for assets denominated in foreign currencies and other movements; and
- Financial assets derecognised during the period and write-offs of allowances related to assets that were written off during the period.

The following tables explains the changes in the gross carrying amount of retail and non-retail portfolio which explain their significance changes in the loss allowances for the same portfolio as discussed above:

Non - Retail	Stage 1 12-month ECL	Stage 2 Lifetime	Stage 3 Lifetime	Total
	RM000	RM000	RM000	RM000
Gross carrying amount				
as at 1 January 2020	6,027,884	150,500	261,361	6,439,745
Transfers:		·		
New financial assets				
originated	1,743,530	218,962	276,055	2,238,547
Financial assets derecognised during the period other than			,	, ,
write-offs	(1,912,113)	(151,145)	(261,361)	(2,324,619)
Changes in Carrying Amount	(193,251)	645	-	(192,605)
Write-offs	-	-	-	-
Gross carrying amount as at				
31 December 2020	5,666,051	218,962	276,055	6,161,068

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

## (vi) Amounts arising from ECL (Cont'd.)

The following tables explains the changes in the gross carrying amount of retail portfolio help explain their significance to the changes in the loss allowances for the same portfolio as discussed above:

Retail	Stage 1	Stage 2	Stage 3	
	12-month ECL	Lifetime	Lifetime ECL	Total
	RM000	RM000	RM000	RM000
Gross carrying amount				
as at 1 January 2020	2,905,638	112,646	40,064	3,058,348
Transfers:				
Transfer to Stage 1	62,953	(55,882)	(7,071)	-
Transfer to Stage 2	(48,220)	49,141	(921)	-
Transfer to Stage 3	(4,463)	(10,908)	15,371	-
New financial assets	144,760	1,174	715	146,649
Financial assets derecognised				
during the period other				
than write-offs	(153,439)	(7,124)	(3,603)	(164,166)
Changes in Carrying Amount	(66,702)	(565)	113	(67,154)
Modification loss	(46,231)	(942)	-	(47,173)
Write-offs	-	-	(3,278)	(3,278)
Gross carrying amount as at			· · ·	-
31 December 2020	2,794,297	87,540	41,390	2,923,226

Non-Retail	Stage 1 12-month ECL	Stage 2 Lifetime	Stage 3 Lifetime ECL	Total
	RM000	RM000	RM000	RM000
Loss allowance				
as at 1 January 2020	84,986	8,124	133,321	226,431
Movements with income statement impact	,	,	,	
New financial assets originated Financial assets derecognised	19,226	80,356	131,066	230,649
during the period	(57,004)	(8,125)	(133,321)	(198,450)
Changes in PDs/LGDs/EADs	(2,178)	-	-	(2,178)
Write-offs	-	-	-	-
Loss allowance as at 31 December 2020	45,030	80,356	131,066	256,452

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

### (vi) Amounts arising from ECL (Cont'd.)

The following tables explains the changes in the gross carrying amount of retail portfolio help explain their significance to the changes in the loss allowances for the same portfolio as discussed above:

Retail	Stage 1	Stage 2	Stage 3	
	12-month ECL	Lifetime	Lifetime	Total
	RM000	RM000	RM000	RM000
Loss allowance as at				
as at 1 January 2020	23,576	8,016	23,092	54,684
Movements with income		,		
statement impact				
Transfers:				
Transfer to Stage 1	7,092	(3,327)	(3,765)	-
Transfer to Stage 2	(819)	1,739	(920)	-
Transfer to Stage 3	(83)	(804)	887	-
New financial assets originated	2,518	87	711	3,316
Financial assets derecognised				
during the period	(1,675)	(646)	(1,677)	(3,998)
Changes in PDs/LGDs/EADs	17,146	3,104	10,361	30,611
Write-offs	· -	-	(3,278)	(3,278)
Loss allowance as at				
31 December 2020	47,755	8,169	25,411	81,335

Non - Retail	Stage 1 12-month ECL	Stage 2 Lifetime	Stage 3 Lifetime	Total
	RM000	RM000	RM000	RM000
Gross carrying amount				
as at 1 January 2019	6,264,612	64,051	246,545	6,575,208
Transfers:				
New financial assets				
originated	3,523,736	151,145	261,361	3,936,242
Financial assets derecognised				
during the period other than				
write-offs	(3,414,070)	(64,049)	(234,453)	(3,712,572)
Changes in Carrying Amount	(346,394)	(647)	-	(347,041)
Write-offs	-	-	(12,092)	(12,092)
Gross carrying amount as at			· · · · · ·	
31 December 2019	6,027,884	150,500	261,361	6,439,745

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

## (vi) Amounts arising from ECL (Cont'd.)

The following tables explains the changes in the gross carrying amount of retail portfolio help explain their significance to the changes in the loss allowances for the same portfolio as discussed above:

Retail	Stage 1 12-month ECL	Stage 2 Lifetime	Stage 3 Lifetime	Total
	RM000	RM000	RM000	RM000
Gross carrying amount				
as at 1 January 2019	2,991,172	95,088	20,743	3,107,003
Transfers:		·	·	
Transfer to Stage 1	30,341	(29,388)	(953)	-
Transfer to Stage 2	(64,479)	65,796	(1,317)	-
Transfer to Stage 3	(13,157)	(12,529)	25,686	-
New financial assets	261,761	4,133	1,253	267,147
Financial assets derecognised during the period other				
than write-offs	(128,189)	(4,721)	(2,742)	(135,652)
Changes in Carrying Amount	(171,811)	(5,733)	(1,375)	(178,919)
Write-offs	-	-	(1,231)	(1,231)
Gross carrying amount as at 31 December 2019	2,905,638	112,646	40,064	3,058,348

Non-Retail	Stage 1 12-month ECL	Stage 2 Lifetime	Stage 3 Lifetime	Total
	RM000	RM000	RM000	RM000
Loss allowance				
as at 1 January 2019	72,505	9,294	140,129	221,928
Movements with income	,		·	·
statement impact				
New financial assets originated	67,718	8,124	133,321	209,163
Financial assets derecognised	,	,	,	,
during the period	(54,411)	(9,294)	(128,037)	(191,742)
Changes in PDs/LGDs/EADs	(826)	-	-	(826)
Write-offs	-	-	(12,092)	(12,092)
Loss allowance as at				
31 December 2019	84,986	8,124	133,321	226,431

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

### (vi) Amounts arising from ECL (Cont'd.)

The following tables explains the changes in the gross carrying amount of retail portfolio help explain their significance to the changes in the loss allowances for the same portfolio as discussed above:

Retail	Stage 1	Stage 2	Stage 3	
	12-month ECL	Lifetime	Lifetime	Total
	RM000	RM000	RM000	RM000
Loss allowance as at				
1 January 2019	21,384	6,527	4,997	32,908
Movements with income				
statement impact				
Transfers:				
Transfer to Stage 1	2,260	(1,712)	(548)	-
Transfer to Stage 2	(743)	918	(175)	-
Transfer to Stage 3	(175)	(722)	897	-
New financial assets originated	4,708	258	1,000	5,966
Financial assets derecognised				
during the period	(1,288)	(189)	(42)	(1,519)
Changes in PDs/LGDs/EADs	(2,570)	2,936	18,194	18,560
Write-offs	-	-	(1,231)	(1,231)
Loss allowance as at				. / .
31 December 2019	23,576	8,016	23,092	54,684

### Write off policy

The Bank writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include (i) ceasing enforcement activity and (ii) where the Bank's recovery method is foreclosing on collateral and the value of the collateral is such that there is no reasonable expectation of recovering in full.

The Bank may write-off financial assets that are still subject to enforcement activity. The outstanding contractual amounts of such assets written off during the year ended 31 December 2020 was RM3,277,929 (2019 : RM13,323,462). The Bank still seeks to recover amounts it is legally owed in full, but which have been partially written off due to no reasonable expectation of full recovery.

### Modified financial assets

There were financial assets modified in 2020 arising from 6 months automatic moratorium granted to eligible financing customer. The impact is disclosed in Note 45 (a) (i).

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

### (vii) Carrying amount by class of financial assets whose terms have been

### Collateral held and other credit enhancements

The Bank employs a range of policies and practices to mitigate credit risk. The most common one is acceptance of collateral for funds advanced. The Bank has internal policies on the acceptability of specific classes of collateral or credit risk mitigation.

The Bank prepares a valuation of the collateral obtained as part of the financing origination process. This assessment is reviewed periodically. The principal collateral types for financing and advances are:

- Margin agreement for derivatives, for which the Bank has also entered into master netting agreements;
- Charges over business assets such as premises, inventory and accounts receivable; and
- Charges over financial instruments such as debt securities and equities.

Longer-term finance and lending to corporate entities are generally secured;

Collateral held as security for financial assets other than financing and advances depends on the nature of the instrument. Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset-backed securities and similar instruments, which are secured by portfolios of financial instruments. Derivatives are also collateralised.

The Bank's policies regarding obtaining collateral have not significantly changed during the reporting period and there has been no significant change in the overall quality of the collateral held by the Bank since the prior period.

The Bank closely monitors collateral held for financial assets considered to be credit-impaired, as it becomes more likely that the Bank will take possession of collateral to mitigate potential credit losses. The Bank holds collateral and other credit risk enhancements against certain of its credit exposures. The following table sets out the principal types of collateral held against different types of financial assets.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (a) CREDIT RISK (Cont'd.)

(vii) Carrying amount by class of financial assets whose terms have been renegotiated

### Collateral held and other credit enhancements (Cont'd.)

Financing and advances	Percentage of exposure that is subject to collateral requirements			
RM'000	31 December 2020	31 December 2019	Principle type of collateral	
Financing and advances	4,194,043	4,790,076		
Corporate	60.99%	59.70%	Real Estate, Securities, Cash	
Retail	39.06%	38.02%	Real Estate & Cash	

The following table shows the distribution of LTV ratios for the Bank's mortgage credit-impaired portfolio:

Mortgage portfolio – LTV	Credit-impaired (Gross carrying amount)		
	31 December 2020	31 December 2019	
LTV ratio			
Less than 50%	-	-	
51–70%	1,664,163	526,471	
71–90%	11,272,214	10,479,054	
91–100%	7,671,049	10,930,175	
More than 100%	-	-	
Total	20,607,426	21,935,700	

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (a) CREDIT RISK (Cont'd.)

### (vii) Carrying amount by class of financial assets whose terms have been renegotiated

### Collateral

The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. The Bank has established clear guidelines that have been approved by the management and the Board on the types of acceptable collateral, valuation parameters and processes and secured margins to be taken.

The main types of collateral accepted include real estate, securities, cash and sovereign guarantees. The Bank also obtains guarantees from parent companies for finance facilities extended to their subsidiaries. In line with the Bank's established credit guidelines, proper due diligence on the guarantor is conducted to ascertain their creditworthiness. Management monitors the market value of collateral, requests additional collateral in accordance with the underlying agreements, and monitors the market value of collateral obtained during its review of the adequacy of the allowance for impairment losses.

The financial effect of collateral (quantification of the extent to which collateral and other enhancements mitigate credit risk) held for financing, advances and other receivables for the Bank is at 65.33% as at 31 December 2020 (2019: 67.7%). The financial effect of collateral held for other financial assets is not significant.

#### Guidelines on Musyarakah and Mudharabah Contracts for Islamic Banking Institutions

In order to cater for the inherently higher credit risks associated to dealings in Musyarakah and Mudharabah contracts, the Bank has been maintaining an internal credit policy to cover the Bank's activities in such portfolio, in addition to complying with BNM's Guidelines on Musyarakah and Mudharabah Contracts for Islamic Banking Institutions. The internal policy, which sets stricter and more clearly defined guidelines, encompasses areas of managing risks associated to profit-sharing activities such as the business management, strategy, exit mechanisms, business monitoring/control, and trigger alerts for potential watchlist and impaired accounts. The credit policy is enhanced from time to time to cater for latest changes in the risk profile of the portfolio.

In terms of approval of new Musyarakah and Mudharabah contracts, the Bank has introduced greater control where all new proposals are tabled to Management Committee for approval and subsequently to Board Credit and Investment Committee for concurrence. This further augments the Board's credit monitoring oversight role, specifically on the relatively higher risk profit-sharing portfolio.

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (b) LIQUIDITY RISK

Liquidity risk is defined as the exposure to loss as a result of the inability to meet cash flow obligations in a timely and cost-effective manner. It arises when the Bank does not have sufficient maturing assets to cover maturing liabilities that are not rolled-over. The Bank has adopted the BNM's liquidity standard on Liquidity Coverage Ratio (LCR) and Net Stable Funding Ratio (NSFR). While the LCR encourages the short-term resilience (30 days) of a banking institution's liquidity risk profile, the NSFR aims to reduce funding risk over a time horizon of up to one year. LCR aims to ensure that banking institutions hold sufficient high-quality liquid assets (HQLA) to withstand an acute liquidity stress scenario over a 30-day horizon where a stable funding profile reduces the likelihood of a banking institution's liquidity position being severely eroded by material disruptions to its regular sources of funding.

The Bank also uses a range of tools to monitor and control liquidity risk exposure such as liquidity gap, early warning signals, liquidity indicators and stress testing. The liquidity positions of the Group and the Bank are monitored regularly against the established policies, procedures and limits.

#### Contractual maturity of total assets and liabilities

The tables below provide analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities as at 31 December 2020 and 31 December 2019. The disclosure is made in accordance with the requirement of Financial Reporting for Islamic Banking Institutions.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (b) LIQUIDITY RISK (Cont'd.)

					Not on demand	
	Up to	>6 - 12	>1 - 5	Over 5	& no maturity	
2020	6 months	months	years	years	date	Total
Group	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
ASSETS						
Cash and short-term funds	856	-	-	-	67,419	68,275
Deposits and placements with banks and other financial institutions	6,644	-	-	-	-	6,644
Debt instruments at FVOCI	5,052	367,361	1,628,916	1,947,643	-	3,948,972
Financing, advances and receivables	1,235,994	10,634	646,771	2,296,980	-	4,190,380
Equity instruments at FVOCI	-	-	-	-	18	18
Other assets	-	-	-	-	361,299	361,299
Hedging Financial Instrument Assets	7,188	123	-	-	-	7,310
Total Assets	1,255,733	378,118	2,275,688	4,244,623	428,736	8,582,898
LIABILITIES AND SHAREHOLDER'S EQUITY						
Deposits from customers	3,150,363	657,602	159,581	-	517,726	4,485,272
Deposits and placements of banks and other financial institutions	1,858,466	282,762	-	-	-	2,141,227
Investment accounts of customers	-	-	-	-	6,644	6,644
Hedging Financial Instrument Assets	8,661	-	-	-	-	8,661
Other liabilities	-	-	-	-	163,527	163,527
Total Liabilities	5,017,490	940,364	159,581	-	687,897	6,805,331
Shareholder's equity	-	-	-	-	1,777,567	1,777,567
Total Liabilities and Shareholder's equity	5,017,490	940,364	159,581	-	2,465,464	8,582,898
OFF-BALANCE SHEET LIABILITIES						
Commitments and contingencies	249,763	196,620	92,916	24,884	-	564,182
Net maturity mismatch	(4,011,519)	(758,865)	2,023,191	4,219,739	(2,036,728)	(564,182)

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (b) LIQUIDITY RISK (Cont'd.)

					Not on demand	
	Up to	>6 - 12	>1 - 5	Over 5	& no maturity	
2019	6 months	months	years	years	date	Total
Group	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
ASSETS						
Cash and short-term funds	3,750	-	-	-	58,120	61,870
Deposits and placements with banks and other financial institutions	6,820	-	-	-	-	6,820
Securities FVTPL	-	-	-	-	219	219
Debt instruments at FVOCI	-	-	1,729,698	1,917,488	-	3,647,186
Financing, advances and receivables	1,580,370	21,452	669,356	2,515,235	-	4,786,413
Equity instruments at FVOCI	-	-	-	-	18	18
Hedging Financial Instrument Assets	-	-	-	-	568,748	568,748
Other assets	5,190	-	-	-	-	5,190
Total Assets	1,596,130	21,452	2,399,054	4,432,723	627,105	9,076,464
LIABILITIES AND SHAREHOLDER'S EQUITY						
Deposits from customers	2,816,243	1,620,401	189,574	-	495,420	5,121,638
Deposits and placements of banks and other financial institutions	1,942,511	111,239	-	-	-	2,053,750
Investment accounts of customers					6,820	6,820
Hedging Financial Instrument Assets	7,508	118	-	-	-	7,626
Other liabilities	-	-	-	-	169,273	169,273
Total Liabilities	4,766,262	1,731,758	189,574	-	671,513	7,359,107
Shareholder's equity	-	-	-	-	1,717,357	1,717,357
Total Liabilities and Shareholder's equity	4,766,262	1,731,758	189,574	-	2,388,870	9,076,464
OFF-BALANCE SHEET LIABILITIES						
Commitments & contingencies	445,437	73,761	201,975	25,636	-	746,809
Net maturity mismatch	(3,615,569)	(1,784,066)	2,007,505	4,407,087	(1,761,765)	(746,809)

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (b) LIQUIDITY RISK (Cont'd.)

Contractual maturity of total assets and habilities (Contra.)						
					Not on demand	
	Up to	>6 - 12	>1 - 5	Over 5	& no maturity	
2020	6 months	months	years	years	date	Total
Bank	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
ASSETS						
Cash and short-term funds	856	-	-	-	67,419	68,275
Deposits and placements with banks and other financial institutions	6,644	-	-	-	-	6,644
Debt instruments at FVOCI	5,052	367,361	1,628,916	1,947,643	-	3,948,972
Financing, advances and receivables	1,235,994	10,634	646,771	2,296,980	-	4,190,380
Equity instruments at FVOCI	-	-	-	-	18	18
Hedging Financial Instrument Assets	7,188	123	-	-	-	7,310
Other assets	-	-	-	-	371,499	371,499
Total Assets	1,255,733	378,118	-	4,244,623	438,936	8,593,098
LIABILITIES AND SHAREHOLDER'S EQUITY						
Deposits from customers	3,150,404	657,602	159,581	-	533,416	4,501,003
Deposits and placements of banks and other financial institutions	1,858,466	282,762	-	-	-	2,141,227
Investment accounts of customers	-	-	-	-	6,644	6,644
Hedging Financial Instrument Assets	8,661	-	-	-	-	8,661
Other liabilities	-	-	-	-	163,245	163,245
Total Liabilities	5,017,531	940,364	159,581	-	703,305	6,820,781
Shareholder's equity	-	-	-	-	1,772,317	1,772,317
Total Liabilities and Shareholder's equity	5,017,531	940,364	159,581	-	2,475,622	8,593,098
OFF-BALANCE SHEET LIABILITIES						
Commitments & contingencies	249,763	196,620	92,916	24,884	-	564,182
Net maturity mismatch	(4,011,561)	(758,865)	(252,497)	4,219,739	(2,036,686)	(564,182)

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Not on domand

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (b) LIQUIDITY RISK (Cont'd.)

					Not on demand	
	Up to	>6 - 12	>1 - 5	Over 5	& no maturity	
2019	6 months	months	years	years	date	Total
Bank	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
ASSETS						
Cash and short-term funds	3,750	-	-	-	58,120	61,870
Deposits and placements with banks and other financial institutions	6,820	-	-	-	-	6,820
Securities FVTPL	-	-	-	-	219	219
Debt instruments at FVOCI	-	-	1,729,698	1,917,488	-	3,647,186
Financing, advances and receivables	1,580,370	21,452	669,356	2,515,235	-	4,786,413
Equity instruments at FVOCI	-	-	-	-	18	18
Hedging Financial Instrument Assets	5,190	-	-	-	-	5,190
Other assets	-	-	-	-	578,928	578,928
Total Assets	1,596,130	21,452	2,399,055	4,432,723	637,285	9,086,644
LIABILITIES AND SHAREHOLDER'S EQUITY						
Deposits from customers	2,815,774	1,620,401	189,574	-	512,333	5,138,082
Deposits and placements of banks and other financial institutions	1,942,511	111,239	-	-	-	2,053,750
Investment accounts of customers					6,820	6,820
Hedging Financial Instrument Assets	7,508	118	-	-	-	7,626
Other liabilities	-	-	-	-	168,971	168,971
Total Liabilities	4,765,793	1,731,758	189,574	-	688,124	7,375,249
Shareholder's equity	-	-	-	-	1,711,395	1,711,395
Total Liabilities and Shareholder's equity	4,765,793	1,731,758	189,574	-	2,399,519	9,086,644
OFF-BALANCE SHEET LIABILITIES						
Commitments & contingencies	445,437	73,761	201,975	25,636	-	746,809
Net maturity mismatch	(3,615,100)	(1,784,067)	2,007,505	4,407,087	(1,762,234)	(746,809)

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(b) LIQUIDITY RISK (Cont'd.)

#### Contractual maturity of financial liabilities on an undiscounted basis

The tables below present the cash flows payable by the Group and the Bank under financial liabilities by remaining contractual maturities at the end of the reporting period. The amounts disclosed in the tables are the contractual undiscounted cash flow. The Group and the Bank manage inherent liquidity risk based on undiscounted expected cash flows.

Group	Up to 6 months RM'000	> 6 -12 months RM'000	> 1 – 5 years RM'000	Over 5 years RM'000	Not on demand & no maturity RM'000	Total RM'000
2020						
Deposits from customers	3,184,828	668,423	170,347	-	517,726	4,541,324
Deposit and placements of banks and other						
financial institutions	1,877,694	287,161	-	-	-	2,164,856
Investment accounts of customers	-	-	-	-	6,644	6,644
Other liabilities	-	-	-	-	163,527	163,527
Total	5,062,522	955,584	170,347	-	687,897	6,876,351
2019						
Deposits from customers	2,860,671	1,658,896	208,241	-	495,420	5,223,228
Deposit and placements of banks and other		, ,	,		,	
financial institutions	1,972,294	113,807	-	-	-	2,086,101
Investment accounts of customers	-	-	-	-	6,820	6,820
Other liabilities	-	-	-	-	169,274	169,274
Total	4,832,965	1,772,703	208,241	-	671,514	7,485,423

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (b) LIQUIDITY RISK (Cont'd.)

Contractual maturity of financial liabilities on an undiscounted basis (Cont'd.)

Bank	Up to 6 months RM'000	> 6 -12 months RM'000	> 1 – 5 years RM'000	Over 5 years RM'000		Total RM'000
2020						4 550 004
Deposits from customers Deposit and placements of banks and other	3,184,714	668,374	170,297	-	533,416	4,556,801
financial institutions	1,877,694	287,161	-	-	-	2,164,856
Investment accounts of customers	-	-	-	-	6,644	6,644
Other liabilities	-	-	-	-	163,245	163,245
Total	5,062,408	955,535	170,297	-	703,305	6,891,545
2019						
Deposits from customers	2,860,194	1,658,896	208,241	-	512,333	5,239,664
Deposit and placements of banks and other						
financial institutions	1,972,294	113,807	-	-	-	2,086,101
Investment accounts of customers	-	-	-	-	6,820	6,820
Other liabilities	-	-	-	-	168,971	168,971
Total	4,832,488	1,772,703	208,241	-	688,124	7,501,556

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (b) LIQUIDITY RISK (Cont'd.)

To manage the risk inherent from the above position, limits on the following ratios are imposed to ensure that the Bank has sufficient liquidity to meet the liability obligations:

- (i) The sum of assets to mature within a period of one week and liquefiable assets over the liabilities that will mature within a period of 1 week;
- (ii) The sum of assets to mature within a period of one month and liquefiable assets over the liabilities that will mature within a period of 1 month; and
- (iii) The sum of cash, bank balances, placements and deposits with banks and financial institutions, and liquefiable assets over the total deposits from the 10 largest depositors of the Bank.

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (c) MARKET RISK

Market risk is the risk that movements in market variables, including rates of return, foreign exchange rates, credit spreads, commodity prices and equity prices, will reduce the earnings or capital of the Group and the Bank.

#### i. Traded Market Risk

Traded Market Risk arising from financial instruments held either with trading intent or to hedge other elements of the Trading Book. Positions held with trading intent are those held intentionally for short-term resale and/or with the intent of benefiting from actual or expected short-term price movements or to lock in arbitrage profits. These positions attract market risk capital charge. For example, proprietary positions, positions arising from client servicing and market making.

#### ii. Non-Traded Market Risk

#### Rate of Return in the Banking Book

Rate of return risk in the banking book refers to the risk of the Bank's earnings and economic value of equity due to the adverse movements in benchmark rate. The risk may arise from the mismatches in the timing of repricing of assets and liabilities from both on and off-balance sheet positions in the banking book, changes in slope and shape of the yield curve, basis risk and optionality risk.

The following tables indicate the effective rate of return at the reporting date and the Group's and the Bank's sensitivity to the rate of return by time band based on the earlier of contractual repricing date and maturity date. Actual repricing dates may differ from contractual repricing dates due to prepayment of financing and advances.

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book					
Group 2020	Up to 1 month RM'000	>1 - 3 months RM'000	>3 - 12 months RM'000	>1 - 5 years RM'000	Over 5 years RM'000	Non- profit sensitive RM'000	Trading book RM'000	Total RM'000	Effective profit rate %
ASSETS									
Cash and short-term funds	856	-	-	-	-	67,419	-	68,275	1.87
Deposits and placements								,	
with banks and other financial institutions	6,644	-	-	-	-	-	-	6,644	
Debt instruments at FVOCI	-	-	372,413	1,628,916	1,947,643	-	-	3,948,972	4.33
Financing, advances and receivables	1,155,752	1,256,157	39,432	267,795	1,465,786	5,459	-	4,190,380	5.44
Equity instruments at FVOCI	-	-	-	-	-	18	-	18	
Other assets	-	-	-	-	-	361,299	-	361,299	
Hedging Financial Instrument Assets	7,014	173	123	-	-	-	-	7,310	
TOTAL ASSETS	1,170,266	1,256,330	411,967	1,896,711	3,413,429	434,195	-	8,582,898	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book					
						Non-			Effective
	Up to	>1 - 3	>3 - 12	>1 - 5	Over 5	profit	Trading		profit
Group	1 month	months	months	years	years	sensitive	book	Total	rate
2020	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	%
LIABILITIES AND SHAREHOLDER'S EQUITY									
Deposits from customers	1,241,944	1,418,801	1,283,780	436,840	-	103,907	-	4,485,272	2.20
Deposits and placements of banks and other									
financial institutions	831,717	361,886	947,624	-	-	-	-	2,141,227	2.08
Investment accounts of customers	6,644	-	-	-	-	-	-	6,644	
Hedging Financial Instrument Liabilities	7,064	57	1,541	-	-	-	-	8,661	
Other liabilities	-	-	-	-	-	163,527	-	163,527	
Total Liabilities	2,087,369	1,780,744	2,232,945	436,840	-	267,434	-	6,805,331	
Shareholder's equity	-	-	-	-	-	1,777,567	-	1,777,567	
Total Liabilities and Shareholder's equity	2,087,369	1,780,744	2,232,945	436,840	-	2,045,001	-	8,582,898	
On-balance sheet profit sensitivity gap	(917,103)	(524,414)	(1,820,977)	1,459,871	3,413,429	(1,610,806)	-	-	
Off-balance sheet profit sensitivity gap	-	-	-	-	-	-	-	-	
Total profit sensitivity gap	(917,103)	(524,414)	(1,820,977)	1,459,871	3,413,429	(1,610,806)	-	-	

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book					
Group 2019	Up to 1 month RM'000	>1 - 3 months RM'000	>3 - 12 months RM'000	>1 - 5 years RM'000	Over 5 years RM'000	Non- profit sensitive RM'000	Trading book RM'000	Total RM'000	Effective profit rate %
ASSETS									
Cash and short-term funds Deposits and placements	3,750	-	-	-	-	58,120	-	61,870	2.41
with banks and other financial institutions	6,820	-	-	-	-	-	-	6,820	
Securities FVTPL	-	-	-	-	-	-	219	219	
Debt instruments at FVOCI	-	-	-	1,729,698	1,917,488	-	-	3,647,186	4.40
Financing, advances and receivables	1,001,063	1,798,649	77,549	266,283	1,443,712	199,157	-	4,786,413	5.81
Equity instruments at FVOCI	-	-	-	-	-	18	-	18	
Other assets	-	-	-	-	-	568,748	-	568,748	
Hedging Financial Instrument Assets	4,446	656	87	-	-	-	-	5,190	
TOTAL ASSETS	1,016,079	1,799,305	77,636	1,995,981	3,361,200	826,043	219	9,076,464	

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book					
Group 2019	Up to 1 month RM'000	>1 - 3 months RM'000	>3 - 12 months RM'000	>1 - 5 years RM'000	Over 5 years RM'000	Non- profit sensitive RM'000	Trading book RM'000	Total RM'000	Effective profit rate %
LIABILITIES AND SHAREHOLDER'S EQUITY									
Deposits from customers	1,384,830	1,060,667	2,131,345	460,455	-	84,341	-	5,121,638	3.18
Deposits and placements of banks and other									
financial institutions	924,504	922,863	206,383	-	-	-	-	2,053,750	3.09
Investment accounts of customers	6,820	-	-	-	-	-	-	6,820	
Hedging Financial Instrument Liabilities	6,985	41	600	-	-	-	-	7,626	
Other liabilities	-	-	-	-	-	169,273	-	169,273	
Total Liabilities	2,323,139	1,983,571	2,338,328	460,455	-	253,614	-	7,359,107	
Shareholder's equity	-	-	-	-	-	1,717,357	-	1,717,357	
Total Liabilities and Shareholder's equity	2,323,139	1,983,571	2,338,328	460,455	-	1,970,971	-	9,076,464	
	(4.007.000)	(40,4,000)	(0.000.004)	4 505 507	0.004.000	(4.4.4.000)	040		
On-balance sheet profit sensitivity gap	(1,307,060)	(184,266)	(2,260,691)	1,535,527	3,361,200	(1,144,928)	219	-	
Off-balance sheet profit sensitivity gap	-	-	-		-	-	-	-	
Total profit sensitivity gap	(1,307,060)	(184,266)	(2,260,691)	1,535,527	3,361,200	(1,144,928)	219	-	

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book					
Bank 2020	Up to 1 month RM'000	>1 - 3 months RM'000	>3 - 12 months RM'000	>1 - 5 years RM'000	Over 5 years RM'000	Non- profit sensitive RM'000	Trading book RM'000	Total RM'000	Effective profit rate %
ASSETS									
Cash and short-term funds	856	-	-	-	-	67,419	-	68,275	1.87
Deposits and placements								,	
with banks and other financial institutions	6,644	-	-	-	-	-	-	6,644	
Debt instruments at FVOCI	-	-	372,413	1,628,916	1,947,643	-	-	3,948,972	4.33
Financing, advances and receivables	1,155,752	1,256,157	39,432	267,795	1,465,786	5,459	-	4,190,380	5.44
Equity instruments at FVOCI	-	-	-	-	-	18	-	18	
Hedging Financial Instrument Assets	7,014	173	123	-	-	-	-	7,310	
Other assets	-	-	-	-	-	371,499	-	371,499	
TOTAL ASSETS	1,170,266	1,256,330	411,967	1,896,711	3,413,429	444,395	-	8,593,098	

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

	Non-trading book								
Bank	Up to 1 month	>1 - 3 months	>3 - 12 months	>1 - 5 years	Over 5 years	Non- profit sensitive	Trading book	Total	Effective profit rate
2020	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	%
LIABILITIES AND SHAREHOLDER'S EQUITY									
Deposits from customers	1,247,135	1,418,801	1,283,780	447,379	-	103,907	-	4,501,003	2.19
Deposits and placements of banks and other									
financial institutions	831,717	361,886	947,624	-	-	-	-	2,141,227	2.08
Investment accounts of customers	6,644	-	-	-	-	-	-	6,644	
Hedging Financial Instrument Liabilities	7,064	57	1,541	-	-	-	-	8,661	
Other liabilities	-	-	-	-	-	163,246	-	163,246	
Total Liabilities	2,092,560	1,780,744	2,232,945	447,379	-	267,153	-	6,820,781	
Shareholder's equity	-	-	-	-	-	1,772,317	-	1,772,317	
Total Liabilities and Shareholder's equity	2,092,560	1,780,744	2,232,945	447,379	-	2,039,470	-	8,593,098	
On-balance sheet profit sensitivity gap	(922,294)	(524,414)	(1,820,977)	1,449,332	3,413,429	(1,595,075)	-	-	
Off-balance sheet profit sensitivity gap	-	-	-	-	-	-	-	-	
Total profit sensitivity gap	(922,294)	(524,414)	(1,820,977)	1,449,332	3,413,429	(1,595,075)	-	-	

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book						
Bank 2019	Up to 1 month RM'000	>1 - 3 months RM'000	>3 - 12 months RM'000	>1 - 5 years RM'000	Over 5 years RM'000	Non- profit sensitive RM'000	Trading book RM'000	Total RM'000	Effective profit rate %	
ASSETS										
Cash and short-term funds Deposits and placements	3,750	-	-	-	-	58,120	-	61,870	2.41	
with banks and other financial institutions	6,820	-	-	-	-	-	-	6,820		
Securities FVTPL	-	-	-	-	-	-	219	219		
Debt instruments at FVOCI	-	-	-	1,729,698	1,917,488	-	-	3,647,186	4.40	
Financing, advances and receivables	1,001,063	1,798,649	77,549	266,283	1,443,712	199,157	-	4,786,413	5.81	
Equity instruments at FVOCI	-	-	-	-	-	18	-	18		
Hedging Financial Instrument Assets	4,446	656	88	-	-	-	-	5,190		
Other assets	-	-	-	-	-	578,928	-	578,928		
TOTAL ASSETS	1,016,079	1,799,305	77,637	1,995,981	3,361,200	836,223	219	9,086,644		

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

			Non-tradi	ng book					
Bank 2019	Up to 1 month RM'000	>1 - 3 months RM'000	>3 - 12 months RM'000	>1 - 5 years RM'000	Over 5 years RM'000	Non- profit sensitive RM'000	Trading book RM'000	Total RM'000	Effective profit rate %
LIABILITIES AND SHAREHOLDER'S EQUITY									
Deposits from customers Deposits and placements of banks and other	1,389,942	1,060,667	2,131,345	471,787	-	84,341	-	5,138,082	3.17
financial institutions	924,504	922,863	206,383	-	-	-	-	2,053,750	3.09
Investment accounts of customers	6,820	-	-	-	-	-	-	6,820	
Hedging Financial Instrument Liabilities	6,985	41	600	-	-	-	-	7,626	
Other liabilities	-	-	-	-	-	168,971	-	168,971	
Total Liabilities	2,328,251	1,983,571	2,338,328	471,787	-	253,312	-	7,375,249	
Shareholder's equity	-	-	-	-	-	1,711,395	-	1,711,395	
Total Liabilities and Shareholder's equity	2,328,251	1,983,571	2,338,328	471,787	-	1,964,707	-	9,086,644	
On-balance sheet profit sensitivity gap Off-balance sheet profit sensitivity gap	(1,312,172) -	(184,266) -	(2,260,691) -	1,524,194 -	3,361,200 -	(1,128,483) -	-		
Total profit sensitivity gap	(1,312,172)	(184,266)	(2,260,691)	1,524,194	3,361,200	(1,128,483)	219	-	

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

Rate of Return in the Banking Book (Cont'd.)

The following table indicates the sensitivity of the net revenue and the economic value of equity on over the rate of return upward and downward rate shocks.

#### Profit Rate Risk Sensitivity Analysis

2020	Impact on Posit	tion as at Reporting	Period (100 basis poi	ints) Parallel Shift
	Increase/(Decli	ne) in Earnings	Increase/(Decline)	n Economic Value
	Impact based on +100 basis points	Impact based on -100 basis points	Impact based on +100 basis points	Impact based on -100 basis points
	RM'000	RM′000	RM′000	RM′000
Group				
MYR - Ringgit Malaysia	(20,203)	20,203	270,776	(270,776)
USD - United States Dollars	(2,331)	2,331	1,821	(1,821)
Other Currencies	(27)	27	(61)	61
Total	(22,561)	22,561	272,536	(272,536)
Bank				
MYR - Ringgit Malaysia	(20,203)	20,203	270,776	(270,776)
USD - United States Dollars	(2,377)	2,377	1,677	(1,677)
Other Currencies	(30)	30	(70)	70
Total	(22,610)	22,610	272,383	(272,383)

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (c) MARKET RISK (Cont'd.)

ii. Non-Traded Market Risk (Cont'd.)

Rate of Return in the Banking Book (Cont'd.)

2019		tion as at Reporting ine) in Earnings	Period (100 basis poi Increase/(Decline) i	
	Impact based on +100 basis points	Impact based on -100 basis points	Impact based on +100 basis points	Impact based on -100 basis points
	RM'000	RM′000	RM′000	RM′000
Group				
MYR - Ringgit Malaysia	(18,808)	18,808	266,629	(266,629)
USD - United States Dollars	(2,956)	2,956	4,702	(4,702)
Other Currencies	(6)	6	(154)	154
Total	(21,770)	21,770	271,177	(271,177)
Bank				
MYR - Ringgit Malaysia	(18,818)	18,818	266,629	(266,629)
USD - United States Dollars	(2,986)	2,986	4,546	(4,546)
Other Currencies	(20)	20	(162)	162
Total	(21,824)	21,824	271,013	(271,013)

#### Note:

The earnings and economic values were computed based on the standardised approach adopted by BNM.

The reported amounts do not capture the impact of business growth or of management actions and are based on the balance sheet as at reporting date. In reality, the Assets & Liabilities Management Committee ("ALCO") seeks to proactively change the interest rate/rate of return risk profile to minimise losses and maximise net revenue. The projection assumes a constant statements of financial position and that all positions run to maturity.

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (d) FOREIGN EXCHANGE RISK

Foreign exchange risk is the risk to earnings and value of foreign currency assets, liabilities and hedging financial instruments caused by fluctuations in foreign exchange rates.

The banking activities of providing financial products and services to customers expose the Group and the Bank to foreign exchange risk. Foreign exchange risk is managed by treasury function, and monitored by Risk Management against delegated limits. The Group's policy is to ensure, where appropriate and practical, that its capital is protected from foreign exchange exposures. Hedging against foreign exchange exposures is mainly to protect the real economic value, rather than to avoid the short-term accounting impact.

The table below analyses the net foreign exchange positions of the Group and the Bank by major currencies, which are mainly in Ringgit Malaysia, Singapore Dollar, and US Dollar.

Group 2020	MYR RM'000	SGD RM'000	USD RM'000	EUR RM'000	KWD RM'000	Others RM'000	Total RM'000
ASSETS							
Cash and short-term funds	20,020	2,269	34,625	4,865	2,926	3,570	68,275
Deposits and placements with banks and other financial institutions	6,644	-	-	-	-	-	6,644
Debt instruments at FVOCI	3,646,149	-	302,823	-	-	-	3,948,972
Financing, advances and receivables	4,063,666	-	126,714	-	-	-	4,190,380
Equity instruments at FVOCI	18	-	-	-	-	-	18
Other assets	264,479	-	-	-	-	104,130	368,609
Total Assets	8,000,976	2,269	464,162	4,865	2,926	107,700	8,582,898

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

Group 2020 (Cont'd.)	MYR RM'000	SGD RM'000	USD RM'000	EUR RM'000	KWD RM'000	Others RM'000	Total RM'000
2020 (Cont d.)							
LIABILITIES AND SHAREHOLDER'S EQUITY							
Deposits from customers	3,817,397	270,756	294,784	2,703	874	98,756	4,485,272
Deposits and placements of banks and other financial institutions	1,980,360	-	160,868	-	-	-	2,141,227
Investment accounts of customers	6,644	-	-	-	-	-	6,644
Other liabilities	171,316	-	872	-	-	-	172,188
Total Liabilities	5,975,717	270,756	456,524	2,703	874	98,756	6,805,331
Shareholder's equity	1,764,894	-	12,673	-	-	-	1,777,567
Total Liabilities and Shareholder's equity	7,740,611	270,756	469,197	2,703	874	98,756	8,582,898
On-balance sheet open position Off-balance sheet open position	260,365 -	(268,487) -	(5,035) -	2,161	2,052	8,944	-
Net open position	260,365	(268,487)	(5,035)	2,161	2,052	8,944	-

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

Group 2019	MYR RM'000	SGD RM'000	USD RM'000	EUR RM'000	KWD RM'000	Others RM'000	Total RM'000
2015							
ASSETS							
Cash and short-term funds	25,836	9,805	16,479	4,695	835	4,221	61,870
Deposits and placements with banks and other financial institutions	6,820	-	-	-	-	-	6,820
Securities FVTPL	-	-	219	-	-	-	219
Debt instruments at FVOCI	3,335,923	-	311,263	-	-	-	3,647,186
Financing, advances and receivables	4,653,952	-	132,461	-	-	-	4,786,413
Equity instruments at FVOCI	18	-	-	-	-	-	18
Other assets	573,719	-	-	-	-	-	573,719
Total Assets	8,596,267	9,805	460,641	4,695	835	4,221	9,076,464
LIABILITIES AND SHAREHOLDER'S EQUITY							
Deposits from customers	4,509,167	251,205	352,589	4,116	956	3,605	5,121,638
Deposits and placements of banks and other financial institutions	1,541,643		512,107	-	-	-	2,053,750
Investment accounts of customers	6,820	-	-	_	-	_	6,820
Other liabilities	176,899	-	-	-	-	-	176,899
Total Liabilities	6,234,529	251,205	864,696	4,116	956	3,605	7,359,107
Shareholder's equity	1,717,357	-	-	-	-	-	1,717,357
Total Liabilities and Shareholder's equity	7,951,886	251,205	864,696	4,116	956	3,605	9,076,464
On-balance sheet open position	644,381	(241,400)	(404,055)	579	(121)	616	-
Off-balance sheet open position	-	_	-	-	-	-	-
Net open position	644,381	(241,400)	(404,055)	579	(121)	616	-

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

Bank	MYR	SGD	USD	EUR	KWD	Others	Total
2020	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
ASSETS		0.000	04.005	4 9 9 5	0.000	0.570	00.075
Cash and short-term funds	20,020	2,269	34,625	4,865	2,926	3,570	68,275
Deposits and placements with banks and other financial institutions	6,644	-	-	-	-	-	6,644
Debt instruments at FVOCI	3,646,149	-	302,823	-	-	-	3,948,972
Financing, advances and receivables	4,063,666	-	126,714	-	-	-	4,190,380
Equity instruments at FVOCI	18	-	-	-	-	-	18
Other assets	263,823	-	10,856	-	-	104,130	378,809
Total Assets	8,000,320	2,269	475,018	4,865	2,926	107,700	8,593,098
LIABILITIES AND SHAREHOLDER'S EQUITY							
Deposits from customers	3,817,405	270,757	308,817	4,060	874	99,089	4,501,003
Deposits and placements of banks and other financial institutions	1,980,360	-	160,868	-	-	-	2,141,227
Investment accounts of customers	6,644	-	-	-	-	-	6,644
Other liabilities	171,119	-	788	-	-	-	171,907
Total Liabilities	5,975,528	270,757	470,472	4,060	874	99,089	6,820,781
Shareholder's equity	1,764,242	-	8,075	-	-	-	1,772,317
Total Liabilities and Shareholder's equity	7,739,770	270,757	478,547	4,060	874	99,089	8,593,098
		(222,422)					
On-balance sheet open position	260,550	(268,488)	(3,529)	804	2,052	8,611	-
Off-balance sheet open position	-	-	-	-	-	-	-
Net open position	260,550	(268,488)	(3,529)	804	2,052	8,611	-

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

Bank	MYR	SGD	USD	EUR	KWD	Others	Total
2019	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
100570							
ASSETS							
Cash and short-term funds	25,835	9,805	16,479	4,695	835	4,221	61,870
Deposits and placements with banks and other financial institutions	6,820	-	-	-	-	-	6,820
Securities FVTPL	-	-	219	-	-	-	219
Debt instruments at FVOCI	3,335,923	-	311,263	-	-	-	3,647,186
Financing, advances and receivables	4,653,952	-	132,461	-	-	-	4,786,413
Equity instruments at FVOCI	18	-	-	-	-	-	18
Other assets	584,118	-	-	-	-	-	584,118
Total Assets	8,606,666	9,805	460,422	4,695	835	4,221	9,086,644
LIABILITIES AND SHAREHOLDER'S EQUITY							
Deposits from customers	4,526,079	251,205	352,121	4,116	956	3,605	5,138,082
Deposits and placements of banks and other financial institutions	1,548,463	-	512,107	-	-	-	2,060,570
Other liabilities	176,597	-	-	-	-	-	176,597
Total Liabilities	6,251,139	251,205	864,228	4,116	956	3,605	7,375,249
Shareholder's equity	1,711,395	-	-	-	-	-	1,711,395
Total Liabilities and Shareholder's equity	7,962,534	251,205	864,228	4,116	956	3,605	9,086,644
On-balance sheet open position	644,132	(241,400)	(403,806)	579	(121)	616	-
Off-balance sheet open position	-	-	-	-	-	-	-
Net open position	644,132	(241,400)	(403,806)	579	(121)	616	

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#### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (d) FOREIGN EXCHANGE RISK (Cont'd.)

The table below indicates the currencies to which the Group and the Bank had significant exposure as at 31 December 2020. The analysis calculates the effect of a reasonably possible movement of the currencies' exchange rates against Ringgit Malaysia, with all other variables held constant, on the income statement. A negative amount in the table reflects a potential net reduction in income statement, while a positive amount reflects a net potential increase.

	2	020	2019		
		Effect on		Effect on	
	Change in	Income	Change in	Income	
	rate	Statements/	exchange	Statements/	
		Equity	rate	Equity	
	%	RM'000	%	RM'000	
Group					
Singapore Dollar (SGD)	1	(2,685)	1	(2,414)	
US Dollar (USD)	1	(50)	1	(4,043)	
Euro (EUR)	1	22	1	6	
Bank					
Singapore Dollar (SGD)	1	(2,685)	1	(2,414)	
US Dollar (USD)	1	(35)	1	(4,038)	
Euro (EUR)	1	8	1	6	

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### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (e) Credit Risk Disclosures for portfolios under the Standardised Approach

For the calculation of credit risk-weighted assets under the Standardised Approach for Capital Adequacy Framework for Islamic Bank ("CAFIB") issued by Bank Negara Malaysia ("BNM"), external credit assessments (or external ratings) on the obligor (the issuer) or specific securities issued by the issuer (the issue) form as a basis for the determination of risk weights for exposures to sovereigns, central banks, public sector entities, banking institutions, corporates as well as certain other specific portfolios in the banking book. The Bank captures all available external ratings of obligor or issues and adheres to the conditions stipulated in the BNM CAFIB to choose the applicable rating assessment for exposures with single or multiple external ratings. The Bank then assigns the appropriate risk weight to the banking book exposure that is equivalent to the standard risk-weights in CAFIB for issue-specific rating. The Bank also applies the principles stipulated in CAFIB to determine the applicable risk weights to the exposures that do not have issue-specific rating.

#### (i) Names of External Credit Assessment Institution ("ECAIs") used are:

Standard & Poor's Rating Services ("S&P") Moody's Investor's Service ("Moody's") Fitch Ratings ("Fitch") Rating Agency Malaysia ("RAM") Malaysian Rating Corporation Berhad ("MARC")

#### (ii) Types of exposures for which each ECAIs is used :

Exposures to Sovereign and Central Banks Exposures to Non-Federal Government Public Sector Entities ("PSEs") Exposures to Multilateral Banks ("MDB's") Exposures to Banking Institutions and Corporates

(iii) The breakdown of all rated and unrated exposures in each major risk category for the current financial year are as follows:

		Rating o	of Corporate	s by approved I	ECAIs	
	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B+ to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
Exposure class	RAM	AAA to AA3	A to A3	BBB to BB	B to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Rating &					
	Investment					
	Inc	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
On and Off-Balance						
Sheet Exposures		RM '000	RM '000	RM '000	RM '000	RM '000
Credit exposures (using						
corporate risk-weights)						
2020						
Group and Bank						
Corporates		679,508	105,725	27,057	-	3,589,557
2019						
Group and Bank						
Corporates		590,812	107,457	81,870	-	3,832,888

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

(e) Credit Risk Disclosures for portfolios under the Standardised Approach (Cont'd.)

	Rating of Sovereigns and Central Banks by approved ECAIs									
	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated			
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated			
Exposure class	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated			
	Rating &									
	Investment									
	Inc	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated			
On and Off-Balance										
Sheet Exposures		RM '000	RM '000	RM '000	RM '000	RM '000	RM '000			
Group and Bank										
Sovereigns/Central Banks		-	1,159,663	-	-	-	28,759			

Exposure class		Rating of Banking Institutions by approved ECAIs					
	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BBB3	BB1 to B3	C1 to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated
	Rating &						
	Investment						
	Inc	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated
On and Off-Balance							
Sheet Exposures		RM '000	RM '000	RM '000	RM '000	RM '000	RM '000
Group and Bank							
Banks, MDBs and FDIs		17,170	37,489	5,086	-	-	21,377

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (e) Credit Risk Disclosures for portfolios under the Standardised Approach (Cont'd.)

		Rating of Sovereigns and Central Banks by approved ECAIs					
	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
Exposure class	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	Rating & Investment						
	Inc	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated
On and Off-Balance							
Sheet Exposures		RM '000	RM '000	RM '000	RM '000	RM '000	RM '000
Group and Bank							
Sovereigns/Central Banks		-	1,139,288	-	-	-	196,461

Exposure class		Rating of Banking Institutions by approved ECAIs					
	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BBB3	BB1 to B3	C1 to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated
	Rating &						
	Investment						
	Inc	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated
On and Off-Balance							
Sheet Exposures		RM '000	RM '000	RM '000	RM '000	RM '000	RM '000
Group and Bank							
Banks, MDBs and FDIs		20,501	25,691	4,821	-	-	21,180

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (f) Credit Risk Mitigation ("CRM") Disclosures under the Standardised Approach

The Bank's exposures covered by eligible guarantee and collateral under CAFIB are as follows:

Group	Exposures before CRM	Exposures Covered by Guarantees	Exposures Covered by Eligible Financial Collateral
	RM'000	RM'000	RM'000
(i) Credit Risk			
(a) On-Balance Sheet Exposures			
Sovereigns/Central Banks	1,188,423	954,611	-
Banks, Development Financial Institutions & MDBs	69,471	20,797	-
Corporates	4,158,487	1,991,233	128,955
Regulatory Retail	1,805,008	-	2,418
Residential Mortgages	1,066,639	-	921
Higher Risk Assets <sup>1</sup>	18	-	-
Other Assets	343,859	-	-
Defaulted Exposures <sup>2</sup>	139,394	-	1,142
Total On Balance Sheet Exposures	8,771,299	2,966,641	133,436
(b) Off-Balance Sheet Exposures*			
OTC Derivatives <sup>3</sup>	11,650	-	-
Off-balance sheet exposures other than OTC derivatives <sup>2</sup>	172,366	-	19,473
Total Off-Balance Sheet Exposures	184,016	-	19,473
Total On and Off-Balance Sheet Exposures	8,955,315	2,966,641	152,909

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (f) Credit Risk Mitigation ("CRM") Disclosures under the Standardised Approach

The Bank's exposures covered by eligible guarantee and collateral under CAFIB are as follows:

Group	Exposures before CRM	Exposures Covered by Guarantees	Exposures Covered by Eligible Financial Collateral
	RM'000	RM'000	RM'000
(i) Credit Risk			
(a) On-Balance Sheet Exposures			
Sovereigns/Central Banks	1,335,749	924,184	-
Banks, Development Financial Institutions & MDBs	58,349	20,487	-
Corporates	4,136,705	1,761,516	119,607
Regulatory Retail	1,890,224	-	3,892
Residential Mortgages	1,056,790	-	886
Higher Risk Assets <sup>1</sup>	237	-	-
Other Assets	350,934	-	-
Defaulted Exposures <sup>2</sup>	296,424	-	2,732
Total On Balance Sheet Exposures	9,125,412	2,706,187	127,117
(b) Off-Balance Sheet Exposures*			
OTC Derivatives <sup>3</sup>	13,844	-	-
Off-balance sheet exposures other than OTC derivatives <sup>2</sup>	254,731	-	-
Total Off-Balance Sheet Exposures	268,575	-	-
Total On and Off-Balance Sheet Exposures	9,393,987	2,706,187	127,117

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (f) Credit Risk Mitigation ("CRM") Disclosures under the Standardised Approach (Cont'd.)

Bank	Exposures before CRM	Exposures Covered by Guarantees	Exposures Covered by Eligible Financial
	RM'000	RM'000	Collateral RM'000
(i) Credit Risk			
(a) On Balance Sheet Experience			
(a) On-Balance Sheet Exposures Sovereigns/Central Banks	1,188,423	954,611	
Banks, Development Financial Institutions & MDBs	69,471	20,797	-
Corporates	4,158,487	1,991,233	128,955
Regulatory Retail	1,805,008	-	2,418
Residential Mortgages	1,066,639	-	921
Higher Risk Assets <sup>1</sup>	18	-	-
Other Assets	343,859	-	-
Defaulted Exposures <sup>2</sup>	139,394	-	1,142
Total On-Balance Sheet Exposures	8,771,299	2,966,641	133,436
(b) Off-Balance Sheet Exposures*			
OTC Derivatives <sup>3</sup>	11,650	-	-
Off-balance sheet exposures other than OTC derivatives <sup>2</sup>	172,366	-	19,473
Total Off Balance Sheet Exposures	184,016	-	19,473
Total On and Off-Balance Sheet Exposures	8,955,315	2,966,641	152,909

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (f) Credit Risk Mitigation ("CRM") Disclosures under the Standardised Approach (Cont'd.)

Bank	Exposures before CRM RM'000	Exposures Covered by Guarantees RM'000	Exposures Covered by Eligible Financial Collateral RM'000
(i) Credit Risk			
(a) On-Balance Sheet Exposures			
Sovereigns/Central Banks	1,335,749	924,184	_
Banks, Development Financial Institutions & MDBs	58,349	20,487	_
Corporates	4,136,705	1,761,516	119,607
Regulatory Retail	1,890,224	-	3,892
Residential Mortgages	1,056,790	-	886
Higher Risk Assets <sup>1</sup>	237	-	-
Other Assets	350,914	-	-
Defaulted Exposures <sup>2</sup>	296,424	-	2,732
Total On-Balance Sheet Exposures	9,125,392	2,706,187	127,117

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### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

#### (f) Credit Risk Mitigation ("CRM") Disclosures under the Standardised Approach (Cont'd.)

2019 (Cont'd)			
Bank	CRM		Exposures Covered by Eligible Financial Collateral
	RM'000	RM'000	RM'000
(i) Credit Risk (Cont'd)			
(b) Off-Balance Sheet Exposures*			
OTC Derivatives <sup>3</sup>	13,844	-	-
Off-balance sheet exposures other than OTC			
Off-balance sheet exposures other than OTC derivatives <sup>2</sup>	254,731	-	-
Total Off Balance Sheet Exposures	268,575	-	-
Total On and Off-Balance Sheet Exposures	9,393,967	2,706,187	127,117

\* Credit equivalent of off-balance sheet items

<sup>1</sup> Higher risk assets are defined in CAFIB guidelines issued by Bank Negara Malaysia which comprised of i) exposures structured as Musyarakah and Mudharabah contracts and ii)Investment in equity financial instruments that are non-publicly traded.

<sup>2</sup> Defaulted exposures are defined as the Islamic bank considers that an obligor is "unlikely to repay" in full its credit obligations; and the obligor has breached its contractual repayment schedule and is past due for more than 90 days. For events under "unlikeliness to repay", please refer to Appendix 3 paragraph 2 of CAFIB guidelines issued by Bank Negara Malaysia.

<sup>3</sup> Comprising Ijarah Rental Swaps, Cross Currency Ijarah Rental Swaps and Promissory Foreign Exchange Contracts.

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (g) General Disclosure for Off-Balance Sheet exposures and Counterparty Credit Risk

Off-Balance Sheet exposures and Counterparty Credit Risk ("CCR") are as follows:

Group and Bank	Principal Amount	Positive Fair Value of Derivative Contracts	Credit Equivalent Amount	Risk-Weighted Assets
2020	RM'000	RM'000	RM'000	RM'000
Direct credit substitutes	52,262		51,320	50,353
Transaction related contingent items	110,370		54,080	41,534
Short-term self liquidating trade related contingencies				
Foreign exchange related contracts				
- One year or less	494,577	154	7,014	1,403
- Over one year to five years	257,534	7,157	4,636	1,640
Other commitments, such as formal standby facilities				
and credit lines, with an original maturity of over one year	44,486		20,721	16,487
Other commitments, such as formal standby facilities				
and credit lines, with an original maturity of up to one year	357,064		46,245	41,462
	1,316,293	7,310	184,016	152,879

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (g) General Disclosure for Off-Balance Sheet exposures and Counterparty Credit Risk

Off-Balance Sheet exposures and Counterparty Credit Risk ("CCR") are as follows:

Group and Bank	Principal Amount	Positive Fair Value of Derivative Contracts	Credit Equivalent Amount	Risk-Weighted Assets
2019	RM'000	RM'000	RM'000	RM'000
Direct credit substitutes	52,860		52,409	51,524
Transaction related contingent items	112,849		54,908	42,925
Short-term self liquidating trade related contingencies	11,749		2,269	1,386
Foreign exchange related contracts				
- One year or less	1,048,499	4,991	10,458	2,955
- Over one year to five years	140,241	199	3,386	995
Other commitments, such as formal standby facilities				
and credit lines, with an original maturity of over one year	156,759		74,397	69,868
Other commitments, such as formal standby facilities				
and credit lines, with an original maturity of up to one year	412,592		70,748	66,601
	1,935,549	5,190	268,575	236,254

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# NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2020

### 47 FINANCIAL RISK MANAGEMENT (Cont'd.)

### (h) Equities (Disclosure for banking book positions)

2020 Bank

Equity

	Amount RM'000	Impairment RM'000	Risk-Weighted Assets RM'000
	10,200	-	-
.abuan) Berhad an) Sdn. Bhd.	10,200		Capital Deduction Capital Deduction
	55,519	(55,519)	-
	36,100 19,419	(36,100) (19,419)	-
restment	18		27

# Privately Held (a) Subsidiaries

Kuwait Finance House (Labuan) Berhad KFH Nominees (Tempatan) Sdn. Bhd.

### (b) Investment

Intrared Sdn Bhd Al Faiz Fund 1

### (c) Musyarakah Capital Investment

#### 2019 Bank

### Equity

### **Privately Held**

### (a) Subsidiaries

Kuwait Finance House (Labuan) Berhad KFH Nominees (Tempatan) Sdn. Bhd.

(b) Investment Intrared Sdn Bhd Al Faiz Fund 1

### (c) Musyarakah Capital Investment

Amount	Impairment	Risk-Weighted Assets
RM'000	RM'000	RM'000
10,200	-	-
10,200		Capital Deduction
-		Capital Deduction
55,869	(55,650)	329
36,100	(36,100)	-
19,769	(19,550)	329
18	-	27

### 48 SHARIAH GOVERNANCE DISCLOSURES

### (a) Rectification process of non-Shariah compliant income

There is no shariah non-compliance incidents reported in 2020 and 2019.